

**VILLAGE OF GLENCOE**  
**FISCAL YEAR 2006 BUDGET**  
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Village of Glencoe  
675 Village Court  
Glencoe, Illinois 60022

Phone 847.835.4114  
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March 1, 2005

The Honorable Village President  
and Board of Trustees  
Village of Glencoe  
675 Village Court  
Glencoe, Illinois 60022

Dear Mr. President and Trustees:

I am pleased to submit the Annual Budget for the Fiscal Year beginning March 1, 2005 and ending February 28, 2006 (Fiscal Year 2006). The budget process affords the Village Board the opportunity to balance the needs of the community against available resources with the intent of gaining the maximum return on each revenue dollar. The budget also attempts to anticipate future expenditures. Once completed, the budget provides the financial plan for the upcoming fiscal year and a blueprint for staff to use in managing board goals. The final budget communicates the goals and decisions of the Village to many groups, including residents, the business community, vendors, and credit-rating agencies. The total budget for Fiscal Year 2006 is \$20,572,706.

#### FISCAL YEAR 2005 MAJOR ACCOMPLISHMENTS

Before reviewing the Fiscal Year 2006 Budget, it is important to review the major accomplishments of Fiscal Year 2005. The following are some of the more significant accomplishments:

- Upgrade of the Village's Financial Computer System;
- Implementation of a new cash receipts and inventory system at the Golf Club through the implementation of a golf business specific point of sales system;

- Continued the development of the Village web site and email access;
- Continued the council chamber improvement plan for the presentation of material at Village Board meetings;
- Continued the Trustee Computer Program of laptop use for Village Trustees to facilitate "Paperless Agenda" and trustee resident communications;
- Continued the development of the Village GIS system;
- Continued discussion with Cook County regarding identified need for East Diversion Ditch improvements;
- Implemented design of North Dundee Relief storm sewer;
- Continued the annual fire hydrant replacement;
- Entered into contract for long-term maintenance agreement of elevated water tank;
- Completed a major capital improvements at Water Plant including Phase I of fire/intrusion alarm system and new clay tile roof;
- Replaced a ¾ ton pick-up truck in Water distribution division;
- Continued the Village Hall Window Replacement Program;
- Completed north entry improvements to Village Hall;
- Continued the sidewalk replacement program;
- Completed a storm sewer by-pass improvement at Palos and Sheridan Roads;
- Implemented recommended Hazel Avenue Metropolitan Water Reclamation District (MWRD) inflow improvements;
- Resumed the street improvement program (Terrace Court and Park Place);
- Continued residential sanitary sewer rebate program;
- Replaced a refuse collection scooter in Garbage division;

- Concluded a Public Safety Communications Study;
- Replaced 1 squad car for Public Safety;
- Replaced alcohol breath testing equipment for Public Safety;
- Replaced Village exercise equipment as component of the Village Wellness Program; and
- Adopted a Resolution commemorating 50 years of Public Safety.

### FISCAL YEAR 2006 BUDGET SUMMARY

The total proposed expenditures including all funds are \$20,572,706. The 2004 (Fiscal Year 2006) property tax levy, including debt service and the Glencoe Public Library, is \$10,143,943, a 2.51% increase from the 2003 (Fiscal Year 2005) property tax extension. The Village's portion of Fiscal Year 2006 property tax increase, which is limited by property tax caps, is \$250,400 or 4.13%. Absent estimated new EAV, the increase is 1.88%. The property tax cap legislation will allow only a 1.88% increase in the levy over that amount actually extended for Fiscal Year 2005 (without voter approval). The Village's tax levy, which is subject to tax caps, includes levies for general corporate purposes and is an estimated amount to fund the Village's pension obligations and the Garbage Fund.

The Water Fund and Glencoe Golf Club Fund are enterprise funds supported without property tax. The Garbage Fund, IMRF Fund, Social Security Fund, Motor Fuel Tax Fund, Enhanced 911 Fund, Capital Reserve Fund and Parking Fund are special revenue funds set up specifically to account for revenues restricted for special purposes.

The Village's property tax levy also provides for payment of voter approved debt service.

The following major budget items, projects and programs are included in the Fiscal Year 2006 Budget:

- Actively market the Golf Club to increase customer base;
- Continue to develop a comprehensive business plan for the Golf Club;
- Evaluation of sending utility bills via email;

- Issuance of Limited Tax Bonds (non-referendum) to fund storm sewer improvements;
- Implementation of purchase order system;
- Implementation of work order system;
- Implementation of computer network use auditing system;
- Review updates to website to enhance communication with residents;
- Review and implementation of web casting of Village Board meetings;
- Continue development of the Village GIS system with updated aerial photography;
- Continue discussions with Cook County on implementation of East Diversion Ditch improvements;
- Complete installation of North Dundee relief storm sewer;
- Complete installation of irrigation system on Wyman Green;
- Continue Village Hall window replacement program;
- Repair south entrance patio walls of the Village Hall;
- Replace the south entrance stairs of the Village Hall;
- Repair tuck point parapet walls;
- Repair the high roof of the Village Hall;
- Replace the Apparatus Floor of the roof;
- Replace 1 ½ ton truck and 2 ½ ton truck in Public Works Street Division;
- Continue annual fire hydrant replacement;
- Initiate Year I of Water Main Replacement Program;
- Complete capital improvements at Water Plant including fire/intrusion alarm system and filter turbidimeters replacement;
- Continue sidewalk replacement program;

- Replace refuse collection scooter in Garbage Division;
- Replace leaf collection equipment in Garbage Division;
- Negotiate new collective bargaining agreement with AFSCME Local 1891B (Public Works) Union;
- Begin replacement of E-911 system hardware and upgrade of the Public Safety communications facility;
- Replace two squad cars for Public Safety; and
- Begin Phase I replacement of the Fire Department self-contained breathing apparatus.

### FISCAL YEAR 2006 REVENUES

Each year the Village staff begins the budget process by reviewing projected actual revenues. The Village Board discusses service levels and strikes the appropriate balance between user fees and property taxes. The revenues of the Village tend to be relatively stable from year to year. The following is a summary of revenue activities in the four major funds:

#### FOUR MAJOR OPERATING FUND REVENUES (all financing sources)

<u>Fund</u>	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Budget Change</u>	<u>%</u> <u>Change</u>	<u>\$</u> <u>Change</u>
GENERAL FUND	11,493,477	11,755,055	2.3%	261,578
WATER FUND	1,577,023	1,544,395	-2.1%	(32,628)
GARBAGE FUND	1,138,600	1,386,400	21.8%	247,800
GOLF FUND	1,138,980	1,328,686	16.7%	189,706
Operating Fund Total	15,348,080	16,014,536	4.3%	666,456

## GENERAL FUND REVENUES

Property tax is 48.3% of the total revenue included in the Fiscal Year 2006 General Fund Revenue Budget. The Fiscal Year 2006 property tax decrease from the Fiscal Year 2005 property tax as a revenue source by 1.1%. Property tax still represents the single largest source of revenue to the General Fund. The Village's reliance on property tax for such a large portion of revenue is due primarily to the residential nature of the community and the Village's prior limited opportunity for increased commercial sales tax or alternative revenue sources. Introduction of sales tax from car dealerships will reduce the percentage of revenue represented by property tax.

## WATER FUND

Projected actual revenue from water sales during Fiscal Year 2005 is estimated to be \$5,154 greater than the budgeted amount of \$1,571,869. Beginning during Fiscal Year 2006, the Water Fund will be self-sufficient providing all resources for expenditures. The General Fund will no longer subsidize the Water Fund's payment of FICA and IMRF taxes. The Fiscal Year 2006 Budget includes a 3.0% increase in the water rate effective March 1, 2005.

## GARBAGE FUND

Property tax makes up 50.5% of the proposed Fiscal Year 2006 Garbage Fund Revenue Budget. In Fiscal Year 2005, property tax represented 54.0% of the Garbage Fund Revenue. The primary reason for the decrease in property tax as a percent of total revenue is an increase in rates budgeted for Fiscal Year 2006. The rate adjustment will take place prior to completion of an analysis of garbage collection sources. A summary of the residential charge for solid waste service effective March 1, 2004 compared to March 1, 2005 rates is as follows:

### Solid Waste Disposal Fee Summary:

<u>Service</u>	<u>3/1/04 Rates</u>	<u>3/1/05 Rates</u>
Garbage	\$15.00 per quarter	\$30.00 per quarter
Recycling	\$14.25 per quarter	\$14.70 per quarter
SWANCC	\$ 3.75 per quarter	\$ 3.75 per quarter
TOTAL	\$33.00 per quarter	\$48.45 per quarter
OR	\$11.00 per month per residence	\$16.15 per month per residence

## FISCAL YEAR 2006 EXPENDITURES

Once revenue projections are established, each department's expenditure budget request is reviewed by the Village Manager. The Village Manager strives to develop a balance between fund balance/revenue source considerations and needed expenditures to provide desired services. The following table summarizes four major operating fund expenditures both actual and proposed:

### FOUR MAJOR OPERATING FUND EXPENDITURES

(all financing uses)

<u>Fund</u>	<u>FY 05 Projected Actual</u>	<u>FY 06 Approved Budget</u>	<u>% Change</u>	<u>\$ Change</u>
GENERAL	11,984,340	12,184,469	1.7%	200,129
WATER FUND	1,477,219	1,678,457	13.6%	201,238
GARBAGE FUND	1,214,185	1,384,799	14.1%	170,614
GOLF FUND	1,327,049	1,308,578	- 1.4%	(18,471)
Operating Fund Total	16,002,793	16,556,303	3.5%	553,510

The following provides additional detail regarding the four major operating funds:

### GENERAL FUND

The Fiscal Year 2006 General Fund expenditures reflect a \$200,129 or 1.7% increase from the projected actual expenditures during Fiscal Year 2005. The approved Fiscal Year 2006 Capital Budget in the General Fund is \$97,500 less than Plan 2014 scheduled capital expenditures for the same year (See Exhibit V).

Services funded by the General Fund during Fiscal Year 2006 are substantially similar to Fiscal Year 2005.

### WATER FUND

The Fiscal Year 2006 Water Fund expenditures reflect a \$201,238, or 13.6% increase from the projected actual expenditures during Fiscal Year 2005. Capital improvements of \$378,000 during Fiscal Year 2006 are \$25,000 less than anticipated in Plan 2014. The Fiscal Year 2006 Budget for operations of the water utility is substantially similar to Fiscal Year 2005.

### GARBAGE FUND

The Fiscal Year 2006 Garbage Fund expenditures reflect a \$170,614, or 14.1% increase from projected actual expenditure during Fiscal Year 2005. The Fiscal Year 2006 Budget assumes continued participation in the solid waste disposal system developed by the Solid Waste Agency of Northern Cook County (SWANCC).

The Fiscal Year 2006 Budget provides for the continued "parkway leaf collection" program and the "spring clean-up" program. The Garbage Fund Capital Budget is \$150,000 less than anticipated in Plan 2014. A refuse packer is reprioritized to a later fiscal year in order to continue to fund operations. Staff will work with the Chicago Botanic Garden to resume acceptance of the Village's leaf collections for composting. No significant funding has been added to the budget if the Garden ceases this operation, which would have the greatest impact on the Fall curbside leaf collection program.

### GLENCOE GOLF CLUB

The Fiscal Year 2006 Golf Club Fund expenditures reflect a decrease of \$18,471 or 1.4% from Fiscal Year 2005 projected actual expenditure. The focus of Fiscal Year 2006 is to provide an outstanding golf value and experience within the means to support those services.

Through analysis of operations, elimination of debt service and a lease agreement with GreenToTee (GTT), it is hoped that the Golf Club will rebound financially from recent down years. The Fiscal Year 2006 budget includes a \$60,000 management fee plus repayment of a portion of the amount due to the General Fund. As of January 1, 2005, the Golf Club owes the General Fund \$901,948.

## CAPITAL IMPROVEMENT FUND

Fiscal Year 2006 contemplates issuance of \$1.85 million in Limited Tax Bonds to pay for storm sewer improvements including the relief sewer on Dundee Road. The Fiscal Year 2006 Budget anticipates \$950,000 in bond proceeds spent towards the relief sewer project on Dundee Road. The Fiscal Year 2006 budget also anticipates a transfer of \$181,810 from the CIP Fund (sales tax) to the General Fund due to a downturn in sales tax revenues.

## DEBT SERVICE

The Village's active debt service schedule represents the original issuance of \$17,685,000 in general obligation debt to complete needed, and at times mandated, capital improvements and to refinance existing debt. As of February 28, 2005, the total general obligation debt outstanding is \$13,830,000.

The Village's long-term debt outstanding per capita as of February 28, 2005 is \$1,371. Using 2003 EAV of \$554,430,833 as a base, the Village's margin to the legal General Obligation debt limit is anticipated to be \$45,091,376 by the end of Fiscal Year 2006.

## FUND BALANCE

The Village ended Fiscal Year 2004 with a cash balance in the General Fund of \$2,810,721 as audited (less capital reserve). The cash balance in the General Fund on February 28, 2005 is projected to be \$2,219,858, a decrease of \$490,863 or a 17.5%. The Fiscal Year 2005 Budget anticipated a decrease of \$503,365. Therefore, the General Fund is projected to finish with a balance that is \$12,502 better than anticipated.

The projected fund balance as of February 28, 2006 anticipates an ending fund balance of \$1,890,444, a reduction of \$429,414 or 18.5%. While this budget designates the use of fund balance to balance anticipated expenditures for FY06, it is consistent with a long standing policy of the Village to use fund balance to meet acceptable targets. By maintaining a fund balance policy (minimum 15% of operating expenditures, approximately 2 months) the Village only retains reserves to a fiscally responsible limit.

The Fiscal Year 2006 Budget presented to the Village Board maintains the Village's outstanding financial condition. The Village's financial condition as measured by fund balances is excellent. Even with budgeted use of fund balance, the General Fund remains within the Village Board established fund balance targets.

ACKNOWLEDGEMENTS

I would like to take this opportunity to acknowledge and thank all of the municipal staff for their efforts in preparing this budget for consideration by the Village President and Board of Trustees. If we can be of any assistance in your review of this budget, please give me a call.

Sincerely,

Paul M. Harlow  
Village Manager

cc: Executive Staff  
Vic Filippini, Village Attorney

**VILLAGE OF GLENCOE**  
**FISCAL YEAR 2006 BUDGET**  
**BUDGET SUMMARY DESCRIPTION**

The following is a description of the summary tables included in the Fiscal Year 2006 Budget.

Exhibit A-1

This is a summary of the projected actual revenues for the current fiscal year ending February 28, 2005 (FY2005). Funds listed individually and grouped together by type. Also, revenue is listed by type and source.

Chart I

A pie depiction of the data on Exhibit I, showing the FY 2006 Revenue Budget excluding transfers.

Exhibit I

This is a summary of the approved Fiscal Year 2006 Revenues. It is also listed by fund and grouped by type of fund and type of revenue. The table also compares total revenues (all funds) to the prior year budget.

Exhibit Ia

This table compares the projected year end revenue to the adopted budget for the current year (FY 2005). The table includes all financing sources.

Exhibit Ib

This table compares the projected revenue for the current year to the proposed FY 2006 Budget.

Exhibit Ic

This table compares the proposed budget to the adopted budget.

Chart II

A pie chart depiction of the data on Exhibit II showing the FY 2006 Expenditure Budget excluding transfers.

Exhibit II

This table shows the expenditures approved for FY 2006 to the prior year budget. The table shows activity by fund and sub-totals by fund category and expenditure category.

Exhibit II – Schedule A

This table drills down into the detail of the General Fund described on Exhibit II. The schedule shows activity in the General Fund by budget division and compares to the prior year budget.

Exhibit II – Schedule B

This schedule drills down detail of the Water Fund described on Exhibit II.

Exhibit II – Schedule C

This schedule drills down into the detail of the Golf Club Fund described on Exhibit II.

Exhibit IIa

This schedule shows the projected year end expenditure activity for all funds by all expenditure types to the adopted budget. The table also categorizes by type of fund.

Exhibit IIb

This schedule shows the projected year end activity as compared to the proposed for the following year.

Exhibit IIc

This exhibit shows the initial budget request for FY2006 compared to the proposed budget request for FY2006.

Exhibit IId

This exhibit shows the proposed FY2006 Budget to the adopted Fiscal Year 2006 Budget.

Exhibit III and IIIa

These two exhibits provide information about the fund level and division level spending for operations and personnel (excluding capital, debt service and transfers). These two tables specifically highlight FY 2005 projected to FY 2005 budget.

Exhibit IV and Iva

These two exhibits provide information about the fund level and division level spending for operations and personnel (excluding capital, debt service and transfers). These two tables specifically highlight FY 2005 projected to FY 2006 proposed budget.

Exhibit V

This exhibit compares the capital plan for the long range financial plan to the proposed budget. This exhibit has been moved to the long range plan tab.

Exhibit VI

This exhibit projects the fund (cash) balances of major funds from February 28, 2004 as audited through the end of the current fiscal year on February 28, 2005 to the end of the proposed fiscal year on February 28, 2006. This table also shows at the bottom the variance from the desired fund balance target for the General Fund, Water Fund and Garbage Fund.

Exhibit VIa

This is the history of adopted budgets since Fiscal Year 2001. It shows by fund the adopted total for revenue and expenditures during a given Fiscal Year.

Exhibit VIb

This exhibit shows a summary of FY 2005 Appropriation Ordinance.

Exhibit VII

This table shows the change from the extended levy from the prior year to the adopted levy for the proposed budget.

Chart III

A graphical representation of how the levied increases since Fiscal Year 2002 compare to the established tax cap.

Exhibit VIII

This exhibit shows the detail of the total tax rate of the Village since the 2000 tax levy. It also shows a breakdown of the levies and a history of equalized assessed value in the Village.

Chart IV

A graphical pie depiction of the portion of the total tax dollar for the 2003 levy that the Village represented.

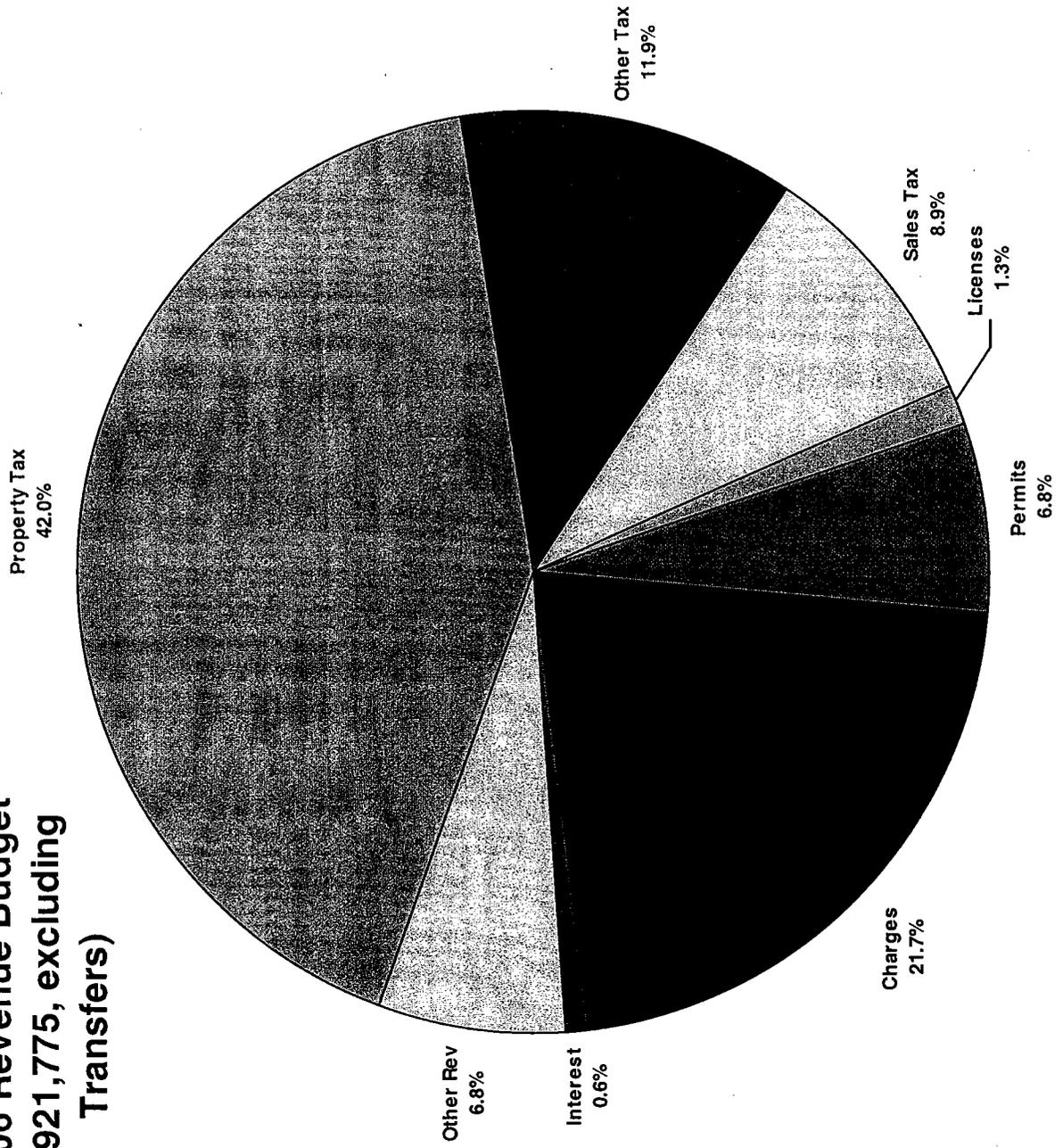
VILLAGE OF GLENCOE  
SUMMARY OF PROJECTED FISCAL YEAR 2005 REVENUES

FUND	GENERAL	WATER	GARBAGE	GOLF	SUB-TOTAL OPERATING	GIP	MFI	E-911	SUB-TOTAL SPECIAL	DEBT	GRAND TOTAL	FY 2005 BUDGET	% CHANGE
TYPE OF REVENUE													
CHARGES FOR SERVICE	370,000	1,453,700	449,400	961,595	3,234,695	-	-	-	-	-	3,234,695	3,312,980	97.6%
FEES	82,310	-	-	-	82,310	-	-	-	-	-	82,310	79,028	104.2%
FINES/FORFEITS	108,000	-	-	-	108,000	-	-	-	-	-	108,000	117,000	92.3%
GRANTS	-	-	-	-	-	-	-	-	-	-	-	-	N/A
INTEREST	39,400	5,200	4,400	1,500	50,500	3,200	1,000	7,000	8,000	9,566	71,266	108,669	65.6%
INTERGOVERNMENTAL	-	-	-	-	-	-	250,600	-	250,600	-	250,600	250,600	100.0%
LICENSES	195,800	-	-	-	195,800	-	-	-	-	-	195,800	189,900	103.1%
MECHANISE SALES	-	-	-	150,478	150,478	-	-	-	-	-	150,478	200,800	74.9%
OTHER REVENUES	464,602	30,973	3,600	25,407	524,582	-	-	-	380	2,309	527,271	601,295	87.7%
OTHER TAXES	1,794,500	-	7,000	-	1,801,500	-	-	380	155,750	-	1,957,250	1,907,700	102.6%
PERMITS	1,773,790	-	-	-	1,773,790	-	-	-	-	-	1,773,790	886,845	200.0%
PROPERTY TAX	4,133,794	-	615,200	-	4,748,994	-	-	-	-	2,255,782	7,004,776	7,026,461	99.7%
SALES TAX	1,252,840	-	-	-	1,252,840	-	-	-	-	-	1,252,840	1,477,100	84.8%
UTILITY TAX	-	-	-	-	-	-	-	-	-	-	-	-	N/A
<b>SUB-TOTAL</b>	<b>10,215,036</b>	<b>1,489,873</b>	<b>1,079,600</b>	<b>1,138,980</b>	<b>13,923,489</b>	<b>3,200</b>	<b>251,600</b>	<b>163,130</b>	<b>414,730</b>	<b>2,267,657</b>	<b>16,609,076</b>	<b>16,158,378</b>	<b>102.8%</b>
BUDGETED AMOUNT	9,609,799	1,487,169	1,084,013	1,268,096	13,449,077	1,000	251,600	190,550	442,150	2,267,151	16,158,378	16,158,378	100.0%
\$ OF BUDGET	605,237	2,704	(4,413)	(129,116)	474,412	2,200	-	(27,420)	(27,420)	506	450,698	450,698	100.0%
% OF BUDGET	106.3%	100.2%	99.6%	89.8%	103.5%	320.0%	100.0%	85.6%	93.8%	100.0%	102.8%	102.8%	100.0%
<b>OTHER FINANCING SOURCES</b>													
BOND PROCEEDS	-	-	-	-	-	-	-	-	-	-	-	-	0.0%
DUE TO PENSION FUNDS (1)	799,641	-	-	-	799,641	-	-	-	-	-	799,641	799,341	0.0%
DUE TO IMRF TAXES (2)	165,000	-	-	-	165,000	-	-	-	-	-	165,000	165,000	0.0%
DUE TO FICA TAXES (2)	313,800	-	-	-	313,800	-	-	-	-	-	313,800	313,800	0.0%
TRANSFERS IN	-	87,150	59,000	-	146,150	300,000	180,000	-	180,000	-	806,150	624,700	29.0%
<b>SUB-TOTAL</b>	<b>1,278,441</b>	<b>87,150</b>	<b>59,000</b>	<b>-</b>	<b>1,424,591</b>	<b>300,000</b>	<b>180,000</b>	<b>-</b>	<b>180,000</b>	<b>-</b>	<b>2,084,591</b>	<b>1,902,841</b>	<b>109.6%</b>
BUDGETED AMOUNT	1,278,141	84,700	59,000	-	1,421,841	421,000	-	-	180,000	60,000	181,750	181,750	100.0%
\$ OF BUDGET	300	2,450	-	-	2,750	(121,000)	180,000	(27,420)	180,000	(60,000)	109,650	109,650	100.0%
% OF BUDGET	100.0%	102.9%	100.0%	N/A	100.2%	71.3%	N/A	85.6%	N/A	0.0%	109.6%	109.6%	100.0%
<b>GRAND TOTAL PROJECTED</b>	<b>11,493,477</b>	<b>1,577,023</b>	<b>1,138,600</b>	<b>1,138,980</b>	<b>15,348,080</b>	<b>303,200</b>	<b>431,600</b>	<b>163,130</b>	<b>594,730</b>	<b>2,267,657</b>	<b>18,513,667</b>	<b>18,061,219</b>	<b>102.5%</b>
<b>GRAND TOTAL BUDGET</b>	<b>10,887,940</b>	<b>1,571,869</b>	<b>1,143,013</b>	<b>1,268,096</b>	<b>14,870,918</b>	<b>421,000</b>	<b>251,600</b>	<b>190,550</b>	<b>442,150</b>	<b>2,327,151</b>	<b>18,061,219</b>	<b>18,061,219</b>	<b>100.0%</b>
\$ OF BUDGET	605,537	5,154	(4,413)	(129,116)	477,162	(117,800)	180,000	(27,420)	152,580	(59,494)	452,448	452,448	100.0%
% OF BUDGET	105.6%	100.3%	99.6%	89.8%	103.2%	72.0%	171.5%	85.6%	134.5%	97.4%	102.5%	102.5%	100.0%

Notes

- (1) Property taxes collected for the Police and Fire Pension funds.
- (2) Property taxes collected for the costs of IMRF and FICA in the General Fund.

**FY 2006 Revenue Budget  
(\$16,921,775, excluding  
Transfers)**



**Chart I**

VILLAGE OF GLENCOE  
SUMMARY OF APPROVED FISCAL YEAR 2006 REVENUES

TYPE OF REVENUE	GENERAL	WATER	GARBAGE	GOLF	SUB-TOTAL OPERATING	CIP	PENSIONS(2)	MFI	E-911	SUB-TOTAL PENSIONS/SPECIAL	DEBT	GRAND TOTAL	FY 2005 BUDGET	% CHANGE
ARGES FOR SERVICE	406,000	1,507,070	667,000	1,085,486	3,665,556	-	-	-	-	-	-	3,665,556	3,312,980	10.64%
ES	82,500	-	-	-	82,500	-	-	-	-	-	-	82,500	79,028	4.39%
RES/FORFEITS	128,700	-	-	-	128,700	-	-	-	-	-	-	128,700	117,000	10.00%
RANTS	-	-	-	-	-	-	-	-	-	-	-	-	-	N/A
INTEREST	45,000	7,725	6,000	1,500	60,225	24,700	-	1,000	10,600	11,600	8,300	104,825	108,669	-3.54%
INTERGOVERNMENTAL	-	-	-	-	-	-	-	263,100	-	263,100	-	263,100	250,600	4.99%
CENSES	219,700	-	-	-	219,700	-	-	-	-	-	-	219,700	189,900	15.69%
ECHANDISE SALES	-	-	-	156,700	156,700	-	-	-	-	-	-	156,700	200,800	-21.96%
OTHER REVENUES	394,820	29,600	6,200	85,000	515,620	-	-	-	-	-	-	515,620	601,295	-14.25%
OTHER TAXES	1,828,300	-	7,000	-	1,835,300	-	-	-	185,600	185,600	-	2,020,900	1,907,700	5.93%
ERMITTS	1,303,067	-	-	-	1,303,067	-	-	-	-	-	-	1,303,067	886,845	46.93%
PROPERTY TAX	4,101,885	-	700,200	-	4,802,085	-	-	-	-	-	2,301,269	7,103,354	7,026,461	1.09%
SALES TAX	1,450,173	-	-	-	1,450,173	-	-	-	-	-	-	1,450,173	1,477,100	-1.82%
TILITY TAX	-	-	-	-	-	-	-	-	-	-	-	-	-	N/A
<b>UB-TOTAL</b>	<b>9,960,145</b>	<b>1,544,395</b>	<b>1,386,400</b>	<b>1,328,686</b>	<b>14,219,626</b>	<b>24,700</b>	<b>-</b>	<b>264,100</b>	<b>196,200</b>	<b>460,300</b>	<b>2,309,569</b>	<b>17,014,195</b>	<b>16,156,378</b>	<b>5.30%</b>
OND PROCEEDS	-	-	-	-	-	1,850,000	-	-	-	-	-	1,850,000	-	0.00%
UE TO PENSION FUNDS (1)	801,000	-	-	-	801,000	-	-	-	-	-	-	801,000	799,341	0.21%
UE TO IMRF TAXES (2)	252,000	-	-	-	252,000	-	-	-	-	-	-	252,000	165,000	52.73%
UE TO FICA TAXES (2)	320,100	-	-	-	320,100	-	-	-	-	-	-	320,100	313,800	2.01%
RANSFERS IN	421,810	-	-	-	421,810	-	-	-	-	-	-	421,810	624,700	-32.48%
<b>GRAND TOTAL</b>	<b>11,755,055</b>	<b>1,544,395</b>	<b>1,386,400</b>	<b>1,328,686</b>	<b>16,014,536</b>	<b>1,874,700</b>	<b>-</b>	<b>264,100</b>	<b>196,200</b>	<b>460,300</b>	<b>2,309,569</b>	<b>20,659,105</b>	<b>18,061,219</b>	<b>14.38%</b>

Notes

(1) Property taxes collected for the Police and Fire Pension funds.

(2) Property taxes collected for the costs of IMRF and FICA in the General Fund.

Exhibit Ia

VILLAGE OF GLENCOE  
SUMMARY OF REVENUES

FY05 ACTUAL (PROJECTED)  
AS COMPARED TO  
FY05 BUDGET (ADOPTED)

<u>FUND/DIVISION</u>	<u>FY 05 ACTUAL (PROJECTED)</u>	<u>FY 05 BUDGET (ADOPTED)</u>	<u>DOLLARS OF BUDGET</u>	<u>PERCENT OF BUDGET</u>
GENERAL FUND	11,493,477	10,887,940	605,537	105.56%
WATER FUND	1,577,023	1,571,869	5,154	100.33%
GARBAGE FUND	1,138,600	1,143,013	(4,413)	99.61%
GOLF CLUB FUND	1,138,980	1,268,096	(129,116)	89.82%
Sub-Total Operating Funds	15,348,080	14,870,918	477,162	103.21%
MFT FUND	431,600	251,600	180,000	171.54%
PARKING DIVISION	-	-	-	N/A
E911 FUND	163,130	190,550	(27,420)	85.61%
IMRF	-	-	-	N/A
SOCIAL SECURITY	-	-	-	N/A
Sub-Total Pension/Special Funds	594,730	442,150	152,580	134.51%
CAPITAL RESERVE FUND	65,200	111,000	(45,800)	58.74%
CAPITAL IMPROVEMENT FUND	303,200	310,000	(6,800)	97.81%
Sub-Total Capital Improvement	368,400	421,000	(52,600)	87.51%
DEBT SERVICE FUND (1)	2,267,657	2,327,151	(59,494)	97.44%
<b>GRAND TOTAL -- ALL FUNDS</b>	<b>18,578,867</b>	<b>18,061,219</b>	<b>517,648</b>	<b>102.87%</b>

Exhibit 1b

VILLAGE OF GLENCOE  
SUMMARY OF REVENUES

FY05 ACTUAL (PROJECTED)  
AS COMPARED TO  
FY06 BUDGET (PROPOSED)

<u>FUND/DIVISION</u>	<u>FY 05 ACTUAL (PROJECTED)</u>	<u>FY 06 BUDGET (PROPOSED)</u>	<u>DOLLAR CHANGE FROM PROJECTED</u>	<u>PERCENT CHANGE FROM PROJECTED</u>
GENERAL FUND	11,493,477	11,662,635	169,158	1.47%
WATER FUND	1,577,023	1,544,395	(32,628)	-2.07%
GARBAGE FUND	1,138,600	1,386,400	247,800	21.76%
GOLF CLUB FUND	1,138,980	1,328,686	189,706	16.66%
Sub-Total Operating Funds	15,348,080	15,922,116	574,036	3.74%
MFT FUND	431,600	264,100	(167,500)	-38.81%
PARKING DIVISION	-	-	-	N/A
E911 FUND	163,130	196,200	33,070	20.27%
IMRF	-	-	-	N/A
SOCIAL SECURITY	-	-	-	N/A
Sub-Total Pension/Special Funds	594,730	460,300	(134,430)	-22.60%
BOND CONSTRUCTION	-	1,319,500	1,319,500	N/A
CAPITAL RESERVE FUND	65,200	5,200	(60,000)	-92.02%
CAPITAL IMPROVEMENT FUND	300,000	-	(300,000)	-100.00%
Sub-Total Capital Improvement	365,200	1,324,700	959,500	262.73%
DEBT SERVICE FUND	2,267,657	2,309,569	41,912	1.85%
<b>GRAND TOTAL -- ALL FUNDS</b>	<b>18,575,667</b>	<b>20,016,685</b>	<b>1,441,018</b>	<b>7.76%</b>

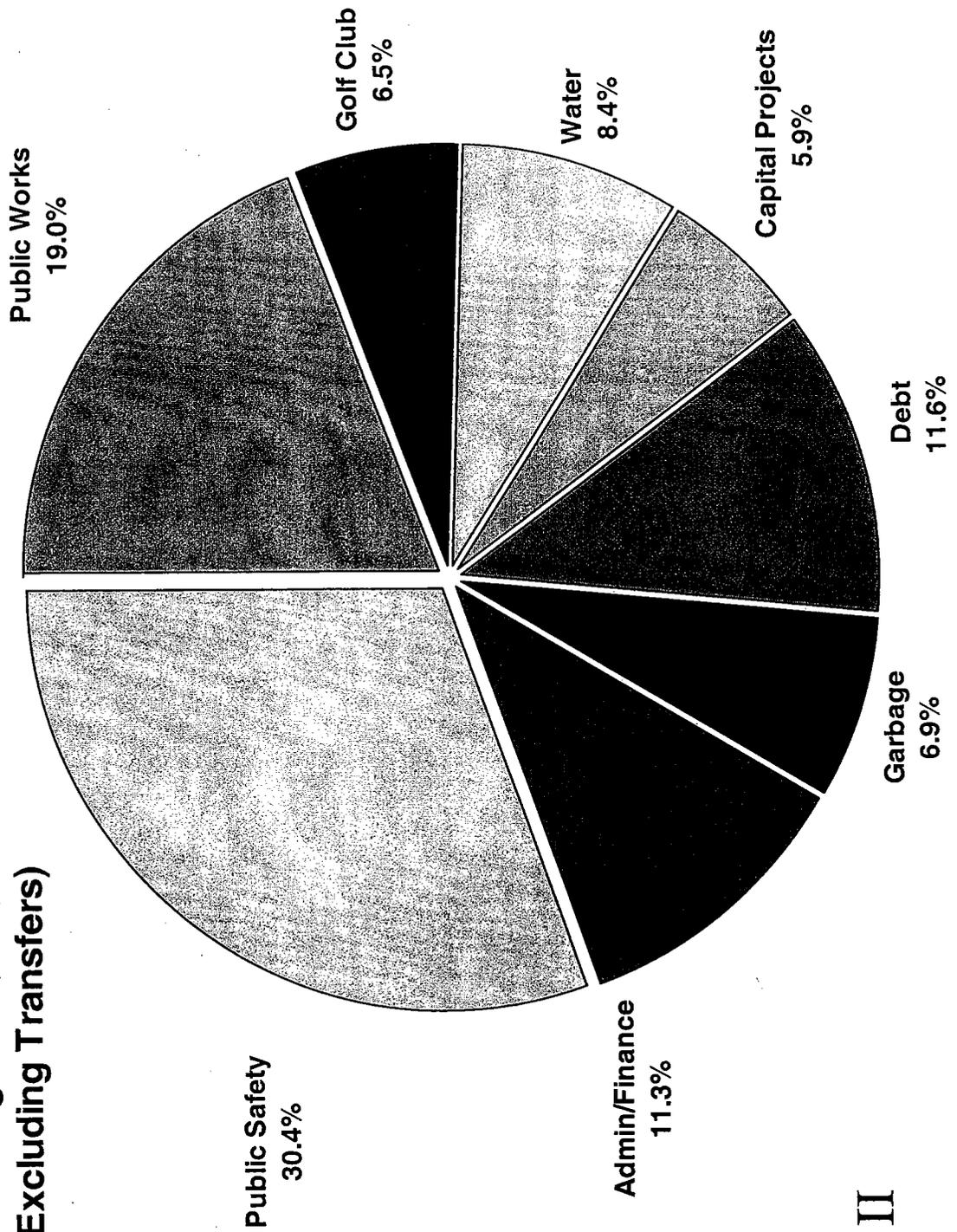
Exhibit Ic

VILLAGE OF GLENCOE  
SUMMARY OF REVENUES

FY06 BUDGET (PROPOSED)  
AS COMPARED TO  
FY06 BUDGET (ADOPTED)

<u>FUND/DIVISION</u>	<u>FY 06 BUDGET (PROPOSED)</u>	<u>FY 06 BUDGET (ADOPTED)</u>	<u>DOLLAR CHANGE FROM PROPOSED</u>	<u>PERCENT CHANGE FROM PROPOSED</u>
GENERAL FUND	11,662,635	11,755,055	92,420	0.79%
WATER FUND	1,544,395	1,544,395	-	0.00%
GARBAGE FUND	1,386,400	1,386,400	-	0.00%
GOLF CLUB FUND	1,328,686	1,328,686	-	0.00%
Sub-Total Operating Funds	15,922,116	16,014,536	92,420	0.58%
MFT FUND	264,100	264,100	-	0.00%
PARKING DIVISION	-	-	-	N/A
E911 FUND	196,200	196,200	-	0.00%
IMRF	-	-	-	N/A
SOCIAL SECURITY	-	-	-	N/A
Sub-Total Pension/Special Funds	460,300	460,300	-	0.00%
BOND CONSTRUCTION	1,319,500	1,869,500	550,000	41.68%
CAPITAL RESERVE FUND	5,200	5,200	-	0.00%
CAPITAL IMPROVEMENT FUND	-	-	-	N/A
Sub-Total Capital Improvement	1,324,700	1,874,700	550,000	41.52%
DEBT SERVICE FUND	2,309,569	2,309,569	-	0.00%
<b>GRAND TOTAL -- ALL FUNDS</b>	<b>20,016,685</b>	<b>20,659,105</b>	<b>642,420</b>	<b>3.21%</b>

**FY 2006 Expenditures  
Expenditures From All  
Funds by Purpose  
Total Budget \$20,572,706  
(Excluding Transfers)**



**Chart II**

VILLAGE OF GLENCOE  
SUMMARY OF APPROVED FISCAL YEAR 2006 EXPENDITURES

FUND	GENERAL (Schedule A)	WATER (Schedule B)	GARBAGE	GOLF (Schedule C)	SUB-TOTAL OPERATING	CAPITAL PROJECTS	PENSIONS	MFI	E-911	SUB-TOTAL PENSIONS / SPECIAL	DEBT	GRAND TOTAL	FY 2005 BUDGET (1)	% CHANGE
PERSONNEL	8,802,920	864,182	668,086	688,923	11,034,111	-	-	-	-	-	-	11,034,111	10,476,665	5.3%
SERVICES	1,789,135	355,750	553,863	295,738	2,994,486	50,000	-	-	98,100	98,100	-	3,142,586	2,870,228	9.5%
COMMODITIES	749,364	80,525	85,850	173,505	1,089,244	-	-	-	53,100	53,100	-	1,142,344	1,059,380	7.8%
SUB-TOTAL	11,341,419	1,300,457	1,307,799	1,168,166	15,117,841	50,000	-	-	151,200	151,200	-	15,319,041	14,406,273	6.3%
DEBT SERVICE	-	-	20,000	-	20,000	-	-	-	-	-	2,323,393	2,343,393	2,532,708	-7.5%
CAPITAL	373,000	378,000	57,000	79,812	887,812	950,000	-	-	180,000	180,000	-	2,017,812	1,530,812	31.8%
SUB-TOTAL	373,000	378,000	77,000	79,812	907,812	950,000	-	-	180,000	180,000	2,323,393	4,361,205	4,063,520	7.3%
OTHER	470,050	-	-	60,600	530,650	181,810	-	180,000	-	180,000	-	892,460	529,250	68.6%
COMBINED TOTAL	12,184,469	1,678,457	1,384,799	1,308,578	16,556,303	1,181,810	-	180,000	331,200	511,200	2,323,393	20,572,706	19,274,043	6.7%
TRANSFERS OUT	-	-	-	-	-	-	-	-	-	-	-	-	563,700	-100.0%
GRAND TOTAL	12,184,469	1,678,457	1,384,799	1,308,578	16,556,303	1,181,810	-	180,000	331,200	511,200	2,323,393	20,572,706	19,837,743	3.7%

Note

(1) Detail of FY 2005 Budget listed below:

FUND	GENERAL (Schedule A)	WATER (Schedule B)	GARBAGE	GOLF (Schedule C)	SUB-TOTAL OPERATING	CAPITAL PROJECTS	PENSIONS	MFI	E-911	SUB-TOTAL PENSIONS / SPECIAL	DEBT	GRAND TOTAL
PERSONNEL	8,328,570	807,025	620,260	719,810	10,476,665	-	-	-	-	-	-	10,476,665
SERVICES	1,623,693	350,465	553,825	270,655	2,798,628	-	-	-	71,600	71,600	-	2,870,228
COMMODITIES	741,755	86,275	92,650	135,700	1,056,380	-	-	-	3,000	3,000	-	1,059,380
SUB-TOTAL	10,695,008	1,243,765	1,266,735	1,126,165	14,331,673	-	-	-	74,600	74,600	-	14,406,273
DEBT SERVICE	-	-	25,000	140,800	165,800	-	-	-	-	-	2,366,908	2,532,708
CAPITAL	158,500	327,000	23,500	29,812	538,812	722,000	-	-	270,000	270,000	-	1,530,812
SUB-TOTAL	158,500	327,000	48,500	170,612	704,612	722,000	-	-	270,000	270,000	2,366,908	4,063,520
OTHER	528,850	300	100	-	529,250	-	-	-	-	-	-	529,250
COMBINED TOTAL	11,382,358	1,571,065	1,315,335	1,296,777	15,565,535	722,000	-	275,000	344,600	619,600	2,366,908	19,274,043
TRANSFERS OUT	563,700	-	-	-	563,700	-	-	-	-	-	-	563,700
GRAND TOTAL	11,946,058	1,571,065	1,315,335	1,296,777	16,129,235	722,000	-	275,000	344,600	619,600	2,366,908	19,837,743

GRAND TOTAL	\$ CHANGE	% CHANGE	GRAND TOTAL	\$ CHANGE	% CHANGE	GRAND TOTAL	\$ CHANGE	% CHANGE
238,411	107,392	6.8%	238,411	11,801	0.9%	238,411	427,068	2.6%
2,0%	6.8%	5.3%	2,0%	0.9%	2.6%	2,0%	63.7%	63.7%
(95,000)	(13,400)	-3.9%	(95,000)	(108,400)	-17.5%	(95,000)	(45,515)	-1.8%
N/A	-34.5%	-	N/A	-17.5%	-	N/A	-1.8%	-
734,963	734,963	3.7%	734,963	734,963	3.7%	734,963	734,963	3.7%

VILLAGE OF GLENCOE  
 DETAIL OF GENERAL FUND  
 APPROVED FY 06 BUDGET AS COMPARED TO ADOPTED FY 05 BUDGET  
 SUPPORTING EXHIBIT II

JND	GENERAL	Managers	Legal	Community Service	Boards & Commissions	Finance	Support Services	Liability	PW Admin	Sewer	Forestry	Municipal Buildings	Parking	Community Development	Municipal Garage	Streets	Street Lighting	Police	Fire	Paramedic	% Change From FY05
PERSONNEL	8,802,920	449,800	22,040	-	-	434,644	80,300	240,600	488,701	656,886	409,646	83,050	-	81,024	212,180	613,453	-	3,538,352	1,193,896	619,308	5.68%
SERVICES	1,789,135	110,300	196,000	31,650	-	106,130	80,300	240,600	154,877	58,430	136,650	78,420	32,500	14,345	33,220	54,500	75,350	289,552	78,151	18,151	10.19%
COMMODITIES	749,364	64,874	-	-	-	15,924	59,900	-	29,750	66,995	24,900	8,925	15,000	3,120	16,300	171,365	-	181,011	80,925	17,975	1.03%
JB-TOTAL	11,341,419	624,974	218,040	31,650	-	556,698	134,200	240,600	672,328	782,311	570,596	170,395	47,500	98,489	261,700	839,318	75,350	4,008,915	1,352,921	655,434	6.04%
EBT SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	n/a
APITAL	373,000	-	-	-	-	-	-	-	-	-	-	97,000	-	-	-	193,000	-	65,000	18,000	-	135.33%
JB-TOTAL	373,000	-	-	-	-	-	-	-	-	-	-	97,000	-	-	-	193,000	-	65,000	18,000	-	135.33%
OTHER	470,050	325,000	-	59,200	73,850	2,000	-	-	-	10,000	-	-	-	-	-	-	-	-	6,000	-	-11.12%
COMBINED TOTAL	12,184,469	949,974	218,040	84,850	73,850	558,698	134,200	240,600	672,328	792,311	570,596	267,395	47,500	98,489	261,700	1,032,318	75,350	4,073,915	1,376,921	655,434	7.05%
TRANSFERS OUT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-100.00%
RAND TOTAL	12,184,469	949,974	218,040	84,850	73,850	558,698	134,200	240,600	672,328	792,311	570,596	267,395	47,500	98,489	261,700	1,032,318	75,350	4,073,915	1,376,921	655,434	2.00%

23  
 Detail of FY 2005 Budget listed below

JND	GENERAL	Managers	Legal	Community Service	Boards & Commissions	Finance	Support Services	Liability	PW Admin	Sewer	Forestry	Municipal Buildings	Parking	Community Development	Municipal Garage	Streets	Street Lighting	Police	Fire	Paramedic	% Change
PERSONNEL	8,329,570	443,680	21,440	-	-	404,700	65,400	200,980	457,160	614,769	393,780	77,990	34,500	52,850	198,500	573,330	-	3,997,462	1,124,349	569,560	-
SERVICES	1,623,683	87,300	193,000	5,750	-	104,350	65,400	200,980	126,992	63,170	116,550	80,250	15,500	13,095	38,400	52,525	74,200	277,660	72,460	17,101	-
COMMODITIES	741,755	59,300	-	-	-	15,750	52,200	-	29,600	66,770	23,290	10,575	15,500	3,000	16,280	171,340	-	184,225	74,825	20,100	-
JB-TOTAL	10,695,008	589,280	214,440	5,750	-	524,800	117,600	200,980	613,752	744,709	533,620	168,815	50,000	68,945	253,180	797,195	74,200	3,859,347	1,271,634	606,761	-
EBT SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
APITAL	158,500	-	-	-	-	35,000	-	-	-	-	-	43,000	-	-	-	25,000	-	47,500	8,000	-	-
JB-TOTAL	158,500	-	-	-	-	35,000	-	-	-	-	-	43,000	-	-	-	25,000	-	47,500	8,000	-	-
OTHER	528,850	325,000	-	100,500	83,850	3,500	-	-	-	10,000	-	-	-	-	-	-	-	-	6,000	-	-
COMBINED TOTAL	11,382,358	914,280	214,440	106,250	83,850	563,300	117,600	200,980	613,752	754,709	533,620	211,815	50,000	68,945	253,180	822,195	74,200	3,906,847	1,285,634	606,761	-
TRANSFERS OUT	563,700	50,000	-	-	-	-	453,700	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-
RAND TOTAL	11,946,058	964,280	214,440	106,250	83,850	563,300	571,300	260,980	613,752	754,709	533,620	211,815	50,000	68,945	253,180	822,195	74,200	3,906,847	1,285,634	606,761	-
CHANGE	238,411	(14,306)	3,600	(21,400)	(10,000)	(4,602)	(437,100)	(20,380)	59,576	37,602	36,976	55,580	(2,500)	29,544	8,520	210,123	1,150	167,068	91,287	48,673	-
CHANGE	2.00%	-1.48%	1.68%	-20.14%	-11.93%	-0.82%	-76.51%	-7.81%	9.54%	4.98%	6.93%	26.24%	-5.00%	42.85%	3.37%	25.56%	1.55%	4.28%	7.10%	8.02%	-

Exhibit II Schedule B

VILLAGE OF GLENCOE  
 DETAIL OF WATER FUND  
 PROPOSED FY 06 BUDGET  
 AS COMPARED TO  
 ADOPTED FY 05 BUDGET  
 SUPPORTING EXHIBIT II

FUND	WATER			% Change From FY05
	TOTAL	Distribution	Production	
PERSONNEL	864,182	342,452	521,730	7.08%
SERVICES	355,750	144,350	211,400	1.51%
COMMODITIES	80,525	19,500	61,025	-6.66%
SUB-TOTAL	1,300,457	506,302	794,155	4.56%
DEBT SERVICE	-	-	-	N/A
CAPITAL	378,000	313,000	65,000	15.60%
SUB-TOTAL	378,000	313,000	65,000	15.60%
OTHER	-	-	-	N/A
COMBINED TOTAL	1,678,457	819,302	859,155	6.84%
TRANSFERS OUT	-	-	-	N/A
GRAND TOTAL	1,678,457	819,302	859,155	6.84%

Note

(1) Detail of FY 2005 Budget listed below:

FUND	WATER		
	TOTAL	Distribution	Production
PERSONNEL	807,025	320,885	486,140
SERVICES	350,465	131,150	219,315
COMMODITIES	86,275	20,200	66,075
SUB-TOTAL	1,243,765	472,235	771,530
DEBT SERVICE	-	-	-
CAPITAL	327,000	172,000	155,000
SUB-TOTAL	327,000	172,000	155,000
OTHER	300	-	300
COMBINED TOTAL	1,571,065	644,235	926,830
TRANSFERS OUT	-	-	-
GRAND TOTAL	1,571,065	644,235	926,830

GRAND TOTAL			
\$ CHANGE	107,392	175,067	(67,675)
% CHANGE	6.84%	27.17%	-7.30%

Exhibit II Schedule C

VILLAGE OF GLENCOE  
 DETAIL OF GOLF CLUB FUND  
 PROPOSED FY 06 BUDGET  
 AS COMPARED TO  
 ADOPTED FY 05 BUDGET  
 SUPPORTING EXHIBIT II

FUND	GOLF						% Change From FY05
	TOTAL	Admin.	Food Service	Building & Grounds	Play	Pro Shop	
PERSONNEL	698,923	105,660	64,710	373,883	154,670	-	-2.90%
SERVICES	295,738	129,148	1,750	131,545	27,295	6,000	9.27%
COMMODITIES	173,505	1,500	53,530	75,665	20,180	22,630	27.86%
SUB-TOTAL	1,168,166	236,308	119,990	581,093	202,145	28,630	3.73%
DEBT SERVICE	-	-	-	-	-	-	N/A
CAPITAL	79,812	-	-	50,000	29,812	-	N/A
SUB-TOTAL	79,812	-	-	50,000	29,812	-	N/A
OTHER	60,600	60,600	-	-	-	-	N/A
COMBINED TOTAL	1,308,578	296,908	119,990	631,093	231,957	28,630	
TRANSFERS OUT	-	-	-	-	-	-	
GRAND TOTAL	1,308,578	296,908	119,990	631,093	231,957	28,630	

Note

(1) Detail of FY 2005 Budget listed below:

FUND	GOLF					
	TOTAL	Admin.	Food Service	Building & Grounds	Play	Pro Shop
PERSONNEL	719,810	104,160	96,450	372,600	146,600	-
SERVICES	270,655	110,700	1,800	125,830	26,500	5,825
COMMODITIES	135,700	500	47,000	60,200	7,000	21,000
SUB-TOTAL	1,126,165	215,360	145,250	558,630	180,100	26,825
DEBT SERVICE	140,800	140,800	-	-	-	-
CAPITAL	29,812	-	-	-	29,812	-
SUB-TOTAL	170,612	140,800	-	-	29,812	-
OTHER	-	-	-	-	-	-
COMBINED TOTAL	1,296,777	356,160	145,250	558,630	209,912	26,825
TRANSFERS OUT	-	-	-	-	-	-
GRAND TOTAL	1,296,777	356,160	145,250	558,630	209,912	26,825

GRAND TOTAL						
\$ CHANGE	11,801	(59,252)	(25,260)	72,463	22,045	1,805
% CHANGE	0.91%	-16.64%	N/A	12.97%	10.50%	6.73%

Exhibit IIa

VILLAGE OF GLENCOE  
 COMBINED EXPENDITURE SUMMARY  
 (ALL EXPENDITURE TYPES)  
 FY 2005 ACTUAL (PROJECTED)  
 AS COMPARED TO  
 FY 2005 BUDGET (ADOPTED)

<u>FUND/DIVISION</u>	<u>FY 2005 ACTUAL (PROJECTED)</u>	<u>FY 2005 (1) BUDGET (ADOPTED)</u>	<u>DOLLARS OF BUDGET</u>	<u>PERCENT OF BUDGET</u>
GENERAL FUND	11,984,340	11,946,058	38,282	100.3%
WATER FUND	1,477,219	1,571,065	(93,846)	94.0%
GARBAGE FUND	1,214,185	1,315,335	(101,150)	92.3%
GOLF CLUB	1,327,049	1,296,777	30,272	102.3%
Sub-Total Operating Funds	16,002,793	16,129,235	(126,442)	99.2%
MFT Fund	464,000	275,000	189,000	168.7%
PARKING FUND	-	-	-	0.0%
E911 Fund	100,333	344,600	(244,267)	29.1%
IMRF FUND	-	-	-	N/A
FICA FUND	-	-	-	N/A
Sub-Total Pensions/Special	564,333	619,600	(55,267)	91.1%
CAPITAL RESERVE FUND	115,000	160,000	(45,000)	71.9%
CAPITAL IMPROVEMENT FUND	375,000	562,000	(187,000)	66.7%
Sub-Total Capital Improvement	490,000	722,000	(232,000)	67.9%
DEBT SERVICE FUND	2,367,206	2,366,906	300	100.0%
<b>GRAND TOTAL -- ALL FUNDS</b>	<b>19,424,332</b>	<b>19,837,741</b>	<b>(413,409)</b>	<b>97.9%</b>

Note

(1) Represents budget as originally adopted.

Exhibit IIb

VILLAGE OF GLENCOE  
 COMBINED EXPENDITURE SUMMARY  
 (ALL EXPENDITURE TYPES)  
 FY 2005 ACTUAL (PROJECTED)  
 AS COMPARED TO  
 FY 2006 BUDGET (PROPOSED)

<u>FUND/DIVISION</u>	<u>FY 2005 ACTUAL (PROJECTED)</u>	<u>FY 2006 BUDGET (PROPOSED)</u>	<u>DOLLARS FROM PROJECTED</u>	<u>PERCENT FROM PROJECTED</u>
GENERAL FUND (1)	11,984,340	12,092,049	107,709	0.9%
WATER FUND	1,477,219	1,678,457	201,238	13.6%
GARBAGE FUND	1,214,185	1,384,799	170,614	14.1%
GOLF CLUB	1,327,049	1,308,578	(18,471)	-1.4%
Sub-Total Operating Funds	16,002,793	16,463,883	461,090	2.9%
MFT Fund	464,000	180,000	(284,000)	-61.2%
PARKING FUND	-	-	-	N/A
E911 Fund	100,333	331,200	230,867	230.1%
IMRF FUND	-	-	-	N/A
FICA FUND	-	-	-	N/A
Sub-Total Pensions/Special	564,333	511,200	(53,133)	-9.4%
CAPITAL RESERVE FUND	115,000	-	(115,000)	-100.0%
CAPITAL PROJECTS FUND	-	-	-	N/A
BOND CONSTRUCTION	-	880,000	880,000	N/A
CAPITAL IMPROVEMENT FUND	375,000	181,810	(193,190)	-39.4%
Sub-Total Capital Improvement	490,000	1,061,810	571,810	116.7%
DEBT SERVICE FUND	2,367,206	2,302,393	(64,813)	-2.7%
<b>GRAND TOTAL -- ALL FUNDS</b>	<b>19,424,332</b>	<b>20,339,286</b>	<b>914,954</b>	<b>4.7%</b>

Exhibit IIc

VILLAGE OF GLENCOE  
 COMBINED EXPENDITURE SUMMARY  
 (ALL EXPENDITURE TYPES)  
 FY 2006 INITIAL BUDGET (REQUEST)  
 AS COMPARED TO  
FY 2006 BUDGET (PROPOSED)

<u>FUND/DIVISION</u>	<u>FY 2006 INITIAL BUDGET (REQUEST)</u>	<u>FY 2006 BUDGET (PROPOSED)</u>	<u>DOLLARS FROM REQUEST</u>
GENERAL FUND (1)	12,997,546	12,092,049	(905,497)
WATER FUND	1,774,568	1,678,457	(96,111)
GARBAGE FUND	1,413,563	1,384,799	(28,764)
GOLF CLUB	1,248,578	1,308,578	60,000
Sub-Total Operating Funds	<u>17,434,255</u>	<u>16,463,883</u>	<u>(970,372)</u>
MFT Fund	289,000	180,000	(109,000)
PARKING FUND	-	-	-
E911 Fund	309,900	331,200	21,300
Sub-Total Pensions/Special	<u>598,900</u>	<u>511,200</u>	<u>(87,700)</u>
CAPITAL RESERVE FUND	-	-	-
CAPITAL PROJECTS FUND	-	-	-
BOND CONSTRUCTION	-	880,000	880,000
CAPITAL IMPROVEMENT FUND	812,000	181,810	(630,190)
Sub-Total Capital Improvement	<u>812,000</u>	<u>1,061,810</u>	<u>249,810</u>
DEBT SERVICE FUND	<u>2,302,393</u>	<u>2,302,393</u>	-
<u>GRAND TOTAL -- ALL FUNDS</u>	<u>21,147,548</u>	<u>20,339,286</u>	<u>(808,262)</u>

Exhibit IId

VILLAGE OF GLENCOE  
 COMBINED EXPENDITURE SUMMARY  
 (ALL EXPENDITURE TYPES)  
 FY 2006 BUDGET (PROPOSED)  
 AS COMPARED TO  
FY 2006 BUDGET (APPROVED)

<u>FUND/DIVISION</u>	<u>FY 2006 BUDGET (PROPOSED)</u>	<u>FY 2006 BUDGET (APPROVED)</u>	<u>DOLLARS FROM REQUEST</u>
GENERAL FUND (1)	12,092,049	12,184,469	92,420
WATER FUND	1,678,457	1,678,457	-
GARBAGE FUND	1,384,799	1,384,799	-
GOLF CLUB	1,308,578	1,308,578	-
Sub-Total Operating Funds	<u>16,463,883</u>	<u>16,556,303</u>	<u>92,420</u>
MFT Fund	180,000	180,000	-
PARKING FUND	-	-	-
E911 Fund	331,200	331,200	-
IMRF FUND	-	-	-
FICA FUND	-	-	-
Sub-Total Pensions/Special	<u>511,200</u>	<u>511,200</u>	<u>-</u>
CAPITAL RESERVE FUND	-	-	-
CAPITAL PROJECTS FUND	-	-	-
BOND CONSTRUCTION	880,000	1,000,000	120,000
CAPITAL IMPROVEMENT FUND	181,810	181,810	-
Sub-Total Capital Improvement	<u>1,061,810</u>	<u>1,181,810</u>	<u>120,000</u>
DEBT SERVICE FUND	<u>2,302,393</u>	<u>2,323,393</u>	<u>21,000</u>
<u>GRAND TOTAL -- ALL FUNDS</u>	<u>20,339,286</u>	<u>20,572,706</u>	<u>233,420</u>

Exhibit III

VILLAGE OF GLENCOE  
 SUMMARY OF FY 05 ACTUAL (PROJECTED)  
 AS COMPARED TO  
 FY 05 BUDGET (ADOPTED) PERSONNEL AND OPERATIONS  
EXCLUDING CAPITAL, DEBT SERVICE AND TRANSFERS

<u>FUND/DIVISION</u>	<u>FY 05 ACTUAL (PROJECTED)</u>	<u>FY 05 (1) BUDGET (ADOPTED)</u>	<u>DOLLARS OF BUDGET</u>	<u>PERCENT OF BUDGET</u>
<u>GENERAL FUND</u>				
Village Manager	\$ 1,268,581	\$ 1,318,820	\$ (50,239)	96.2%
Finance	852,708	846,880	5,828	100.7%
Public Works	3,333,796	3,314,416	19,380	100.6%
Public Safety	5,752,445	5,743,742	8,703	100.2%
<b>TOTAL GENERAL FUND</b>	<b>11,207,530</b>	<b>11,223,858</b>	<b>(16,328)</b>	<b>99.9%</b>
WATER FUND	1,206,505	1,244,065	(37,560)	97.0%
GARBAGE FUND	1,165,585	1,266,835	(101,250)	92.0%
GOLF CLUB	1,158,796	1,126,165	32,631	102.9%
Sub-Total Operating Funds	14,738,416	14,860,923	(122,507)	99.2%
MFT FUND	-	-	-	0.0%
PARKING FUND	-	-	-	0.0%
E911 FUND	75,333	74,600	733	101.0%
PENSION FUNDS	-	-	-	0.0%
Sub-Total Pensions/Special	75,333	74,600	733	101.0%
<b>GRAND TOTAL-ALL FUNDS</b>	<b>14,813,749</b>	<b>14,935,523</b>	<b>(121,774)</b>	<b>99.2%</b>

Notes

(1) Represents budget as originally adopted.

DETAIL OF FY 05 ACTUAL (PROJECTED)  
AS COMPARED TO  
FY 05 BUDGET (ADOPTED) PERSONNEL AND OPERATIONS  
EXCLUDING CAPITAL, DEBT SERVICE AND TRANSFERS

Exhibit IIIa

	Totals							
	FY 2005 Actual (Projected)		FY 2005 Budget (Adopted)		FY 2005	FY 2005	\$	%
	Personnel	Operations	Personnel	Operations	Projected	Adopted	Of Budget	Of Budget
<b>Office of the Village Manager</b>								
Administration	428,000	493,070	443,680	470,600	921,070	914,280	6,790	100.7%
Legal Services	21,500	169,500	21,440	193,000	191,000	214,440	(23,440)	89.1%
Community Services	-	106,211	-	106,250	106,211	106,250	(39)	100.0%
Boards/Commissions	-	50,300	-	83,850	50,300	83,850	(33,550)	60.0%
Manager's Sub-Total	449,500	819,081	465,120	853,700	1,268,581	1,318,820	(50,239)	96.2%
<b>Finance</b>								
Administration	388,000	124,753	404,700	123,600	512,753	528,300	(15,547)	97.1%
Support Services	-	129,748	-	117,600	129,748	117,600	12,148	110.3%
Liability Insurance	-	210,207	-	200,980	210,207	200,980	9,227	104.6%
Finance Sub-Total	388,000	464,708	404,700	442,180	852,708	846,880	5,828	100.7%
<b>Public Works</b>								
Administration	457,704	154,372	457,160	156,592	612,076	613,752	(1,676)	99.7%
Sewers	598,200	141,144	614,769	139,940	739,344	754,709	(15,365)	98.0%
Forestry	393,500	234,227	393,780	139,840	627,727	533,620	94,107	117.6%
Municipal Buildings	74,450	82,700	77,990	90,825	157,150	168,815	(11,665)	93.1%
Parking	-	50,082	-	50,000	50,082	50,000	82	100.2%
Community Development	55,500	61,150	52,850	16,095	116,650	68,945	47,705	169.2%
Municipal Garage	194,100	42,102	198,500	54,680	236,202	253,180	(16,978)	93.3%
Streets	520,700	201,103	573,330	223,865	721,803	797,195	(75,392)	90.5%
Street Lighting	-	72,762	-	74,200	72,762	74,200	(1,438)	98.1%
Public Works Sub-Total	2,294,154	1,039,642	2,368,379	946,037	3,333,796	3,314,416	19,380	100.6%
<b>Public Safety</b>								
Police	3,388,072	464,385	3,397,462	461,885	3,852,457	3,859,347	(6,890)	99.8%
Fire	1,133,269	153,285	1,124,349	153,285	1,286,554	1,277,634	8,920	100.7%
Paramedic	576,520	36,914	569,560	37,201	613,434	606,761	6,673	101.1%
Public Safety Sub-Total	5,097,861	654,584	5,091,371	652,371	5,752,445	5,743,742	8,703	100.2%
<b>TOTAL GENERAL FUND</b>	<b>8,229,515</b>	<b>2,978,015</b>	<b>8,329,570</b>	<b>2,894,288</b>	<b>11,207,530</b>	<b>11,223,858</b>	<b>(16,328)</b>	<b>99.9%</b>
<b>Water Fund</b>								
Distribution	321,094	147,540	320,885	151,350	468,634	472,235	(3,601)	99.2%
Production	494,787	243,084	486,140	285,690	737,871	771,830	(33,959)	95.6%
Water Fund Sub-Total	815,881	390,624	807,025	437,040	1,206,505	1,244,065	(37,560)	97.0%
<b>Garbage Fund</b>	581,535	584,050	620,260	646,575	1,165,585	1,266,835	(101,250)	92.0%
<b>Glencoe Golf Club</b>								
Administration	102,693	108,578	104,160	111,200	211,271	215,360	(4,089)	98.1%
Food Service	96,123	49,947	96,450	48,800	146,070	145,250	820	100.6%
Building & Grounds	396,181	187,106	372,600	186,030	583,287	558,630	24,657	104.4%
Play	149,677	33,778	146,600	33,500	183,455	180,100	3,355	101.9%
Pro Shop	-	34,713	-	26,825	34,713	26,825	7,888	0.0%
Golf Club Sub-Total	744,674	414,122	719,810	406,355	1,158,796	1,126,165	32,631	102.9%
<b>TOTAL OPERATING FUNDS</b>	<b>10,371,605</b>	<b>4,366,811</b>	<b>10,476,665</b>	<b>4,384,258</b>	<b>14,738,416</b>	<b>14,860,923</b>	<b>(122,507)</b>	<b>99.2%</b>
<b>MFT Fund</b>								
Parking Fund	-	-	-	-	-	-	-	N/A
E911 Fund	-	75,333	-	74,600	75,333	74,600	733	101.0%
<b>FICA Fund</b>								
IMRF Fund	-	-	-	-	-	-	-	N/A
Pension Fund Sub-Total	-	-	-	-	-	-	-	N/A
<b>TOTAL PENSIONS/SPECIAL</b>	<b>-</b>	<b>75,333</b>	<b>-</b>	<b>74,600</b>	<b>75,333</b>	<b>74,600</b>	<b>733</b>	<b>101.0%</b>
<b>GRAND TOTAL - ALL FUNDS</b>	<b>10,371,605</b>	<b>4,442,144</b>	<b>10,476,665</b>	<b>4,458,858</b>	<b>14,813,749</b>	<b>14,935,523</b>	<b>(121,774)</b>	<b>99.2%</b>

Exhibit IV

VILLAGE OF GLENCOE  
 SUMMARY OF FY 06 BUDGET (PROPOSED)  
 AS COMPARED TO  
 FY 05 ACTUAL (PROJECTED) PERSONNEL AND OPERATIONS  
EXCLUDING CAPITAL, DEBT SERVICE AND TRANSFERS

<u>FUND/DIVISION</u>	<u>FY 05 ACTUAL (PROJECTED)</u>	<u>FY 06 BUDGET (PROPOSED)</u>	<u>DOLLAR CHANGE FROM PROJECTED</u>	<u>PERCENT CHANGE FROM PROJECTED</u>
<u>GENERAL FUND</u>				
Village Manager	\$ 1,268,581	\$ 1,326,714	\$ 58,133	4.6%
Finance	852,708	933,498	80,790	9.5%
Public Works	3,333,796	3,527,987	194,191	5.8%
Public Safety	5,752,445	6,023,270	270,825	4.7%
TOTAL GENERAL FUND	11,207,530	11,811,469	603,939	5.4%
WATER FUND	1,206,505	1,300,457	93,952	7.8%
GARBAGE FUND	1,165,585	1,307,799	142,214	12.2%
GOLF CLUB	1,158,796	1,168,766	9,970	0.9%
Sub-Total Operating Funds	14,738,416	15,588,491	850,075	5.8%
MFT FUND	-	-	-	N/A
E911 FUND	75,333	151,200	75,867	100.7%
PENSION FUNDS	-	-	-	N/A
Sub-Total Pensions/Special	75,333	151,200	75,867	100.7%
<b>GRAND TOTAL-ALL FUNDS</b>	<b>14,813,749</b>	<b>15,739,691</b>	<b>925,942</b>	<b>6.3%</b>

DETAIL OF FY 05 ACTUAL (PROJECTED)  
AS COMPARED TO  
FY 06 BUDGET (APPROVED) FOR PERSONNEL AND OPERATIONS  
EXCLUDING CAPITAL, DEBT SERVICE AND TRANSFERS

Exhibit IVa

	Totals							
	FY 2005 Actual (Projected)		FY 2006 Budget (Approved)		FY 2005	FY 2006	\$	%
	Personnel	Operations	Personnel	Operations	Projected	Proposed	Change	Change
<b>Office of the Village Manager</b>								
Administration	428,000	493,070	449,800	500,174	921,070	949,974	28,904	3.1%
Legal Services	21,500	169,500	22,040	196,000	191,000	218,040	27,040	14.2%
Community Services	-	106,211	-	84,850	106,211	84,850	(21,361)	-20.1%
Boards/Commissions	-	50,300	-	73,850	50,300	73,850	23,550	46.8%
Manager's Sub-Total	449,500	819,081	471,840	854,874	1,268,581	1,326,714	58,133	4.6%
<b>Finance</b>								
Administration	388,000	124,753	434,644	124,054	512,753	558,698	45,945	9.0%
Support Services	-	129,748	-	134,200	129,748	134,200	4,452	3.4%
Liability Insurance	-	210,207	-	240,600	210,207	240,600	30,393	14.5%
Finance Sub-Total	388,000	464,708	434,644	498,854	852,708	933,498	80,790	9.5%
<b>Public Works</b>								
Administration	457,704	154,372	488,701	183,627	612,076	672,328	60,252	9.8%
Sewers	598,200	141,144	656,886	135,425	739,344	792,311	52,967	7.2%
Forestry	393,500	234,227	409,646	160,950	627,727	570,596	(57,131)	-9.1%
Municipal Buildings	74,450	82,700	83,050	87,345	157,150	170,395	13,245	8.4%
Parking	-	50,082	-	47,500	50,082	47,500	(2,582)	-5.2%
Community Development	55,500	61,150	81,024	17,465	116,650	98,489	(18,161)	-15.6%
Municipal Garage	194,100	42,102	212,180	49,520	236,202	261,700	25,498	10.8%
Streets	520,700	201,103	613,453	225,865	721,803	839,318	117,515	16.3%
Street Lighting	-	72,762	-	75,350	72,762	75,350	2,588	3.6%
Public Works Sub-Total	2,294,154	1,039,642	2,544,940	983,047	3,333,796	3,527,987	194,191	5.8%
<b>Public Safety</b>								
Police	3,388,072	464,385	3,538,352	470,563	3,852,457	4,008,915	156,458	4.1%
Fire	1,133,269	153,285	1,193,836	165,085	1,286,554	1,358,921	72,367	5.6%
Emergency Medical	576,520	36,914	619,308	36,126	613,434	655,434	42,000	6.8%
Public Safety Sub-Total	5,097,861	654,584	5,351,496	671,774	5,752,445	6,023,270	270,825	4.7%
<b>TOTAL GENERAL FUND</b>	<b>8,229,515</b>	<b>2,978,015</b>	<b>8,802,920</b>	<b>3,008,549</b>	<b>11,207,530</b>	<b>11,811,469</b>	<b>603,939</b>	<b>5.4%</b>
<b>Water Fund</b>								
Distribution	321,094	147,540	342,452	163,850	468,634	506,302	37,668	8.0%
Production	494,787	243,084	521,730	272,425	737,871	794,155	56,284	7.6%
Water Fund Sub-Total	815,881	390,624	864,182	436,275	1,206,505	1,300,457	93,952	7.8%
<b>Garbage Fund</b>	<b>581,535</b>	<b>584,050</b>	<b>668,086</b>	<b>639,713</b>	<b>1,165,585</b>	<b>1,307,799</b>	<b>142,214</b>	<b>12.2%</b>
<b>Glencoe Golf Club</b>								
Administration	102,693	108,578	105,660	131,248	211,271	236,908	25,637	12.1%
Food Service	96,123	49,947	64,710	55,280	146,070	119,990	(26,080)	-17.9%
Building & Grounds	396,181	187,106	373,883	207,210	583,287	581,093	(2,194)	-0.4%
Play	149,677	33,778	154,670	47,475	183,455	202,145	18,690	10.2%
Pro Shop	-	34,713	-	28,630	34,713	28,630	(6,083)	-17.5%
Golf Club Sub-Total	744,674	414,122	698,923	469,843	1,158,796	1,168,766	9,970	0.9%
<b>TOTAL OPERATING FUNDS</b>	<b>10,371,605</b>	<b>4,366,811</b>	<b>11,034,111</b>	<b>4,554,380</b>	<b>14,738,416</b>	<b>15,588,491</b>	<b>850,075</b>	<b>5.8%</b>
<b>MFT Fund</b>								
Parking Fund	-	-	-	-	-	-	-	N/A
E911 Fund	-	75,333	-	151,200	75,333	151,200	75,867	100.7%
<b>FICA Fund</b>								
IMF Fund	-	-	-	-	-	-	-	N/A
Pension Fund Sub-Total	-	-	-	-	-	-	-	N/A
<b>TOTAL PENSIONS/SPECIAL</b>	<b>-</b>	<b>75,333</b>	<b>-</b>	<b>151,200</b>	<b>75,333</b>	<b>151,200</b>	<b>75,867</b>	<b>100.7%</b>
<b>GRAND TOTAL - ALL FUNDS</b>	<b>10,371,605</b>	<b>4,442,144</b>	<b>11,034,111</b>	<b>4,705,580</b>	<b>14,813,749</b>	<b>15,739,691</b>	<b>925,942</b>	<b>10.3%</b>

EXHIBIT V

Fiscal Year 2006 Capital Plan as compared to Fiscal Year 2006 Budget  
has been moved to the Long Range Plan Tab

## FUND BALANCE SUMMARY Including All Financing Sources and Uses

FUND	(1)	(2)			(3)			(4)			(5)			(6)			(7)			(8)			(9)		(10)		(11)
	ACTUAL FUND BALANCE 2/29/2004	FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2005 ACTUAL (PROJECTED)			FY 2006 BUDGET (APPROVED)		FY 2006 BUDGET (APPROVED)		PROJECTED FUND BALANCE 2/28/2006
		REVENUE	PROPERTY TAX	OTHER	EXPENSES	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROPERTY TAX	OTHER	EXPENSES	APPROVED	APPROVED	REQUESTED	REQUESTED										
						SURPLUS/ (DEFICIT)	SURPLUS/ (DEFICIT)	SURPLUS/ (DEFICIT)	SURPLUS/ (DEFICIT)	SURPLUS/ (DEFICIT)						SURPLUS/ (DEFICIT)	SURPLUS/ (DEFICIT)										
<b>OPERATING FUNDS</b>																											
GENERAL (2)	2,810,721	5,412,235	5,412,235	6,081,242	11,984,340	(490,863)	2,319,858	2,319,858	5,474,985	6,280,070	12,184,469	12,184,469	12,184,469	(429,414)	1,890,444												1,890,444
WATER (1)	253,886	-	1,577,023	1,477,219	99,804	99,804	353,690	353,690	-	1,544,395	1,678,457	1,678,457	1,678,457	(134,062)	219,628												219,628
GARBAGE	231,663	615,200	523,400	1,214,185	(75,585)	(75,585)	156,078	156,078	700,200	686,200	1,384,799	1,384,799	1,384,799	1,601	157,679												157,679
GOLF CLUB (1)	3,672	-	1,136,980	1,327,049	(186,069)	(186,069)	(184,397)	(184,397)	-	1,328,686	1,308,578	1,308,578	1,308,578	20,108	(164,289)												(164,289)
<b>SUB-TOTAL</b>	<b>3,299,942</b>	<b>6,027,435</b>	<b>6,027,435</b>	<b>9,320,645</b>	<b>16,002,793</b>	<b>(554,713)</b>	<b>2,645,229</b>	<b>2,645,229</b>	<b>6,175,185</b>	<b>9,839,351</b>	<b>16,556,303</b>	<b>16,556,303</b>	<b>16,556,303</b>	<b>(541,767)</b>	<b>2,103,462</b>												<b>2,103,462</b>
<b>PENSIONS/SPECIAL NON-OPERATING(3)</b>																											
MFT	33,408	-	431,600	464,000	(32,400)	(32,400)	1,008	1,008	-	264,100	180,000	180,000	180,000	84,100	85,108												85,108
PARKING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-												-
E 9-1-1	409,776	-	183,130	100,333	62,797	62,797	472,573	472,573	-	196,200	331,200	331,200	331,200	(135,000)	337,573												337,573
<b>SUB-TOTAL</b>	<b>443,184</b>	<b>-</b>	<b>594,730</b>	<b>564,333</b>	<b>30,397</b>	<b>30,397</b>	<b>473,581</b>	<b>473,581</b>	<b>-</b>	<b>460,300</b>	<b>511,200</b>	<b>511,200</b>	<b>511,200</b>	<b>(50,900)</b>	<b>422,681</b>												<b>422,681</b>
<b>CAPITAL/DEBT</b>																											
CIP - BONDS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-												-
CIP - SALES, ETC.	256,810	-	303,200	375,000	(49,800)	(49,800)	185,010	185,010	-	1,319,500	880,000	880,000	880,000	439,500	439,500												439,500
CAPITAL RESERVE	346,390	-	65,200	115,000	(48,800)	(48,800)	286,590	286,590	-	5,200	-	-	-	5,200	301,790												301,790
DEBT SERVICE	216,082	-	2,327,657	2,367,206	(39,549)	(39,549)	176,533	176,533	-	2,309,569	2,302,393	2,302,393	2,302,393	7,176	183,709												183,709
<b>SUB-TOTAL</b>	<b>819,282</b>	<b>-</b>	<b>2,696,057</b>	<b>2,857,206</b>	<b>(89,349)</b>	<b>(89,349)</b>	<b>658,133</b>	<b>658,133</b>	<b>-</b>	<b>3,634,269</b>	<b>3,364,203</b>	<b>3,364,203</b>	<b>3,364,203</b>	<b>270,066</b>	<b>928,199</b>												<b>928,199</b>
<b>GRAND TOTAL</b>	<b>4,562,408</b>	<b>6,027,435</b>	<b>6,027,435</b>	<b>12,611,432</b>	<b>19,424,332</b>	<b>(713,665)</b>	<b>3,776,943</b>	<b>3,776,943</b>	<b>6,175,185</b>	<b>13,933,920</b>	<b>20,431,706</b>	<b>20,431,706</b>	<b>20,431,706</b>	<b>(322,601)</b>	<b>3,454,342</b>												<b>3,454,342</b>

**Notes**

(1) Fund Balance on 2/29/2004 is Cash and Equivalents listed on Page 61 of the FY 2004 CAFR.

(2) Fund Balance Targets are as illustrated in table below.

Fund	FY 2005			FY 2006			FY 2006			FY 2006	
	Capital Expense	Transfers To Capital	% of Operating Expense	Fund Balance	Transfers To Capital	% of Operating Expense	Fund Balance	Transfers To Capital	% of Operating Expense	Min. Target	Max. Target
General	155,500	559,262	20.6%	1,972,176	-	16.0%	1,771,720	2,067,007	118,724	1,771,720	2,067,007
Water	276,000	-	29.4%	210,213	-	16.9%	195,069	227,580	24,559	195,069	227,580
Garbage	27,000	-	13.1%	207,757	-	11.9%	187,737	219,026	(30,058)	187,737	219,026

(3) Pension Fund sub-total does not include fund balance, revenues and expense of the Police Pension Fund or Firefighters Pension Fund.

Exhibit VIa

VILLAGE OF GLENCOE  
HISTORY OF ADOPTED BUDGETS

<u>FUND</u>	<u>ADOPTED FY 2001</u>	<u>ADOPTED FY 2002</u>	<u>ADOPTED FY 2003</u>	<u>ADOPTED FY 2004</u>	<u>ADOPTED FY 2005 (1)</u>	<u>APPROVED FY 2006</u>	<u>% CHANGE FROM FY 2005</u>
<b>**REVENUE**</b>							
<u>OPERATING</u>							
GENERAL	7,847,170	8,629,824	9,232,550	10,902,471	10,887,940	11,755,055	7.96%
WATER	1,359,143	1,376,740	1,442,042	1,550,596	1,571,869	1,544,395	-1.75%
GARBAGE	1,124,228	1,150,436	1,267,277	1,250,630	1,143,013	1,386,400	21.29%
GOLF CLUB	1,421,364	1,446,589	1,329,271	1,436,800	1,268,096	1,328,686	4.78%
SUB-TOTAL	11,751,905	12,603,589	13,271,140	15,140,497	14,870,918	16,014,536	7.69%
<u>PENSIONS/SPECIAL NON-OPERATING</u>							
IMRF	162,900	108,330	55,284	-	-	-	N/A
FICA	255,900	264,298	263,694	-	-	-	N/A
MFT	224,347	291,000	295,000	245,000	251,600	264,100	4.97%
PARKING	-	-	-	-	-	-	N/A
E911	131,931	135,889	155,000	158,750	190,550	196,200	2.97%
<u>CAPITAL/DEBT</u>							
CIP	140,378	487,234	67,055	-	-	1,869,500	N/A
DUNDEE ROAD	10,000	-	-	-	-	-	N/A
CAPITAL RESERVE	48,078	50,473	80,000	501,000	111,000	5,200	-95.32%
CAPITAL PROJECTS	-	-	-	200,000	310,000	-	-100.00%
DEBT SERVICE	2,399,769	2,372,688	2,290,636	2,359,184	2,327,151	2,309,569	-0.76%
TOTAL REVENUES	15,125,208	16,313,501	16,477,809	18,604,431	18,061,219	20,659,105	14.38%
<b>**EXPENDITURES**</b>							
<u>OPERATING</u>							
GENERAL	10,600,220	11,365,619	11,283,688	11,674,953	11,946,058	12,184,469	2.00%
WATER	1,500,572	1,511,016	1,512,387	1,569,267	1,571,065	1,678,457	6.84%
GARBAGE	1,141,460	1,307,677	1,228,493	1,487,172	1,315,335	1,384,799	5.28%
GOLF CLUB	1,453,411	1,379,778	1,331,643	1,427,266	1,296,777	1,308,578	0.91%
SUB-TOTAL	14,695,663	15,564,090	15,356,211	16,158,658	16,129,235	16,556,303	2.65%
<u>PENSIONS/SPECIAL NON-OPERATING</u>							
IMRF	160,000	80,000	82,800	-	-	-	N/A
FICA	246,000	254,610	263,521	-	-	-	N/A
MFT	27,000	277,000	1,207,000	250,000	275,000	180,000	-34.55%
PARKING	-	-	-	-	-	-	N/A
E911	137,301	403,263	406,263	99,270	344,600	331,200	-3.89%
<u>CAPITAL/DEBT</u>							
CIP	1,270,000	1,432,198	93,079	-	-	1,000,000	N/A
DUNDEE ROAD	10,000	-	-	-	-	-	N/A
CAPITAL RESERVE	60,350	-	-	242,500	160,000	-	-100.00%
CAPITAL PROJECTS	-	-	-	200,000	562,000	181,810	-67.65%
DEBT SERVICE	2,387,070	2,363,766	2,453,365	2,444,486	2,366,906	2,323,393	-1.84%
TOTAL EXPENDITURES	18,993,384	20,374,927	19,862,239	19,394,914	19,837,741	20,572,706	3.70%

Notes

(1) Original budget, not amended by supplemental appropriation.

Exhibit VIb  
Summary of FY 2005 Supplemental Appropriation Ordinance

<u>Fund</u>	FY 2005 Original Budget	FY 2005 Original Appropriation	FY 2005 Supplemental Appropriation	FY 2005 Total Appropriation
<b><u>GENERAL FUND</u></b>	<b>\$ 11,946,058</b>	<b>\$ 13,140,664</b>	<b>\$ 135,800</b>	<b>\$ 13,276,464</b>
Plan Review (1)	\$ 3,000	\$ 3,300	\$ 46,700	\$ 50,000
Building & Grounds Maint. (2)	\$ 9,000	\$ 9,900	\$ 14,100	\$ 24,000
Tree Planting (3)	\$ 60,000	\$ 66,000	\$ 75,000	\$ 141,000
General Fund Sub-Total	\$ 72,000	\$ 79,200	\$ 135,800	\$ 215,000
<b><u>MOTOR FUEL TAX FUND</u></b>	<b>\$ 275,000</b>	<b>\$ 302,500</b>	<b>\$ 161,500</b>	<b>\$ 464,000</b>
CIP Streets (4)	\$ 275,000	\$ 302,500	\$ 161,500	\$ 464,000
MFT Fund Sub-Total	\$ 275,000	\$ 302,500	\$ 161,500	\$ 464,000
<b>Amended Item Summary</b>	<b>\$ 347,000</b>	<b>\$ 381,700</b>	<b>\$ 297,300</b>	<b>\$ 679,000</b>

Notes

- (1) Additional non-routine expense recovered through building permit fee.
- (2) Plant materials more than anticipated.
- (3) Total cost of tree program more than anticipated, partially offset by residents, developers and ComEd.
- (4) Actual cost of project more than engineer's estimate, offset by advance on MFT from General Fund.

# VILLAGE OF GLENCOE

## EXTENDED 2003 LEVY VERSUS ADOPTED 2004 TAX LEVY

	EXTENDED 2003		PROPOSED 2004		% CHANGE 2003 TO 2004	\$ CHANGE 2003 TO 2004	RATE CHANGE 2003 TO 2004
	TAX EXTENDED	TAX RATE(3)	TAX LEVY	PROPOSED TAX RATE(3)			
<b>GENERAL CORPORATE</b>							
New EAV	4,158,439	0.7500	4,100,000	0.7395	-1.41%	(\$58,439)	(0.0105)
IMRF	166,883	0.0301	136,218	0.0246		\$136,218	0.0246
Social Security	316,580	0.0571	252,000	0.0455	51.00%	\$85,117	0.0154
Fire Pension Fund	31,949	0.0058	320,000	0.0577	1.08%	\$3,420	0.0006
<b>Total General Corporate</b>	<b>4,673,851</b>	<b>0.8430</b>	<b>4,814,218</b>	<b>0.8683</b>	<b>3.00%</b>	<b>\$140,367</b>	<b>0.0253</b>
<b>GARBAGE</b>							
	610,982	0.1102	700,000	0.1263	14.57%	\$89,018	0.0161
<b>POLICE PENSION</b>							
	773,985	0.1396	795,000	0.1434	2.72%	\$21,015	0.0038
<b>VILLAGE SUB-TOTAL(1)</b>	<b>6,058,818</b>	<b>1.0928</b>	<b>6,309,218</b>	<b>1.1380</b>	<b>4.13%</b>	<b>\$250,400</b>	<b>0.0452</b>
<b>DEBT SERVICE</b>							
	2,356,495	0.4250	2,301,269	0.4151	-2.34%	(\$55,226)	(0.0100)
<b>VILLAGE TOTAL</b>	<b>8,415,313</b>	<b>1.5178</b>	<b>8,610,487</b>	<b>1.5530</b>	<b>2.32%</b>	<b>\$195,174</b>	<b>0.0352</b>
<b>LIBRARY TOTAL(2)</b>	<b>1,480,330</b>	<b>0.2670</b>	<b>1,533,456</b>	<b>0.2766</b>	<b>3.59%</b>	<b>\$53,126</b>	<b>0.0096</b>
<b>GRAND TOTAL</b>	<b>9,895,643</b>	<b>1.7848</b>	<b>10,143,943</b>	<b>1.8296</b>	<b>2.51%</b>	<b>\$248,300</b>	<b>0.0448</b>

**NOTE**

- (1) Village Sub-Total includes \$136,218 as New EAV/Loss Collection. Absent that amount, increase is 1.88%
- (2) Represents actual Library levy. Library this year seeking New EAV also.
- (3) Rate calculated using EAV of \$554,430,833. The actual dollar amount of levy to be extended will be limited as determined by Cook County using applicable tax cap limitation law.

# Total Glencoe Tax Dollar (Based On 2003 Levy)

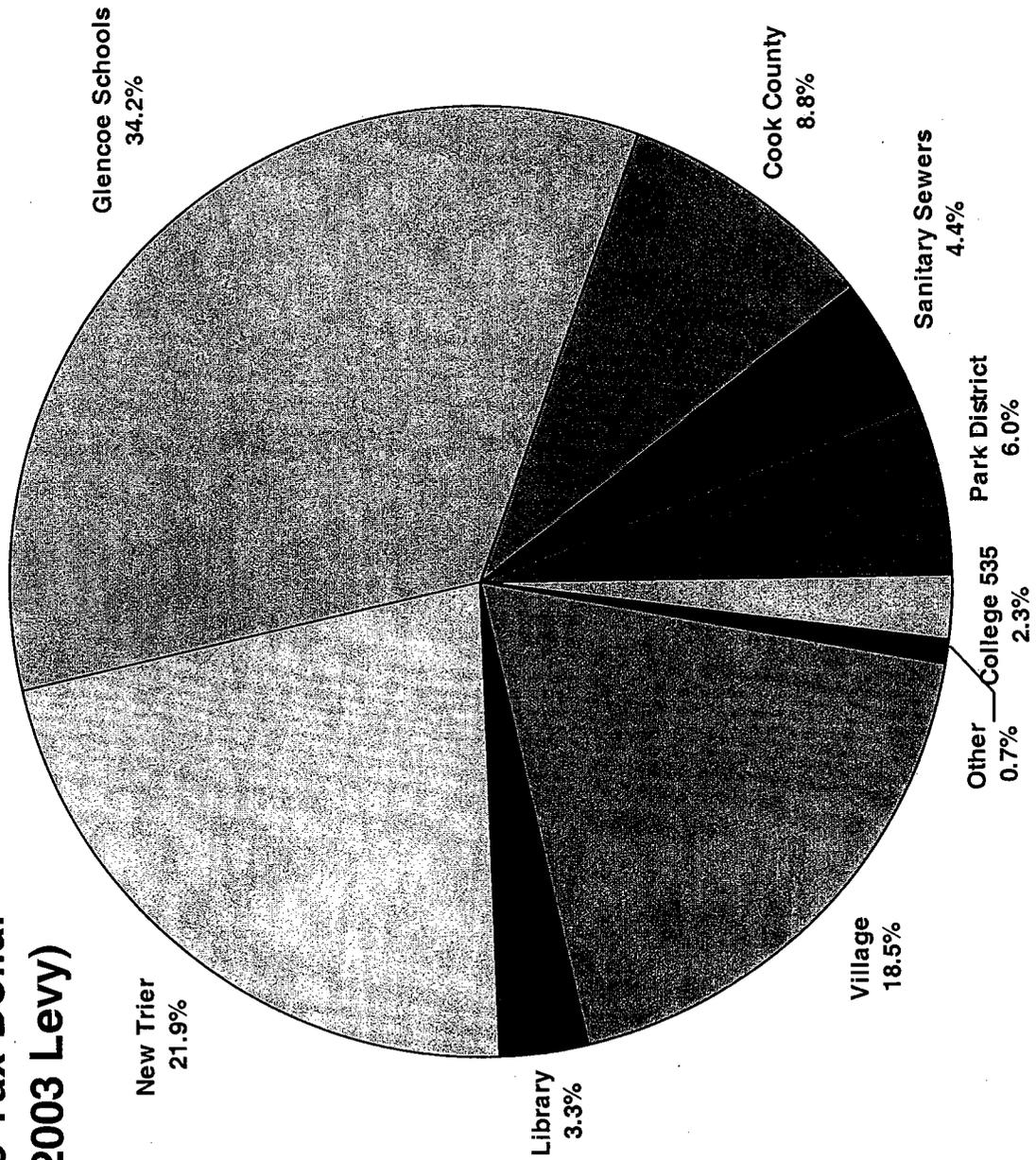


Chart III

Exhibit VIII

**Total Glencoe Tax Rate**  
(Per \$100 of Assessed Value)

Taxing Unit	2000 Tax Levy (Received in 2001)		2001 Tax Levy (Received in 2002)		2002 Tax Levy (Received in 2003)		2003 Tax Levy (Received in 2004)	
	Rate	Percent	Rate	Percent	Rate	Percent	Rate	Percent
Village	1.8900	19.52%	1.5470	18.83%	1.4630	17.93%	1.5180	18.51%
Public Library	0.3150	3.25%	0.2660	3.24%	0.2540	3.11%	0.2670	3.26%
High School District #203	1.9360	19.99%	1.6110	19.61%	1.9350	23.71%	1.7990	21.94%
Grade School District #35	3.3790	34.89%	2.8250	34.38%	2.6960	33.04%	2.8010	34.16%
Cook County	0.8930	9.22%	0.8130	9.89%	0.7510	9.20%	0.7180	8.76%
Metropolitan Water Reclamation District	0.4150	4.29%	0.4010	4.88%	0.3710	4.55%	0.3610	4.40%
Park District	0.5660	5.84%	0.4730	5.76%	0.4520	5.54%	0.4880	5.95%
Community College District #535	0.2130	2.20%	0.1860	2.26%	0.1790	2.19%	0.1860	2.27%
Other	0.0770	0.80%	0.0950	1.16%	0.0600	0.74%	0.0610	0.74%
	9.6840	100.00%	8.2170	100.00%	8.1610	100.00%	8.1990	100.00%

Breakdown of Village Tax Levy

	<u>2001 Tax Ext.</u>	<u>2002 Tax Ext.</u>	<u>2003 Tax Ext.</u>	<u>2004 Tax Levy (1)</u>
General Corporate	3,871,986	4,059,328	4,190,388	4,242,218
Garbage Fund	791,809	741,379	610,982	700,000
Police Pension	585,478	620,213	773,985	795,000
Fire Pension (2)	38,110	19,917	-	-
I.M.R.F.	50,338	90,182	166,883	252,000
Social Security	270,060	277,740	316,580	320,000
Sub-Total	5,607,781	5,808,759	6,058,818	6,309,218
% Change	6.44%	3.58%	4.30%	4.13%
Debt Service	2,301,787	2,281,704	2,356,495	2,244,281
Grand Total	\$ 7,909,568	\$ 8,090,463	\$ 8,415,313	\$ 8,553,499
% Change	3.30%	2.29%	4.02%	1.64%

- (1) Per adopted levy ordinance and pending abatement ordinance  
(2) Fire Pension Levy now included in General Corporate Levy.

Equalized Assessed Valuation

	<u>2000 Tax Levy</u>	<u>2001 Tax Levy</u>	<u>2002 Tax Levy</u>	<u>2003 Tax Levy</u>
Total	\$ 405,281,999	\$ 511,391,278	\$ 553,268,118	\$ 554,430,833
% Change	-1.26%	26.18%	8.19%	0.21%
IDOR Multiplier			2.4689	2.4598

# Property Tax Versus Tax Cap How Increase Compares to Tax Cap

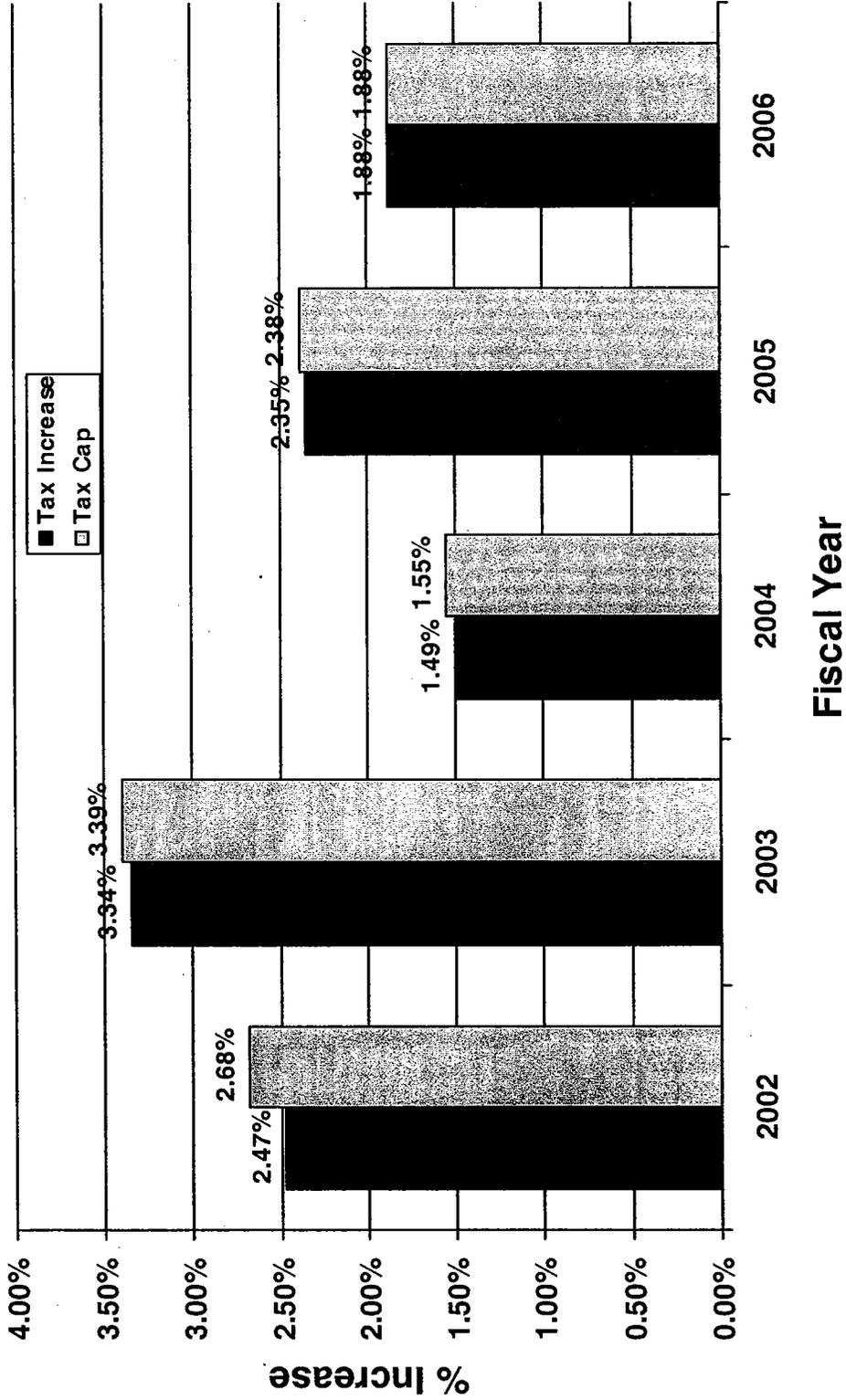


Chart IV

## GENERAL FUND REVENUE SUMMARY

The General Fund is comprised of various revenues that come to the Village in support of the general operations of the Village. The Finance Department accounts for over 80 different revenue sources annually. However, on average, 11 revenue sources make up on average over 73% of the General Fund revenue. These Revenues are as follows, in descending order of actual average:

Revenue Source	FY 2002 <u>Actual</u>	FY 2003 <u>Actual</u>	FY 2004 <u>Actual</u>	FY 2005 <u>Year-End</u>	FY 2006 <u>Approved</u>	Actual <u>Average</u>	% of <u>Total</u>
PROPERTY TAX	3,665,409	3,870,588	4,007,293	4,123,000	4,100,000	3,847,763	45.1%
BUILDING PERMITS	887,812	974,196	1,205,372	1,650,000	1,173,867	1,022,460	12.0%
MUNICIPAL SALES TAX	539,285	765,839	1,113,151	1,163,840	1,362,553	806,092	9.5%
MUNICIPAL UTILITY TAX	669,029	658,155	711,447	660,000	660,000	679,544	8.0%
ILLINOIS INCOME TAX	629,283	574,270	535,039	550,000	581,500	579,531	6.8%
PROPERTY/PENSION-POLICE	562,692	583,220	611,611	767,392	795,000	585,841	6.9%
TELECOMMUNICATIONS TAX	405,866	405,306	548,378	534,000	534,000	453,183	5.3%
SEWER CHARGE FEES	290,359	288,862	314,843	315,000	331,000	298,021	3.5%
VEHICLE LICENSES	160,740	157,170	157,991	163,500	190,000	158,633	1.9%
PROPERTY TAX - FICA	-	-	274,078	313,800	320,000	91,359	1.1%
<b>SELECTED TOTAL</b>	<b>7,810,474</b>	<b>8,277,606</b>	<b>9,479,202</b>	<b>10,240,532</b>	<b>10,047,920</b>	<b>8,522,427</b>	<b>100.0%</b>
% Change		5.98%	14.52%	8.03%	-1.88%		
<b>REMAINING TOTAL</b>	<b>4,101,981</b>	<b>3,150,191</b>	<b>1,979,896</b>	<b>1,252,945</b>	<b>1,707,135</b>	<b>3,077,356</b>	
<b>GRAND TOTAL</b>	<b>11,912,455</b>	<b>11,427,797</b>	<b>11,459,098</b>	<b>11,493,477</b>	<b>11,662,635</b>	<b>11,599,783</b>	
% SELECTED OF GRAND TOTAL	65.6%	72.4%	82.7%	89.1%	86.2%	73.5%	

Property Taxes are levied annually by ordinance adopted by the Village Board of Trustees each December. The monies are collected by the Cook County Collector and forwarded to the Villages semi-annually, usually in March and September. This revenue source is not only the largest, but also the most predictable.

In December 1999, the Village Board adopted a tax levy and resolution which will result in the resumption of the Loss in Collection policy. Unless otherwise directed, the Cook County levies a loss in collection factor of 3.0% to make up for taxes levied but otherwise not received by a community. The 2003 Levy ordinance also includes a projection of the new 2003 Equalized Assessed Valuation. Any revenue collected beyond budgetary need will be used to abate General Obligation debt service payments unless otherwise directed by the Village Board.

During deliberations on the long range financial plan, it was decided that given the low increases in property taxes that any new EAV be used as best determined by

the Board. The 2004 tax levy ordinance (FY 2006) does not include any abatement.

Utility Taxes are levied upon the gross receipts from the sale of utilities such as electricity, telephone, and gas in an amount not to exceed 5% of such receipts. These taxes are collected by the utility companies and forwarded to the Village on a monthly basis. Revenue from this source is dependent upon weather, and rates charged.

Income Taxes are withheld from the paychecks of Illinois residents. These funds are then disbursed to the respective communities based upon their population. Though income taxes are a significant revenue source they can be subject to economic conditions.

Sales Taxes are derived from the sale of tangible personal property at businesses located in the Village of Glencoe. A tax in the amount of 7.75% is collected by the vendor and forwarded to the Illinois Department of Revenue. For a typical sale in July for example, the tax would be collected from the purchaser at the point of sale, forwarded to the IDOR in August, reviewed and formulated by the IDOR in September and received by the Village in October. The Village represents 1.00% of the 7.75%.

Fiscal Year 2006 includes gross sales tax revenue from new car dealerships on Edens. Specifically, the budget represents a full year of sales from Autohaus and CarMax, and a partial year from Fields.

Building Permits are paid by residents/contractors who are building or upgrading their homes or places of business. Plans are inspected to insure compliance with building and zoning regulations. The permits are issued at 3% of the cost of construction. The Village staff reviewed the minimum threshold, which is based on a per square foot cost and last increased that value in February of 2004 to \$150 per square foot.

Telecommunications Taxes are received from "...all persons in the act or privilege of originating or receiving interstate or intrastate telecommunications at a rate of 5% of the gross charges paid by such person (sec. 35A-9 Glencoe Village Code). The tax is actually collected by telecommunications providers when they invoice their clients for the telecommunications service (telephone, fax, pagers, cellular). The service providers then forward the tax to the Village monthly. This tax will continue to grow as we see continued growth in communications technology and the internet. Telecommunications tax is now collected by the State of Illinois and remitted to the Village.

Sewer Charges are calculated at 35% of the dollar amount of water that is used in the winter billing quarter. This formula minimizes sewer charges to those who use

large amounts of water in non-winter months outside their home. Sprinkler system water typical does not return to the sanitary sewer system.

Vehicle Licenses are mailed to residents each winter with information retrieved from the Illinois Secretary of State's Office. Annual fees for most vehicles are \$30. Vehicle license stickers need not be displayed until April 15.

Investment Interest represent the amount of interest that is earned on investments the Village makes with any available funds it may have from time to time. During Fiscal Year 2001 the Village sought proposals for the Village's banking services. After careful review, the Village opted to stay with Harris Bank Glencoe/Northbrook N.A.

Special Duty Overtime is a service performed by our Public Safety Officer for which the Village is reimbursed. Historically, the most notable duty was Ravinia Parking. The Ravinia Parking detail has now been discontinued because parking for Ravinia is not allowed in Glencoe corporate limits. Other services include security for special events. The General Fund accounts for both the revenue and expense of special duty overtime.

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

12-3134	Telecommunications Tax	FY 2005 Budget set conservative level.
12-3411	Illinois Income Tax	Revenue projection adjusted per estimates of per capita rates from Illinois Municipal League.
12-3451	Sales Tax	Prior budget assumptions included greater growth in sales and earlier start for Fields.
12-3311	Building Permits	Projected permit revenues are expected to be \$900,000 over the 750,000 budgeted amount. The change from 2% to 3% had an impact.
12-3894	Special Duty Overtime	Decrease due to elimination of Ravinia Detail.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

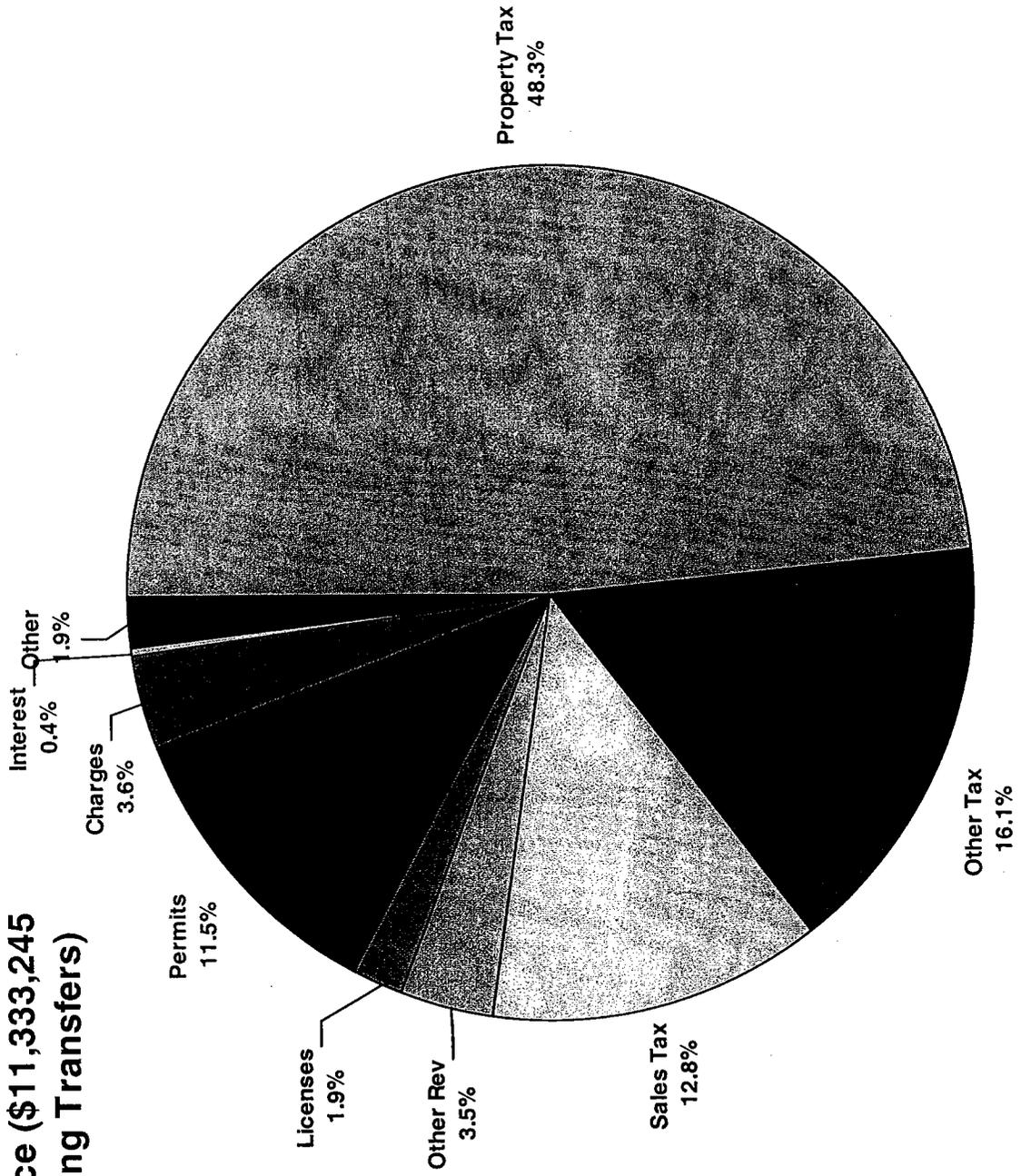
12-3114	Property Taxes - Police Pension	Modest increase of approximately \$28,000 compared to increase requested by Pension Fund
12-3126	Property Taxes - IMRF	Increase due to substantial increase in rates over the last two years.
12-3411	Illinois Income Tax	Revenue projection adjusted per estimates of per capita rates from Illinois Municipal League.
12-3451	Sales Tax	Proposed budget reduced by \$200,000 to reflect downturn in recent sales and late start by Fields.
12-3311	Building Permits	Proposed revenue budget at same building expectations as last Fiscal Year with an adjustment to reflect change from 2% to 3%.
12-3683	Ambulance Fees	Adjusted in anticipation of proposed rate increase to be proposed during FY 2006.
12-3894	Special Duty Overtime	Decrease due to elimination of Ravinia Detail.
12-3989	Transfer from Golf Club	\$60,000 anticipated in addition to management fee as repayment of amount due to the Village.
12-3993	Transfer to CIP Fund	Transfer of funds back to General Fund due to down turn in car sales.
12-3994	Transfer to MFT Fund	Transfer from MFT back to General Fund of amount loaned to MFT during FY 2006 in order to complete a project.

<b>GENERAL FUND</b>				
<b>REVENUE</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</b>
CHARGES FOR SERVICE	\$385,998	\$370,000	\$406,000	9.73%
FEES	75,408	82,310	82,500	0.23%
FINES / FORFEITS	115,391	108,000	128,700	19.17%
INTEREST	72,205	39,400	45,000	14.21%
LICENSES	191,519	195,800	219,700	12.21%
OTHER REVENUE	1,085,126	464,602	394,820	-15.02%
OTHER TAXES	1,846,013	1,794,500	1,828,300	1.88%
PERMITS	1,331,414	1,773,790	1,303,067	-26.54%
PROPERTY TAX	5,042,177	5,412,235	5,474,985	1.16%
SALES TAX	1,198,586	1,252,840	1,450,173	15.75%
<b>TOTAL</b>	<b>\$11,343,837</b>	<b>\$11,493,477</b>	<b>\$11,333,245</b>	<b>-1.39%</b>
BOND PROCEEDS	-	-	-	N/A
INTERFUND TRANSFERS	115,261	0	421,810	N/A
<b>GRAND TOTAL</b>	<b>\$ 11,459,098</b>	<b>\$ 11,493,477</b>	<b>\$ 11,755,055</b>	<b>2.28%</b>

**FUND PURPOSE**

The General Fund is the general operating fund of the Village. It is used to account for all financial resources except for those required to be accounted for in another fund. Revenues funding expenditures associated with administration, finance, police, fire, paramedic, engineering, building/zoning, street/sidewalk/sewer maintenance, forestry, building maintenance, parking and street light maintenance are accounted for in this fund.

**FY 2006 General Fund Revenue  
By Source (\$11,333,245  
Excluding Transfers)**



Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>GENERAL FUND</b>										
	12	3111	PROPERTY TAX	3,870,588	4,007,293	4,123,000	3,360,253	4,123,000	4,100,000	4,100,000
	12	3112	NON-CURRENT PROPERTY TAX	-2,932	34,390	30,900	0	0	0	0
	12	3113	PROP TAX INTEREST TAXES	8,409	3,452	10,609	872	10,609	1,500	1,500
	12	3114	PROPERTY/PENSION-POLICE	583,220	611,611	767,392	625,426	767,392	795,000	795,000
	12	3115	PROPERTY/PENSION-FIRE	37,996	21,532	31,949	26,039	31,949	6,000	6,000
	12	3116	NON CURR-PROP TAX-FIRE PE	-23	105	0	0	0	0	0
	12	3117	NON CURR PROP TAX-POLICE	-354	1,609	0	0	0	0	0
	12	3118	PROP TAX-INTEREST-FIRE PE	83	17	0	7	25	25	25
	12	3119	PROP TAX INTEREST-POLICE	1,272	463	0	162	300	300	300
	12	3123	PROPERTY TAX - FICA	0	274,078	313,800	255,748	313,800	320,000	320,000
	12	3124	NON CURR PROP TAX - FICA	0	742	0	0	0	0	0
	12	3125	PROP. TAX INTEREST - FICA	0	208	0	66	100	100	100
	12	3126	PROPERTY TAX - IMRF	0	86,476	165,000	134,475	165,000	252,000	252,000
	12	3127	NON CURR PROP. TAX - IMRF	0	138	0	0	0	0	0
	12	3128	PROP. TAX INTEREST - IMRF	0	64	0	35	60	60	60
		3100	--PROPERTY TAX--	4,498,258	5,042,177	5,442,650	4,403,083	5,412,235	5,474,985	5,474,985
	12	3131	MUNICIPAL UTILITY TAX	658,155	711,447	660,000	507,380	660,000	679,800	660,000
	12	3134	TELECOMMUNICATIONS TAX	405,306	548,378	432,600	404,943	534,000	445,600	534,000
	12	3136	TELECOM INFRA MAINT FEE	34,693	0	0	0	0	0	0
		411	ILLINOIS INCOME TAX	574,270	535,039	576,600	374,195	550,000	591,500	581,500
		421	PERSONAL PROP REPL. TAX	48,071	51,149	51,250	34,576	50,500	52,800	52,800
		3130	--OTHER TAXES--	1,720,496	1,846,013	1,720,450	1,321,095	1,794,500	1,769,700	1,828,300
	12	3413	USE TAX	77,083	85,435	77,100	63,031	89,000	87,620	87,620
	12	3414	PHOTOPROCESSING TAX	4,065	0	0	0	0	0	0
	12	3451	MUNICIPAL SALES TAX	765,839	1,113,151	1,400,000	960,921	1,163,840	1,617,000	1,417,000
		3199	--SALES TAX--	846,987	1,198,586	1,477,100	1,023,952	1,252,840	1,704,620	1,504,620
	12	3211	LIQUOR LICENSES	16,000	16,500	16,000	15,090	16,000	16,000	16,000
	12	3221	VEHICLE LICENSES	157,170	157,991	157,000	163,478	163,500	190,000	190,000
	12	3231	GENERAL BUSINESS LICENSES	6,556	10,437	10,000	7,823	10,000	7,800	7,800
	12	3241	ANIMAL LICENSES	5,076	5,191	5,100	4,112	4,500	4,100	4,100
	12	3251	ELEVATOR LICENSES	1,800	1,400	1,800	0	1,800	1,800	1,800
		3200	--LICENSES--	186,602	191,519	189,900	190,502	195,800	219,700	219,700
	12	3311	BUILDING PERMITS	974,196	1,205,372	750,000	1,184,878	1,650,000	1,027,000	1,027,000
	12	3321	ELECTRICAL PERMITS	2,583	3,938	2,000	954	2,000	2,000	2,000
	12	3351	SEWER PERMITS	17,740	14,220	20,600	12,110	16,000	16,000	16,000
	12	3361	STREET OPENING PERMITS	20,130	26,975	20,000	21,080	21,800	21,800	21,800
	12	3371	PLUMBING INSPECT. PERMITS	2,940	3,339	4,705	3,066	3,190	4,000	4,000
	12	3381	BURGLER/FIRE ALARM PERMIT	54,590	68,600	71,000	11,923	68,600	73,200	73,200
	12	3385	DRIVEWAY/PARKWAY PERMITS	28,220	8,970	18,540	5,880	12,200	12,200	12,200
		300	--PERMITS--	1,100,399	1,331,414	886,845	1,239,891	1,773,790	1,156,200	1,156,200
	12	3541	VOG VIOLATIONS	88,267	81,588	90,000	52,551	75,000	92,700	92,700
	12	3542	ILL VIOLATIONS	30,925	33,803	27,000	31,184	33,000	36,000	36,000

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
		3500 ---FINES AND FORFEITS---	119,192	115,391	117,000	83,735	108,000	128,700	128,700	128,700
12	3621	SEWER CHARGE FEES	288,862	314,843	321,360	234,416	315,000	331,000	331,000	331,000
12	3683	AMBULANCE SVCS	39,709	41,155	44,000	8,873	40,000	60,000	60,000	60,000
12	3685	SPECIAL PUBLIC SERVICES	0	30,000	0	15,000	15,000	15,000	15,000	15,000
		3600 --CHARGES FOR SERVICES--	328,570	385,998	365,360	258,289	370,000	406,000	406,000	406,000
12	3521	COIN BOX & METER FEES	2,054	2,123	2,060	1,531	2,130	2,000	2,000	2,000
12	3731	COMMUTER LOT FEES	72,268	68,930	72,300	51,244	75,500	75,500	75,500	75,500
12	3843	ZONING BOARD FEES	7,360	4,355	4,668	2,750	4,680	5,000	5,000	5,000
		3601 --FEES--	81,682	75,408	79,028	55,525	82,310	82,500	82,500	82,500
12	3811	INTEREST ON INVESTMENTS	87,922	58,265	60,000	25,837	39,400	45,000	45,000	45,000
12	3820	UNREALIZED GAIN/(LOSS)	35,305	13,940	0	0	0	0	0	0
		3800 ---INTEREST EARNINGS---	123,227	72,205	60,000	25,837	39,400	45,000	45,000	45,000
12	3132	CABLE TELEVISION REVENUES	90,908	89,832	98,345	71,373	94,000	95,300	95,300	95,300
12	3433	MAINT. OF STATE HIGHWAYS	12,155	14,185	12,360	13,927	14,500	15,450	15,450	15,450
12	3446	MISC. FEDERAL GRANTS	0	0	0	0	0	0	0	0
12	3447	MISC. STATE GRANTS	132,360	141,592	20,000	1,100	20,000	20,000	20,000	20,000
12	3733	IMPOUNDING FEES	630	640	530	710	710	670	670	670
	751	GOLF CLUB MANAGEMENT SVCS	60,000	60,000	60,000	45,000	60,000	60,000	60,000	60,000
	3831	GIFTS AND CONTRIBUTIONS	1,650	2,045	2,122	394	2,100	2,200	2,200	2,200
12	3833	GLENCOE FLAGS	315	725	900	0	0	0	0	0
12	3841	DRIVEWAY APRON REIMBRSMNT	4,450	0	2,000	871	900	2,000	2,000	2,000
12	3842	IRMA REIMBURSEMENT	20,328	47,994	20,000	4,971	5,000	6,000	6,000	6,000
12	3844	HANDYMAN REIMBURSEMENT	1,058	553	1,591	694	1,590	1,600	1,600	1,600
12	3847	MISC. REIMBURSEMENT	42,973	27,699	5,305	38,474	40,000	20,000	20,000	20,000
12	3848	A.M.E. CHURCH REIMBRSMNT	700	650	800	325	800	0	0	0
12	3850	LEASE OF VOG PROPERTY	43,956	48,954	53,045	13,500	53,000	54,600	54,600	54,600
12	3851	LEGAL REIMBURSMNT	10,985	4,160	10,609	0	0	0	0	0
12	3852	SPRINT CO-LOCATOR REV	2,682	9,216	12,000	4,972	4,972	5,000	5,000	5,000
12	3891	SUNDRY	37,656	30,656	30,000	26,804	30,000	30,000	30,000	30,000
12	3893	TREE DONOR PROGRAM	10,380	34,418	35,000	20,675	35,000	40,000	40,000	40,000
12	3894	SPECIAL DUTY OVERTIME	125,900	123,787	125,000	39,518	42,000	42,000	42,000	42,000
12	3921	SALE OF ASSETS	0	4,282	0	0	0	0	0	0
12	3922	SALE OF PROPERTY	1,823,277	443,737	60,000	0	60,000	0	0	0
12	3923	SALE OF RECYCLING CARTS	22	0	0	30	30	0	0	0
		3830 --OTHER REVENUES--	2,422,383	1,085,126	549,607	283,337	464,602	394,820	394,820	394,820
12	3914	OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0
		3900 OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0
12	3432	DAY LABOR TRANS FROM MFT	0	0	0	0	0	0	0	0
	989	TRANSFER FROM GOLF CLUB	0	0	0	0	0	60,000	60,000	60,000
	993	TRANSFER FROM CIP FUND	0	0	0	0	0	181,810	181,810	181,810
12	3994	TRANSFER FROM MFT FUND	0	0	0	0	0	175,000	180,000	180,000
12	3998	TRANSFER FROM IMRF FUND	0	115,261	0	0	0	0	0	0

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
		3990 -OPERATING TRANSFERS IN-	0	115,261	0	0	0	175,000	421,810	421,810
GENERAL FUND			11,427,797	11,459,098	10,887,940	8,885,246	11,493,477	11,557,225	11,662,635	11,755,055

GENERAL FUND

11,427,797 11,459,098 10,887,940 8,885,246 11,493,477 11,557,225 11,662,635 11,755,055

12

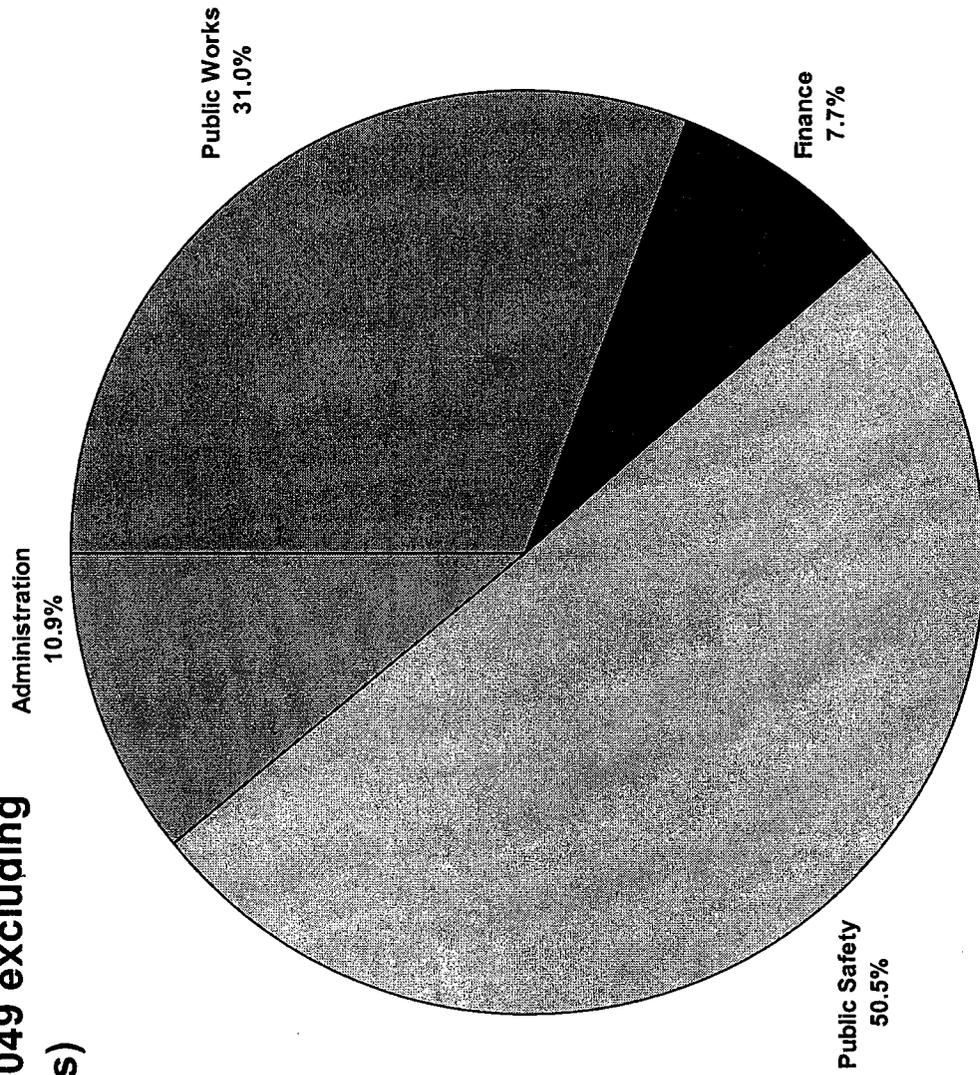
11,427,797 11,459,098 10,887,940 8,885,246 11,493,477 11,557,225 11,662,635 11,755,055

2/23/2005

Line Item Detail

1

**FY 2006 General Fund Expenditure  
By Division (\$12,092,049 excluding  
Transfers)**



## OFFICE OF THE VILLAGE MANAGER

### **Review of Fiscal Year 2005**

In Fiscal Year 2005, the Village received three separate "No Further" Remediation letters from the Illinois Environmental Protection Agency for the two auto dealership properties and the Village-owned parcels. Site improvements to the Frontage Road Water Tower Site were completed following the CarMax opening for business in November 2003. Fields Infiniti, who purchased the property previously owned by Wiel Hummer, began site preparation with a targeted opening date in Fiscal Year 2006.

The Glencoe Human Relations Forum sponsored *Glencoe Reads* in May 2004 and *Operation Glencoe Cares*, a program for sending care packages to troops in Iraq. The Historic Preservation Commission presented twenty-one awards at its Eleventh Annual Preservation Awards Program. Staff also worked with the Chamber of Commerce to sponsor "Movies on the Green", which will be continued in FY2006.

The use of laptop computers by Trustees continued in FY2005 and audio/visual technological improvements to the Council Chamber were completed. The taping and broadcasting of Village Board and other significant Village Commission meetings continued and use of the Village website increased. Village Trustees continued to use "Talk of the Town" to meet with residents in an informal setting to listen to concerns and suggestions on improving Village services. The use of a communications consultant was initiated to work with staff to enhance opportunities for expanding ways to use Village resources to communicate with residents.

#### Legal Services Division

Legal services during Fiscal Year 2005 were within budget.

#### Health/Community Services

Having established a Village Board policy for the disbursement of funds and a committee to review requests, the Fiscal Year 2005 budget provided considerable assistance to various community services groups.

#### Special Board's Division

The Special Board's Division of the Village Manager's Office provided funding for the operations of the various boards and commissions of the Village, including funding for the services of a Village Planner and the taping and airing of meetings.

## **Goals for Fiscal Year 2006**

The Village Manager's goal for FY2006 is to continue to provide the desired level of services with existing staffing. The Village Manager will continue to evaluate personnel levels to seek ways to reduce redundancy and to ensure that the number of employees is proportionate with the required responsibilities. The FY06 budget reduces the number of full time employees by two, making the number of full time employees the lowest in the last 14 years.

Staff in the Manager's Office will continue to seek ways of providing innovative and desired services at cost efficient levels without jeopardizing the quality of services. Staff will continue to update the Village website and cable page as well as tape and broadcast all Village Board meetings to increase available methods of communication with the Village. Staff will also research the possibility of web casting Village Board meetings to add an additional avenue of communication with residents. E-mail addresses for staff and the Village Board are posted on the Village website, which increases resident access to staff. Trustees will continue to hold "Talk of the Town" coffees to meet with residents. These avenues of communication have proved to be a successful way of communicating with Glencoe residents.

### **Legal Services Division**

The Village will work with labor counsel to negotiate a new agreement with the Public Works Union represented by AFSCME Local 1891B.

### **Health/Community Services Division**

The Village will work with various Community and Health service providers to educate and promote culture within the Community.

### **Special Board's Division**

The Special Board's Division of the Village Manager's Office will continue to provide funding for the operations of the various boards and commissions of the Village.

**OFFICE OF THE VILLAGE MANAGER**

**ADMINISTRATION DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$430,163	\$428,000	\$449,800	5.09%
SERVICES	81,702	74,179	110,300	48.69%
COMMODITIES	64,308	63,174	64,874	2.69%
DEBT MANAGEMENT	0	0	0	0.00%
CAPITAL	0	0	0	0.00%
OTHER EXPENSE	215,558	355,717	325,000	-8.64%
TRANSFERS	503,737	0	0	N/A
<b>TOTAL</b>	<b>\$1,295,468</b>	<b>\$921,070</b>	<b>\$949,974</b>	<b>3.14%</b>

**DIVISION PURPOSE**

The Administration Division of the Office of the Village Manager consists of the Village President and Board of Trustees which establishes Village policy and empowers the Village Manager to execute established policy. The Village Manager provides overall direction and administration of policies and programs established by the Village President and Board of Trustees, coordinates activities of all operating departments, and formulates policies with respect to financial and personnel management and the operating departmental goals and objectives. The Administration Division is also responsible for the Village's risk management program, personnel management and recruitment, financial administration and the day to day management of the Village's employee workforce. The Administrative Division also provides for professional legal services of the Village Attorney, Prosecutor and Labor Counsel. These legal services provide support and advice to the Village Administrative Staff as well as the Village President and Board of Trustees on Village legal matters. Health Services support Social Services for three Glencoe agencies, and services rendered by the North Shore Visiting Nurses Association. Senior Housing Aid and Deer Management Programs are provided in the Office of the Village Manager through the Health Services Division.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>VILLAGE MANAGER'S OFFICE</b>										
	204	4211 SALARIES - REGULAR	315,130	316,938	327,500	258,403	316,000	315,000	305,000	305,000
	204	4212 SALARIES - RHS PAY	577	2,940	600	0	300	600	600	600
	204	4221 SALARIES - TEMPORARY	10,784	11,240	10,000	8,934	10,000	10,000	32,500	32,500
	204	4261 EMPLOYEE BENEFITS	52,213	61,586	62,880	50,726	59,000	56,000	56,000	56,000
	204	4611 SOCIAL SECURITY ADMIN.	0	22,395	21,500	16,526	21,500	18,800	18,800	18,800
	204	4612 MEDICARE ONLY CONTRIB.	0	0	0	927	0	5,300	5,300	5,300
	204	4621 ILL MUNI. RET. FUND	0	15,064	21,200	18,686	21,200	31,600	31,600	31,600
		<b>4000 ==PERSONNEL EXPENDITURES==</b>	<b>378,703</b>	<b>430,163</b>	<b>443,680</b>	<b>354,202</b>	<b>428,000</b>	<b>437,300</b>	<b>449,800</b>	<b>449,800</b>
	204	5121 OFFICE EQUIPMENT MAINT.	905	1,673	2,800	530	600	2,800	2,800	2,800
	204	5337 LEGAL COUNSEL - OTHER	21,595	13,261	0	3,329	3,329	0	0	0
	204	5339 TRUSTEE EXPENSES	5,433	6,153	4,500	2,720	4,500	4,500	4,500	4,500
	204	5341 EMPLOYMENT EXPENSE	0	0	0	0	0	0	0	0
	204	5371 DATA PROCESSING SERVICES	0	0	0	0	0	20,000	20,000	20,000
	204	5388 TEMPORARY LABOR	0	0	0	0	0	0	0	0
	204	5398 PROFESSIONAL SERVICIES	0	0	0	0	0	30,000	25,000	25,000
	204	5511 POSTAGE	1,829	3,961	4,000	1,651	2,100	4,000	4,000	4,000
	204	5521 TELECOM/INTERNET SERV.	5,085	5,028	6,000	3,314	4,000	9,000	9,000	9,000
	204	5531 PUBLISHING	1,350	754	1,000	307	650	1,000	1,000	1,000
	204	5541 PUBLIC REPORTING	26,980	29,454	47,000	36,119	47,000	27,000	27,000	27,000
		5611 MEMBERSHIPS/DUES	14,641	14,717	13,000	7,652	10,000	14,425	10,000	10,000
		5631 IN SERVICE TRAINING	4,065	6,702	9,000	1,152	2,000	9,500	7,000	7,000
		<b>5000 ===CONTRACTUAL SERVICES==</b>	<b>81,883</b>	<b>81,702</b>	<b>87,300</b>	<b>56,773</b>	<b>74,179</b>	<b>122,225</b>	<b>110,300</b>	<b>110,300</b>
	204	6299 SUNDRY	36,551	35,030	35,000	39,802	40,000	35,000	35,000	37,174
	204	6301 MISC COMPUTER EQUIPMENT	0	22,106	15,000	14,733	15,000	15,000	12,000	12,000
	204	6341 MISC EQUIPMENT	4,770	2,326	2,500	2,186	2,200	7,500	7,500	7,500
	204	6511 OFFICE SUPPLIES	3,209	2,372	3,300	3,996	3,474	4,000	4,000	4,000
	204	6551 VEHICLE OPERATING EXPENSE	1,937	2,475	2,500	1,781	2,500	4,200	4,200	4,200
		<b>6000 =====COMMODITIES=====</b>	<b>46,467</b>	<b>64,308</b>	<b>58,300</b>	<b>62,499</b>	<b>63,174</b>	<b>65,700</b>	<b>62,700</b>	<b>64,874</b>
	204	7101 PRINCIPAL ON BONDS	1,357,800	0	0	0	0	0	0	0
	204	7201 INTEREST ON BONDS	26,428	0	0	0	0	0	0	0
		<b>7000 =====DEBT SERVICE=====</b>	<b>1,384,228</b>	<b>0</b>						
	204	8106 ACQUIRED PROPERTY (EDENS)	0	0	0	0	0	0	0	0
	204	8201 VILLAGE HALL IMPROVEMENTS	0	0	0	0	0	0	0	0
	204	8301 DATA PROCESSING EQUIPMENT	0	0	0	0	0	0	0	0
	204	8346 OFFICE EQUIPMENT	0	0	0	0	0	0	0	0
	204	8461 AUTOS, TRUCKS, TRACTORS,	0	0	0	0	0	25,000	0	0
	204	8462 MOTOR VEHICLE EQUIPMENT	0	0	0	0	0	0	0	0
		<b>8000 =====CAPITAL OUTLAY=====</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>
		9192 SALES TAX REBATE	89,318	180,549	325,000	0	325,000	325,000	325,000	325,000
		9195 ASSET REMEDIATION	98,613	35,008	0	30,717	30,717	0	0	0
		<b>9000 =OTHER EXPENDITURES/USES=</b>	<b>187,931</b>	<b>215,558</b>	<b>325,000</b>	<b>30,717</b>	<b>355,717</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
	9517 TRANS TO CAPITAL RESERVE	450,913	503,737	50,000	0	0	0	0	0
	9520 -OPERATING TRANSFERS OUT-	450,913	503,737	50,000	0	0	0	0	0
	VILLAGE MANAGER'S OFFICE	2,530,126	1,295,468	964,280	504,191	921,070	975,225	947,800	949,974

VILLAGE OF GLENCOE  
 OFFICE OF THE VILLAGE MANAGER  
 ADMINISTRATION DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Village Manager	1	100%	1	100%	1	100%
Assistant to the Village Manager	2	100%	2	100%	1	100%
Executive Assistant	1	100%	1	100%	1	100%
FULL TIME EQUIVALENT	4		4		3	

FY 2005 Changes

None

FY 2006 Changes

Elimination of one (1) Assistant to the Village Manager Position.  
 Budget proposes one (1) Administrative Intern Position (Part-Time).

**OFFICE OF THE VILLAGE MANAGER**

**LEGAL SERVICES DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$ 21,497	\$ 21,500	\$ 22,040	2.51%
SERVICES	282,487	169,500	196,000	15.63%
OTHER EXPENSE	0	0	0	0.00%
<b>TOTAL</b>	<b>\$ 303,984</b>	<b>\$ 191,000</b>	<b>\$ 218,040</b>	<b>14.16%</b>

**DIVISION PURPOSE**

The purpose of the Legal Services Division of the Office of the Village Manager Department is to provide for the services of our Village Attorney, Prosecutor and Labor Counsel who, in turn, provides support and advice to the Village Administrative Staff as well as the Village President and Board of Trustees on all legal matters.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	orcn	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>LEGAL SERVICES</b>											
208		4221	SALARIES - TEMPORARY	14,400	14,400	14,400	10,800	14,400	14,400	14,400	14,400
208		4261	EMPLOYEE BENEFITS	5,584	6,645	6,550	5,552	6,550	6,550	6,550	6,550
208		4611	SOCIAL SECURITY ADMIN.	0	452	490	268	490	890	890	890
208		4612	MEDICARE ONLY CONTRIB.	0	0	0	22	60	200	200	200
4000 ==PERSONNEL EXPENDITURES=				19,984	21,497	21,440	16,643	21,500	22,040	22,040	22,040
208		5331	LABOR COUNSEL	33,902	12,120	20,000	3,882	4,500	20,000	20,000	20,000
208		5332	CORPORATE COUNSEL	158,998	138,745	115,000	86,181	115,000	118,000	118,000	118,000
208		5333	VILLAGE PROSECUTOR	0	0	500	0	0	500	500	500
208		5335	LITIGATION COUNSEL	16,912	6,214	7,500	0	0	7,500	7,500	7,500
208		5337	LEGAL COUNSEL - OTHER	55,334	125,407	50,000	45,006	50,000	50,000	50,000	50,000
5000 ===CONTRACTUAL SERVICES==				265,146	282,487	193,000	135,070	169,500	196,000	196,000	196,000
<b>LEGAL SERVICES</b>				<b>285,129</b>	<b>303,984</b>	<b>214,440</b>	<b>151,712</b>	<b>191,000</b>	<b>218,040</b>	<b>218,040</b>	<b>218,040</b>

**OFFICE OF THE VILLAGE MANAGER  
HEALTH/COMMUNITY SERVICES DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
SERVICES	\$27,074	\$5,711	\$31,650	454.19%
CAPITAL	-	-	-	0.00%
OTHER EXPENSE	34,840	100,500	53,200	-47.06%
<b>TOTAL</b>	<b>\$61,914</b>	<b>\$106,211</b>	<b>\$84,850</b>	<b>-20.11%</b>

**DIVISION PURPOSE**

The purpose of the Health/Community Services Program of the Office of the Village Manager is to provide limited financial support for three Glencoe Social Service agencies, to provide funding for special events including quarterly blood drives and Fourth of July Arts & Crafts Fair and also to provide funding for monthly health screening services delivered by the North Shore Visiting Nurses Association. Funding for Senior Housing Aid and Deer Management Programs is included in this Division.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

<u>Agency</u>	<u>Funding History</u>			<u>FY 2006</u>
	<u>FY 2003</u>	<u>FY 2004</u>	<u>FY 2005</u>	
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Approved</u>
<u>Community Services</u>				
Family Services	21,630	22,500	23,200	24,150
Senior Housing Aid	3,000	5,000	3,000	3,000
Junior High Project	9,000	9,000	9,000	9,000
Youth Services	7,500	8,500	8,500	10,000
Historical Society	-	-	-	3,000
Garden Club	1,190	1,340	700	700
Sub-Total	42,320	46,340	44,400	49,850
<u>Business Enhancement</u>				
Chamber of Commerce	6,000	6,000	9,000	10,000
Writer's Theater	5,000	5,000	10,000	17,500
Sub-Total	11,000	11,000	19,000	27,500
<u>Capital Grants</u>				
Historical Society	-	-	10,000	-
Writer's Theater	-	-	25,000	-
Sub-Total	-	-	35,000	-
GRAND TOTAL	53,320	57,340	98,400	77,350
% Change		7.5%	71.6%	-21.4%

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>COMMUNITY SERVICES</b>										
212	5342	FAMILY COUNSELING SERVICE	21,630	22,500	0	0	0	24,150	23,600	24,150
212	5384	DEER MANAGEMENT	8,597	3,967	5,000	5,185	5,185	6,750	6,750	6,750
212	5385	FOURTH OF JULY ART FAIR	772	608	750	526	526	750	750	750
212	5389	MISC. COMMUNITY EVENTS	0	0	0	0	0	0	0	0
	5000	===CONTRACTUAL SERVICES==	30,999	27,074	5,750	5,711	5,711	31,650	31,100	31,650
212	8999	MISCELLANEOUS CAPITAL	0	0	0	0	0	0	0	0
	8000	=====CAPITAL OUTLAY=====	0	0	0	0	0	0	0	0
212	9130	COMMUNITY GRANTS	0	0	100,500	18,000	100,500	3,000	0	0
212	9134	SENIOR HOUSING AID	3,000	5,000	0	3,000	0	3,000	3,000	3,000
212	9137	JUNIOR HIGH PROJECT	9,000	9,000	0	9,000	0	9,000	9,000	9,000
212	9138	GLENCOE YOUTH SERVICES	7,500	8,500	0	0	0	9,500	9,500	10,000
212	9143	CHAMBER OF COMMERCE	6,000	6,000	0	9,000	0	9,000	9,000	10,000
212	9146	GLENCOE GARDEN CLUB	1,190	1,340	0	0	0	700	700	700
212	9147	WRITER'S THEATER	5,000	5,000	0	35,000	0	10,000	10,000	17,500
212	9148	HISTORICAL SOCIETY	0	0	0	0	0	3,000	3,000	3,000
	9000	=OTHER EXPENDITURES/USES=	31,690	34,840	100,500	74,000	100,500	47,200	44,200	53,200
<b>COMMUNITY SERVICES</b>			<b>62,689</b>	<b>61,914</b>	<b>106,250</b>	<b>79,711</b>	<b>106,211</b>	<b>78,850</b>	<b>75,300</b>	<b>84,850</b>

**OFFICE OF THE VILLAGE MANAGER**

**SPECIAL BOARDS DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
OTHER EXPENSES	56,905	50,300	73,850	46.82%
<b>TOTAL</b>	<b>\$56,905</b>	<b>\$50,300</b>	<b>\$73,850</b>	<b>46.82%</b>

**DIVISION PURPOSE**

The purpose of the Special Boards Division of the Office of the Village Manager Department is to provide funding for the activities of the Village of Glencoe's Boards and Commissions including, but not limited to the Zoning Board of Appeals, the Zoning Commission, the Plan Commission, the Historic Preservation Commission and Public Safety Commission. Staff support is provided to the Village of Glencoe Boards and Commissions by the Office of the Village Manager, the Department of Public Works and Department of Public Safety.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>BOARDS/COMMISSIONS</b>										
216	9131	HISTORIC PRESERVATION COM	3,831	3,499	3,000	901	1,100	3,000	3,000	3,000
216	9132	PLANNING COMMISSION	20,320	42,598	70,000	34,027	40,000	50,000	50,000	50,000
216	9133	BUSINESS DIST. PLANNING	2,600	252	0	0	0	0	0	0
216	9135	ZONING COMMISSION	311	81	500	1,305	1,400	500	500	500
216	9136	ZONING BOARD OF APPEALS	1,571	812	750	1,234	1,300	750	750	750
216	9141	PUBLIC SAFETY COMMISSION	12,335	6,065	7,600	1,955	3,000	7,600	7,600	7,600
216	9142	AD HOC COMMITTEES	0	0	0	0	0	10,000	10,000	10,000
216	9144	HUMAN RELATIONS	2,409	3,598	2,000	3,454	3,500	2,000	2,000	2,000
9000 =OTHER EXPENDITURES/USES=			43,377	56,905	83,850	42,876	50,300	73,850	73,850	73,850
<b>BOARDS/COMMISSIONS</b>			<b>43,377</b>	<b>56,905</b>	<b>83,850</b>	<b>42,876</b>	<b>50,300</b>	<b>73,850</b>	<b>73,850</b>	<b>73,850</b>

## FINANCE DEPARTMENT

### Review of Fiscal Year 2005

The Administration Division of the Finance Department is projecting to finish the year \$15,547 under budget or at 97.2% of budget. Of note, the department continued to use a temporary service to fill a need that otherwise would have been filled with a temporary employee. The department continued to perform duties of monthly utility billing, accounts payable, payroll processing, employee benefits coordination, miscellaneous billing for services such as special detail, special rubbish, etc, coordinate activities of pension funds, review and develop administrative and financial policies for the Village, and maintained all Village accounts. In addition, the Finance Department converted all software between October 1, 2004 and December 1, 2004. The process was very time consuming.

The majority of the variance is due to turnover at the Assistant to the Finance Director position. A new staff member was hired in December to provide administrative support to the Finance Director.

The Finance Department also continues to coordinate the activities of the Support Services Division. Expenditures are only authorized to this division from the Village Manager, the Assistant to the Village Manager/Personnel, and the Finance Director. This division is projected to finish \$182,148 over budget. One of the noteworthy variances is actually a transfer of \$180,000 made to the Motor Fuel Tax Fund as an advance on next year's MFT allotment in order to complete a project this year.

Support services also provides for costs associated with web site maintenance, miscellaneous programming, and computer services to support the Village's computer network.

Support services was used to transfer the resources to the Garbage Fund and Water Fund for IMRF and FICA costs.

The Risk Management Division reflects the cost of the majority of the Villages contribution to IRMA. The Public Works Department, Water Fund, Golf Club Fund, Garbage Fund and Public Safety Department also pay a share of the total contribution. The division is projected to finish \$50,773 under budget. This variance is due to the fact that \$60,000 will not be transferred to debt service as a source to reduce property taxes raised for debt service

## Goals for Fiscal Year 2006

Fiscal Year 2006 will continue the implementation of new features included with the new financial software, including purchasing. Also, the budget proposes adding an additional temporary employee to assist with the day to day functions in the department.

During this year, the staff will evaluate sending utility bills via email.

The budget also provides continued funding for custom programming and ongoing training of staff.

Staff will be evaluating options for connecting the network to the Golf Club. The department will continue to refine procedures, forms and databases for use on the network.

Support services also provides continued funding for Internet Web Site Design. The department is reviewing innovative ways to provide additional value added services for the residents of the Village at minimal budgetary cost.

The Risk Management Division provides for a portion of the 2002 IRMA contribution, certain non-specific deductibles and the Village's unemployment insurance expense. Beginning January 1, 2005, the Village moved from a \$2,500 deductible to a \$10,000 deductible.

Finance Department  
FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Account #	Description	Explanation
220-4211	Salaries - Regular	Transition in position of Assistant to the Finance Director
220-4261	Employee Benefits	Payment of Benefits to Former Assistant as part of temporary consultant assignment.
220-5388	Temporary Labor	Payment of temporary service to cover additional hours due to non-duty disability of regular employee.
222-5306	Computer System Maint	Cost related to implementing new financial software system.
222-6299	Sundry	Cost related to implementing new financial software system.
222-9529	Advance to MFT Fund	Not included in FY05 Budget. An advance to MFT to fund a project.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Account #	Description	Explanation
220-4211	Temporary Salary	Funding of a temporary position in the Department.
220-4612	Medicare Only Contrib	Separated from the prior year account 4611.
220-4621	IMRF	Due to substantial rate increase.
222-5306	Computer System Maint	Related to hardware and personal computer system maintenance (new)
222-9521	Transfer to Water Fund	Discontinuation of Transfer to Water Fund to support IMRF and FICA costs.
222-9523	Transfer to Garbage Fund	Discontinuation of Transfer to Garbage Fund to support IMRF and FICA costs.
222-9527	Transfer to CIP Fund	Discontinued for Fiscal Year 2006.

**FINANCE DEPARTMENT**

**ADMINISTRATION DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$378,814	\$388,000	\$434,644	12.02%
SERVICES	97,428	112,750	106,130	-5.87%
COMMODITIES	9,694	8,503	15,924	87.28%
CAPITAL	-	35,000	-	-100.00%
OTHER	5,683	3,500	2,000	-42.86%
<b>TOTAL</b>	<b>\$491,619</b>	<b>\$547,753</b>	<b>\$558,698</b>	<b>2.00%</b>

**DIVISION PURPOSE**

The Administration Division of the Finance Department provides the financial and personnel support and accounting services for payroll, disbursements, revenue receipts, benefits administration, processing water-sewer-rubbish and recycling bills and day to day support to the Office of the Village Manager.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key\_  
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line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FINANCE - ADMIN</b>									
220 4211	SALARIES - REGULAR	255,817	280,983	297,100	204,737	276,200	304,400	305,124	305,124
220 4212	SALARIES - RHS PAY	2,679	2,523	2,800	0	2,800	2,800	2,800	2,800
220 4221	SALARIES - TEMPORARY	2,355	0	0	0	0	18,000	18,000	18,000
220 4231	OVERTIME	0	0	0	0	0	0	0	0
220 4261	EMPLOYEE BENEFITS	52,811	62,359	64,100	51,352	72,200	60,000	60,000	60,000
220 4611	SOCIAL SECURITY ADMIN.	0	20,093	22,300	13,879	17,000	17,220	17,220	17,220
220 4612	MEDICARE ONLY CONTRIB.	0	0	0	627	1,200	4,400	4,400	4,400
220 4621	ILL MUNI. RET. FUND	0	12,856	18,400	13,841	18,600	27,100	27,100	27,100
4000	==PERSONNEL EXPENDITURES==	313,662	378,814	404,700	284,436	388,000	433,920	434,644	434,644
220 5121	OFFICE EQUIPMENT MAINT.	954	1,392	1,000	1,107	1,200	3,250	3,250	3,250
220 5306	COMPUTER SOFTWARE MAINT	22,344	26,037	28,000	18,114	28,000	23,000	23,000	23,000
220 5311	AUDITING SERVICES	35,522	31,770	41,000	39,024	38,000	35,000	35,000	35,000
220 5315	BANKING FEES	1,567	46	0	0	0	0	0	0
220 5371	DATA PROCESSING SERVICES	0	0	0	0	0	6,200	6,200	6,200
220 5388	TEMPORARY LABOR	16,410	24,055	18,000	23,280	30,000	18,540	18,540	18,540
220 5511	POSTAGE	5,975	5,946	5,000	5,512	6,000	5,150	5,150	5,150
220 5521	TELECOM/INTERNET SERV.	2,407	1,429	2,500	795	2,500	2,540	2,540	2,540
220 5531	PUBLISHING	613	715	850	563	850	850	850	850
220 5611	MEMBERSHIPS/DUES	3,604	3,307	3,000	3,332	4,000	3,100	3,100	3,100
220 5631	IN SERVICE TRAINING	6,350	2,732	4,000	834	1,200	4,500	4,500	4,500
541	TUITION REIMBURSE	0	0	1,000	0	1,000	4,000	4,000	4,000
5000	===CONTRACTUAL SERVICES==	95,745	97,428	104,350	92,562	112,750	106,130	106,130	106,130
220 6301	MISC COMPUTER EQUIPMENT	4,159	429	4,750	1,503	1,503	7,500	4,750	5,250
220 6306	MISC COMPUTER SOFTWARE	0	0	1,000	0	0	2,000	1,000	2,500
220 6341	MISC EQUIPMENT	3,885	1,455	2,000	633	1,000	2,000	1,500	1,500
220 6511	OFFICE SUPPLIES	7,082	6,868	7,000	3,115	5,000	6,300	5,500	5,674
220 6551	VEHICLE OPERATING EXPENSE	252	943	1,000	471	1,000	1,600	1,000	1,000
6000	=====COMMODITIES=====	15,377	9,694	15,750	5,722	8,503	19,400	13,750	15,924
220 8301	DATA PROCESSING EQUIPMENT	5,816	0	35,000	35,000	35,000	0	0	0
220 8346	OFFICE EQUIPMENT	0	0	0	0	0	0	0	0
8000	=====CAPITAL OUTLAY=====	5,816	0	35,000	35,000	35,000	0	0	0
220 9153	MISCELLANEOUS REFUNDS	4,225	5,683	3,500	1,325	3,500	3,500	2,000	2,000
9000	=OTHER EXPENDITURES/USES=	4,225	5,683	3,500	1,325	3,500	3,500	2,000	2,000
<b>FINANCE - ADMIN</b>		<b>434,825</b>	<b>491,618</b>	<b>563,300</b>	<b>419,045</b>	<b>547,753</b>	<b>562,950</b>	<b>556,524</b>	<b>558,698</b>

VILLAGE OF GLENCOE  
 FINANCE DEPARTMENT  
 ADMINISTRATION DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Director of Finance	1	100%	1	100%	1	100%
Assistant to the Finance Director	1	100%	1	100%	1	100%
Accountant	1	100%	1	100%	1	100%
Payroll Benefit Coordinator	1	100%	1	100%	1	100%
Account Clerk-Biller	1	100%	1	100%	1	100%
FULL TIME EQUIVALENT	5		5		5	

FY 2005 Changes  
 None

FY 2006 Changes  
 None

<b>FINANCE DEPARTMENT</b>				
<b>SUPPORT SERVICES DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL</u></b>	<b><u>PROJECTED</u></b>	<b><u>BUDGET</u></b>	<b><u>% INCREASE</u></b>
	<b><u>FY 2004</u></b>	<b><u>FY 2005</u></b>	<b><u>FY 2006</u></b>	<b><u>FROM FY 2005</u></b>
				<b><u>PROJECTED</u></b>
SERVICES	\$65,510	\$69,224	\$80,300	16.00%
COMMODITIES	50,622	60,524	53,900	-10.94%
CAPITAL	0	0	0	N/A
OTHER EXPENSES	119,547	143,700	0	-100.00%
TRANSFERS	295,728	480,000	0	-100.00%
<b>TOTAL</b>	<b>\$531,407</b>	<b>\$753,448</b>	<b>\$134,200</b>	<b>-82.19%</b>

**DIVISION PURPOSE**

The Support Services Division of the Finance Department provides support services to other departments. This support service includes a centralized division for the purchase of office supplies, equipment and publishing. Each department orders its own supplies, and the Finance Department processes the expenditures.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>SUPPORT SERVICES</b>										
222	5121	OFFICE EQUIPMENT MAINT.	5,941	5,435	6,000	5,496	6,000	5,000	6,000	6,000
222	5306	COMPUTER SOFTWARE MAINT	18,890	14,227	17,000	18,090	20,000	30,000	30,000	30,000
222	5307	INTERNET DESIGN SERVICES	33,000	39,000	36,000	27,000	36,000	37,400	37,400	37,400
222	5341	EMPLOYMENT EXPENSE	166	2,145	2,000	2,823	2,824	2,500	2,500	2,500
222	5521	TELECOM/INTERNET SERV.	3,431	4,703	4,400	2,281	4,400	4,400	4,400	4,400
	5000	===CONTRACTUAL SERVICES==	61,427	65,510	65,400	55,691	69,224	79,300	80,300	80,300
222	6299	SUNDRY	11,258	10,813	8,700	20,360	24,000	9,000	9,000	9,000
222	6301	MISC COMPUTER EQUIPMENT	0	12,112	6,000	1,934	1,934	8,200	6,000	6,000
222	6306	MISC COMPUTER SOFTWARE	0	330	1,000	2,090	2,090	1,000	2,000	2,000
222	6511	OFFICE SUPPLIES	18,215	14,744	20,000	14,668	16,000	20,400	20,400	20,400
222	6552	USE OF FUEL - OTHER GOVT	0	12,623	16,500	11,765	16,500	16,500	16,500	16,500
	6000	=====COMMODITIES=====	29,473	50,622	52,200	50,817	60,524	55,100	53,900	53,900
222	8301	DATA PROCESSING EQUIPMENT	0	0	0	0	0	0	0	0
222	8346	OFFICE EQUIPMENT	27,246	0	0	0	0	0	0	0
	8000	=====CAPITAL OUTLAY=====	27,246	0	0	0	0	0	0	0
222	9521	TRANSFER TO WATER FUND	0	69,504	84,700	68,661	84,700	104,000	0	0
222	9523	TRANSFER TO GARBAGE FUND	0	50,042	59,000	43,815	59,000	0	0	0
	100	=OTHER EXPENDITURES/USES=	0	119,547	143,700	112,476	143,700	104,000	0	0
222	9527	TRANSFER TO CIP FUND	0	277,276	310,000	0	300,000	500,000	0	0
222	9529	ADVANCE TO MFT FUND	0	0	0	0	180,000	0	0	0
222	9530	TRANSFER TO FICA FUND	0	18,452	0	0	0	0	0	0
	9520	-OPERATING TRANSFERS OUT-	0	295,728	310,000	0	480,000	500,000	0	0
<b>SUPPORT SERVICES</b>			<b>118,146</b>	<b>531,407</b>	<b>571,300</b>	<b>218,984</b>	<b>753,448</b>	<b>738,400</b>	<b>134,200</b>	<b>134,200</b>

<b>FINANCE DEPARTMENT</b>				
<b>RISK MANAGEMENT DIVISION</b>				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
SERVICES	\$ 213,575	\$ 210,207	\$ 240,600	14.46%
OTHER EXPENSES	\$120,000	\$0	\$0	N/A
<b>TOTAL</b>	<b>\$333,575</b>	<b>\$210,207</b>	<b>\$240,600</b>	<b>14.46%</b>

**DIVISION PURPOSE**

The purpose of the Risk Management Program of the Finance Department is to finance the Village of Glencoe's premiums for participation in the Intergovernmental Risk Management Agency (IRMA), to fund deductible losses related to actual claims, and also to pay premium cost of unemployment insurance.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

General Fund abatement of property taxes from New EAV and Loss in Collection Factor revenue is as follows:

<u>Fiscal Year</u>	<u>Amount</u>
2000	\$ 121,000
2001	74,000
2002	60,000
2003	60,000
2004	60,000
2005	60,000
2006	-
<b>Total</b>	<b>\$ 435,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division	key_		FY2003	FY2004	FY2005	FY2005	FY2005	FY2006	FY2006	FY2006
oran	line	description	ACT	ACT	BUD	YTD	PRJ	DPT	MGR	APP
<b>LIABILITY INSURANCE</b>										
224	5912	PUBLIC LIABILITY INSUR.	159,463	203,697	189,980	138,116	195,000	214,600	214,600	214,600
224	5915	INSURANCE DEDUCTIBLES	1,000	0	1,000	16	1,000	6,000	6,000	6,000
224	5924	UNEMPLOYMENT INSURANCE	6,621	9,878	10,000	14,778	14,207	20,000	20,000	20,000
<hr/>										
5000	===	CONTRACTUAL SERVICES==	167,084	213,575	200,980	152,909	210,207	240,600	240,600	240,600
224	9524	TRANSFER TO DEBT SERV FD	60,000	120,000	60,000	0	0	0	0	0
<hr/>										
9000	=	OTHER EXPENDITURES/USES=	60,000	120,000	60,000	0	0	0	0	0
<hr/>										
<b>LIABILITY INSURANCE</b>			<b>227,084</b>	<b>333,575</b>	<b>260,980</b>	<b>152,909</b>	<b>210,207</b>	<b>240,600</b>	<b>240,600</b>	<b>240,600</b>

## PUBLIC WORKS DEPARTMENT

### Goals and Objectives (By Division)

#### Administration Division

The objective of the Public Works Administration Division is to oversee, coordinate, and provide administrative support for all Public Works operations. The goal of the Division is to promote a safe and healthy environment for the residents of Glencoe by maintaining the Village's infrastructure through sound planning, design, and construction of capital improvements. The services provided by the Public Works Administration Division include the preparation of preliminary engineering studies and surveys, preparation of plans, specifications and cost estimates, supervision and inspection of public improvement construction, review of utility permits, subdivision plats and other land development proposals, and other relevant studies and/or services as may be requested. The Public Works Administration Division also provides ongoing and regular staff support to the Office of the Village Manager, Plan Commission, Zoning Board of Appeals, Village President and Board of Trustees, and other committees, commissions and task forces as assigned.

#### Public Works Sewers

The objective of the Sewer Division of the Public Works Department is to provide a program of regular inspection, cleaning, repair, and maintenance of the Village's 2100 sanitary and storm sewer manholes, 109.7 miles of sanitary and storm sewer lines and 8 sanitary sewer lift stations. In addition, the Division provides emergency repair when needed. The goal of the Division is to maintain a reliable and safe sewer system for the Village.

#### Public Works Forestry

The objective of the Forestry Division of the Public Works Department is to provide maintenance trimming and pruning of the Village's parkway trees, to plant new trees through the 50/50 cost-sharing program, to remove dead or dying trees, to examine trees for Dutch Elm disease and enforce the removal of infected trees, and to provide information to residents on the care of both public and private trees. The Forestry Division also removes tree stumps, works to minimize street end/bluff erosion, upgrades public property with landscaping enhancements, and performs emergency removal of broken limbs and trees following a storm. The goal of the Forestry Division is to maintain and enhance the Village's green space and forest canopy through modern forestry practices, public participation programs and education.

#### Public Works Municipal Buildings

The objective of the Municipal Buildings Division of the Public Works Department is to provide for the effective and timely maintenance and improvements to the Village Hall, Village Hall grounds, Temple Court Parking lot and Green Bay Road bus shelters. The

Municipal Buildings Division also provides funds for Village Hall heating, lighting, air conditioning and janitorial services. The goal of the division is to provide an attractive, comfortable and safe environment for residents and employees utilizing these facilities.

#### Public Works Parking and Traffic Control

The objective of the Parking and Traffic Control Division of the Public Works Department is to provide maintenance and installation of traffic signals, traffic control signs and street name signs, and maintain and repair the train station parking areas. The goal of the division is to provide a safe and orderly flow of vehicular traffic and to minimize traffic problems throughout the Village.

#### Public Works Community Development

The objective of the Community Development Division of the Public Works Department is to provide clients (residents, architects, contractors, realtors, and others) with accurate and precise zoning and building information in a timely manner. The Division provides technical review and response to questions pertaining to building, electrical, plumbing, mechanical, fence and sign codes. It provides an in-house plan review process for all building permits. Zoning and sign code enforcement and the Handyman Program are included in the division. The division enforces the tree preservation ordinance, administers the tree planting program and DED tree letter notifications and provides information and advice to residents and builders on the care of public and privately owned trees. The goal of the Community Development Division is to, within its power, ensure that all building construction complies with all applicable code and permit requirements as well as ensuring that construction is in accordance with approved plans.

#### Public Works Municipal Garage

The objective of the Municipal Garage Division of the Public Works Department is to provide proper and timely maintenance and service of all Village vehicles and equipment and to provide routine maintenance to the service building. The goal of the division is to maintain a safe and functional service building and reliable and efficient vehicle fleet maintenance.

#### Public Works Streets

The objective of the Streets Division of the Public Works Department is to provide for the maintenance, repair and cleaning of the Village's streets, curbs, sidewalks and bridges. The division is also responsible for snow and ice control, mowing grass in public areas, maintenance of the bike trails, and business district improvement projects. In addition, the General Fund portion of the Capital Improvement Program is contained in this Division. It is the goal of the Streets Division to maintain the street, sidewalks, bridges and public right-of-ways in a safe, high quality condition for pedestrian and vehicular use.

## Public Works Street Lighting

It is the objective of the Street Lighting Division of the Public Works Department to provide for the repair and maintenance of the streetlights maintained by the Village. This Division also provides for the downtown holiday lighting. The goal of the Street Lighting Division is to provide adequate lighting for the safety and security of all residents.

## Review of Fiscal Year 2005

### Administration Division

The Administrative Division continued the ongoing development of the Village's Geographic Information System (GIS) in Fiscal Year 2005. Significant developments included the full deployment of field note map books to field crews. The field note map books are a hard copy of the GIS system data with respect to Village utilities (sanitary, storm and water) and allow for accurate field records and provide a conduit for revisions to come back to the system. The Village, one of four founding members of the GIS Consortium, continues to expand the use of the GIS system in all areas of department operations.

Departmental staffing of the Plan Commission, Zoning Commission, Appearance Review Task Force and Affordable Housing Task Force continued in FY 2005.

Capital equipment purchased in the division included the replacement of the server to the GIS workstation.

### Sewer Division

Two major storm sewer improvements were designed and constructed during FY 2005. The first was the relocation of a new 18-inch diameter storm sewer around the property at 405 Palos Road, eliminating a troublesome public storm sewer traversing private property. The second significant project was the design and completion of the Hazel Avenue Inflow Reduction Improvement during the fall of 2004. This improvement sealed off a long-standing storm water inflow from the MWRD sanitary interceptor on Hazel and re-routed flow through an upgraded 36-inch diameter storm sewer outletting on Hawthorn Avenue east of Greenleaf. Both of these storm improvements were funded from CIP Sales Tax Fund. Localized maintenance improvements to the storm sewer on Sheridan Road were also completed in the summer of 2004.

Design of the Dundee Road Relief Storm Sewer was initiated in FY 2005. This 60-inch diameter storm sewer will provide relief to a large water shed area north of Dundee Road and east of Hohlfelder Road. The Village continues to discuss the urgency and need for maintenance of the East Diversion Ditch with the Cook County Forest Preserve District. District funding is anticipated for this improvement in FY 2006. A consultant completed a

report on several drainage basins tributary to the ditch in FY 2005, and staff will review this information to recommend future drainage improvements to localized flooding areas.

FY 2005 was the second year of the Village's Sanitary Sewer Flood Prevention Rebate Program. This program provided partial reimbursements to residents who completed eligible private sanitary sewer flood control improvements. All of the \$10,000 budgeted in FY 2005 was expended.

Maintenance efforts on approximately 120,000 feet of the Village's existing storm and sanitary sewers included cleaning, root control, and in-house televising of sewer mains to determine problem locations continued in FY 2005.

#### Forestry Division

During Fiscal Year 2005, the annual tree-planting program saw 338 new trees planted on Village right-of-way: 107 of these trees were funded through tree permit revenue paid by residential developers, and 34 of these trees were cost-shared with Commonwealth Edison as part of the Model Tree Trimming Agreement. In addition, this year was the tenth year where residents were given the option for planting trees on private property, and 5 trees were planted. The computerized forestry inventory system was utilized again in FY 05 to maintain the trimming and pruning program. A total of 260 trees were removed (dead, hazard or DED) and 435 trees were trimmed. Village staff worked closely with the Glencoe Golf Club to continue maintenance trimming on the golf course.

#### Municipal Building Division

Routine repairs to all municipal buildings continued in Fiscal Year 2005 including routine maintenance painting at the Village Hall. The second phase of a multi-phase window replacement project at the Village Hall was completed with the replacement of 14 windows on the 2<sup>nd</sup> floor. New sidewalk clay pavers were installed at the north entry area of the Village Hall.

#### Parking and Traffic Control Division

Routine sign maintenance continued in FY 2005 as staff continued a multi-phase Village-wide program to standardize parking and regulatory traffic signing. Village staff met with IDOT officials to request their consideration to re-stripe Dundee Road west of Forestway Drive and upgrade the traffic signal equipment at the intersection of Dundee and Forestway.

#### Community Development Division

The Village experienced strong residential construction again in FY 2005. There were 59 permits issued for new single-family homes compared to 53 last year and 39 in FY 2003. At the same time building permits for residential additions and remodeling remained strong. Construction is finishing up in the five-lot Beinlich Estate Subdivision on Dundee

Road, and one home is under construction on the three-lot Eden Martin Subdivision on Greenleaf Avenue north of South Avenue.

Work is underway on the third automobile dealership on Frontage Road. Fields Infiniti broke ground in the summer of 2004 at 2100 Frontage Road, and expects to be open for business by June of 2005.

New changes were implemented in the administration of residential development projects in FY 2005 including increased submittal requirements intended to better control and reduce the impacts to neighboring property owners. An additional part-time inspector was added to staff to assist in the enforcement of building requirements.

#### Municipal Garage Division

Routine maintenance on the HVAC and building systems of the Public Works Service Building were ongoing during Fiscal Year 2005.

#### Streets, Sidewalks and Bridge Division

Street improvements resumed in FY 2005 with the rehabilitation of Terrace Court and Park Place. These comprehensive street and storm sewer improvements were funded by Motor Fuel Tax and CIP Sales Tax funds. Sidewalk was replaced on Oakdale and Woodlawn Avenues as part of a separate maintenance contract.

Maintenance improvements included pavement crack sealing and thermoplastic pavement markings.

#### Street Lighting Division

During Fiscal Year 2005 routine maintenance activities continued on the street lights in the downtown business district, the Skokie Heights and Ridges, the train station commuter lots and the downtown holiday lights.

### Goals for Fiscal Year 2006

#### Administration Division

Development of the Geographical Information System (GIS) will continue in Fiscal Year 2006. The Village continues as a charter member of GISCon, a consortium of North Shore area communities that together are seeking to reduce the cost of implementing a GIS program. Ongoing projects for FY 2006 include both updating utility data conversion and development of planimetric features and parcel mapping. Consortium communities will fly for new aerials during the spring on 2005, and a several quarter sections of the Village data will be updated.

Staff will continue to work closely with the Village Planner in assisting the Plan Commission in the review and recommended updating of the Village's subdivision

ordinance, and the continued review of the downtown as it relates to the updated downtown sub-area chapter of the 1996 Comprehensive Plan.

#### Sewer Division

Construction is intended to be underway in the spring on the proposed Dundee Road Relief Storm Sewer project. This work will involve the installation of a new 60-inch diameter storm sewer connecting the south end of the Oak Ridge Drive area out to the East Diversion Ditch. This project is the result of recommendations from a 2002 drainage study of ongoing flooding problems in this area. Isolated storm and sanitary sewer maintenance improvements will continue in Fiscal Year 2006 based on ongoing evaluation. Routine maintenance televising and root control treatment will be continued on the sanitary and storm sewer systems.

Planning will continue on long-range storm sewer/drainage improvements, and the Village will continue to work with Cook County Forest Preserve District officials to pursue the start of improvements to the East Diversion Ditch. The Sanitary Sewer Flood Prevention Rebate Program for private residential flood control system improvements will continue for a third year.

#### Forestry Division

The tree-planting program in Fiscal Year 2006 will include additional funds to replace trees removed by the Village in the previous year, particularly in areas where the 50/50 program may not apply. Further, the Village will continue to promote the 50/50 program and the private property option. Consideration to increase the costs associated with tree removal permits will increase revenues to the tree planting fund. Trimming and pruning efforts will be aggressively pursued using programs outlined by the computerized tree inventory system.

#### Municipal Building Division

Routine repairs to all municipal buildings and continued repairs to the Village Hall are scheduled for the new fiscal year. Capital Improvement projects include the installation of an irrigation system on the Wyman Green area, and the third phase of a multi-phase window replacement project at the Village Hall.

Maintenance upgrades to outdated Village Hall electrical systems and routine maintenance on the building's HVAC system will continue in FY 2006.

#### Parking and Traffic Control Division

It is anticipated that upgrading of local street signing and pavement markings will continue in Fiscal Year 2006. This upgrading includes a Village-wide effort to standardize parking and regulatory traffic signing.

### Community Development Division

Residential and commercial construction activities are expected to continue at a rate similar to the last several years. Construction of the Fields auto dealership at 2100 Frontage Road should be completed by mid-2005. It is likely that development will be completed at the three-lot Eden Martin Subdivision at 495 Greenleaf Avenue, and will begin at the three-lot Adams Subdivision at Adams and Green Bay Road.

It is expected that the Plan Commission will complete their review and present recommendations regarding revising the Village subdivision ordinance and future planning and development of downtown Glencoe.

### Municipal Garage Division

Routine repairs to the Public Works Garage building, including interior and exterior painting will continue in FY 2006.

### Streets, Sidewalks and Bridge Division

The Village will continue street maintenance crack sealing, thermoplastic pavement markings, and patching efforts on the Village's street system, as well as the annual sidewalk replacement program.

Restoration for the 2004 street improvements on Terrace Court and Park Place will be completed in the spring of 2005.

### Street Lighting Division

Routine efforts to maintain streetlights in the train station's commuter parking lots, the Skokie Heights and Ridges, and the downtown will continue. Maintenance of downtown holiday lighting will continue. New seasonal decorative banners will be purchased to continue to provide more variety to the downtown streetscape.

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>ADMINISTRATION DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$435,553	\$457,704	\$488,701	6.77%
SERVICES	107,569	120,350	154,877	28.69%
COMMODITIES	38,448	34,022	28,750	-15.50%
CAPITAL	23,000	0	0	N/A
<b>TOTAL</b>	<b>604,570</b>	<b>612,076</b>	<b>672,328</b>	<b>9.84%</b>

**DIVISION PURPOSE**

The purpose of the Public Works Administration Division of the Public Works Department is to coordinate for the provision and maintenance of our Village's infrastructure through planning, design and construction of capital improvements; and to provide a safe and healthy environment. The services provided by the Public Works Administration Division include the preparation of preliminary engineering studies and surveys, preparation of plans, specifications and cost estimates, supervision and inspection of public improvement installations, review of utility permits, subdivision plats and other land development proposals, and other such studies and/or services as may be requested. The Public Works Administration Division also provides ongoing and regular staff support to the Office of the Village Manager, Planning Commission, the Zoning Commission and Village President and Board of Trustees for the review and consideration of all planning and development proposals within the Village of Glencoe.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>PUBLIC WORKS - ADMIN</b>									
228	4211 SALARIES - REGULAR	302,041	322,735	335,330	256,828	335,000	352,700	353,481	353,481
228	4212 SALARIES - RHS PAY	3,691	2,915	3,830	0	3,000	3,000	3,000	3,000
228	4221 SALARIES - TEMPORARY	4,422	8,394	6,000	0	2,000	5,000	5,000	5,000
228	4231 OVERTIME	618	411	500	504	504	500	500	500
228	4261 EMPLOYEE BENEFITS	53,453	62,777	67,100	51,529	69,300	70,500	70,500	70,500
228	4611 SOCIAL SECURITY ADMIN.	0	23,487	24,300	17,374	25,200	19,600	19,600	19,600
228	4612 MEDICARE ONLY CONTRIB.	0	0	0	879	0	5,200	5,200	5,200
228	4621 ILL MUNI. RET. FUND	0	14,834	20,100	17,402	22,700	31,420	31,420	31,420
	4000 ==PERSONNEL EXPENDITURES==	364,225	435,553	457,160	344,516	457,704	487,920	488,701	488,701
228	5121 OFFICE EQUIPMENT MAINT.	1,418	626	1,636	1,460	1,500	1,625	1,625	1,625
228	5122 RADIO EQUIPMENT MAINT.	0	50	300	0	0	100	100	100
228	5308 GIS SERVICES	62,160	41,939	53,506	38,283	53,000	63,586	63,586	63,586
228	5348 CDL TESTING	2,765	3,360	2,750	525	3,000	2,750	2,750	2,750
228	5371 DATA PROCESSING SERVICES	1,679	4,270	2,700	2,337	2,700	2,700	2,700	2,700
228	5511 POSTAGE	3,417	3,215	3,000	2,808	2,950	3,000	3,000	3,000
228	5521 TELECOM/INTERNET SERV.	5,479	8,293	9,000	5,909	7,200	7,500	7,500	7,500
228	5531 PUBLISHING	662	1,056	800	174	200	500	500	500
228	5631 IN SERVICE TRAINING	3,442	3,984	3,500	1,990	2,100	2,500	2,500	3,016
228	5912 PUBLIC LIABILITY INSUR.	37,592	36,109	44,800	34,428	44,800	50,600	50,600	50,600
228	5915 INSURANCE DEDUCTIBLES	9,336	4,667	5,000	2,863	2,900	19,500	19,500	19,500
	5000 ===CONTRACTUAL SERVICES==	127,951	107,569	126,992	90,776	120,350	154,361	154,361	154,877
228	6299 SUNDRY	4,200	4,946	5,000	2,324	3,000	4,500	4,500	4,500
228	6301 MISC COMPUTER EQUIPMENT	7,159	13,371	12,000	18,619	18,620	12,000	12,000	12,000
228	6341 MISC EQUIPMENT	3,776	6,426	100	102	102	250	250	250
228	6511 OFFICE SUPPLIES	12,858	10,908	9,500	10,197	10,500	9,500	9,500	9,500
228	6551 VEHICLE OPERATING EXPENSE	3,534	2,797	3,000	1,367	1,800	2,500	2,500	2,500
	6000 =====COMMODITIES=====	31,527	38,448	29,600	32,610	34,022	28,750	28,750	28,750
228	8301 DATA PROCESSING EQUIPMENT	0	0	0	0	0	0	0	0
228	8346 OFFICE EQUIPMENT	2,694	0	0	162	0	0	0	0
228	8461 AUTOS, TRUCKS, TRACTORS,	0	23,000	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	2,694	23,000	0	162	0	0	0	0
<b>PUBLIC WORKS - ADMIN</b>		<b>526,398</b>	<b>604,569</b>	<b>613,752</b>	<b>468,065</b>	<b>612,076</b>	<b>671,031</b>	<b>671,812</b>	<b>672,328</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Public Works Administration

ACCOUNT#	DESCRIPTION	EXPLANATION
228-4221	Salaries - Temporary	Under budget due to limited service of temporary seasonal engineering staff.
228-6301	Misc. Computer Equipment	Over budget due to unanticipated computer replacements and upgraded replacement to GIS server.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Public Works Administration

ACCOUNT#	DESCRIPTION	EXPLANATION
228-5308	GIS Services	Increase due to photogrammetric mapping in addition to GIS staffing component.
228-5915	Insurance Deductibles	Increase due to increased deductible.

VILLAGE OF GLENCOE  
PUBLIC WORKS DEPARTMENT  
ADMINISTRATION DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Director of Public Works	1	100%	1	100%	1	100%
Village Engineer	1	100%	1	100%	1	100%
Deputy Director of Public Works/ Community Development Office Coordinator	1	100%	1	100%	1	100%
FULL TIME EQUIVALENT	4		4		4	

EY 2005 Changes  
None

EY 2006 Changes  
None

**PUBLIC WORKS DEPARTMENT**

**SEWER DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$520,803	\$598,200	\$656,886	9.81%
SERVICES	51,839	70,404	58,430	-17.01%
COMMODITIES	71,449	60,740	66,995	10.30%
CAPITAL	24,963	-	-	N/A
OTHER EXPENSES	10,000	10,000	10,000	0.00%
<b>TOTAL</b>	<b>\$679,054</b>	<b>\$739,344</b>	<b>\$792,311</b>	<b>7.16%</b>

**DIVISION PURPOSE**

The Sewer Division of the Public Works Department provides for the inspection, cleaning, repair and maintenance of the Village of Glencoe's 900 sanitary sewer manholes; 38.5 miles of sanitary sewer gravity sewer lines; 1.2 miles of sanitary sewer forced main; eight sanitary sewer lift stations. In addition, our Sewer Division plans, directs and controls the maintenance of 70 miles of storm sewer lines and more than 1,200 storm sewer manholes and catch basins.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>SEWERS</b>									
232	4211 SALARIES - REGULAR	340,755	368,302	427,284	314,957	411,000	440,410	440,921	440,921
232	4212 SALARIES - RHS PAY	1,720	0	1,780	0	1,700	1,800	1,800	1,800
232	4221 SALARIES - TEMPORARY	14,990	16,703	21,800	15,561	21,500	22,595	22,595	22,595
232	4231 OVERTIME	14,491	7,424	17,205	7,945	12,500	15,000	15,000	15,000
232	4261 EMPLOYEE BENEFITS	66,401	82,246	93,100	68,322	89,900	97,900	97,900	97,900
232	4611 SOCIAL SECURITY ADMIN.	0	29,036	29,400	23,899	32,600	29,000	29,000	29,000
232	4612 MEDICARE ONLY CONTRIB.	0	0	0	1,162	0	6,970	6,970	6,970
232	4621 ILL MUNI. RET. FUND	0	17,091	24,200	22,445	29,000	42,700	42,700	42,700
	4000 ==PERSONNEL EXPENDITURES==	438,357	520,803	614,769	454,290	598,200	656,375	656,886	656,886
232	5151 SEWER MAINTENANCE	39,432	33,763	39,500	51,103	51,104	40,000	40,000	40,000
232	5152 SEWER PUMP REPAIR/MAINT.	1,644	1,620	3,250	0	1,000	1,500	1,500	1,500
232	5158 LIFT STATION R/M	6,158	8,120	9,000	5,400	9,000	6,000	6,000	6,000
232	5362 DRY CLEANING SERVICES	2,088	2,003	2,250	1,509	2,100	2,250	2,250	2,250
232	5498 CREDIT CARD FEES	0	12	0	521	600	600	600	600
232	5521 TELECOM/INTERNET SERV.	2,627	2,436	2,220	2,177	2,200	2,080	2,080	2,080
232	5631 IN SERVICE TRAINING	1,148	562	1,950	223	800	2,000	2,000	2,000
232	5765 ELECTRICAL - LIGHT/AC	3,729	3,324	4,000	2,469	3,600	3,500	3,500	3,500
232	5931 EQUIPMENT RENTAL	1,560	0	1,000	0	0	500	500	500
	5000 ===CONTRACTUAL SERVICES===	58,387	51,839	63,170	63,403	70,404	58,430	58,430	58,430
	6112 MATERIALS	31,695	26,326	21,715	26,139	26,140	28,000	28,000	28,000
232	6341 MISC EQUIPMENT	1,771	6,860	7,200	19	5,000	5,000	5,000	5,000
232	6346 SAFETY EQUIPMENT	1,740	4,592	2,650	1,173	2,000	2,000	2,000	2,000
232	6521 CLOTHING	2,966	2,225	2,505	1,397	2,100	2,495	2,495	2,495
232	6533 TOOL PURCHASE/REPAIR	7,818	13,230	12,300	8,658	9,500	10,000	10,000	10,000
232	6551 VEHICLE OPERATING EXPENSE	19,038	18,216	20,400	12,666	16,000	19,500	19,500	19,500
	6000 =====COMMODITIES=====	65,027	71,449	66,770	50,052	60,740	66,995	66,995	66,995
232	8349 SEWER EQUIPMENT	9,450	0	0	0	0	0	0	0
232	8461 AUTOS, TRUCKS, TRACTORS,	0	0	0	0	0	0	0	0
232	8584 CIP SEWERS	29,618	24,963	0	0	0	0	0	0
232	8588 PUMP STATION REHABILATION	0	0	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	39,068	24,963	0	0	0	0	0	0
232	9110 UNCOLLECTABLES	0	0	0	0	0	0	0	0
232	9140 GRANT PROGRAMS	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	9000 =OTHER EXPENDITURES/USES=	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>SEWERS</b>		<b>600,839</b>	<b>679,053</b>	<b>754,709</b>	<b>577,745</b>	<b>739,344</b>	<b>791,800</b>	<b>792,311</b>	<b>792,311</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Sewer

ACCOUNT#	DESCRIPTION	EXPLANATION
232-5151	Sewer Maintenance	Increase due to Sheridan Road storm repairs – reimbursable from IDOT
232-6112	Materials	Increase due to additional in-house storm and sanitary sewer repairs.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Public Works Department

Sewer

ACCOUNT #	DESCRIPTION	EXPLANATION
232-6112	Materials	Increase due to additional in-house sewer repairs and cost of fittings, pipe and manholes.

VILLAGE OF GLENCOE  
PUBLIC WORKS DEPARTMENT  
SEWER DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
General Superintendent	1	100%	1	100%	1	100%
Community Development Analyst	1	100%	1	100%	1	100%
Administrative Secretary	1	100%	1	100%	1	100%
Maintenance Equipment Operator	4	100%	4	100%	4	100%
FULL TIME EQUIVALENT	7		7		7	

FY 2005 Changes

None.

FY 2006 Changes

None.

PERTB06

PUBLIC WORKS DEPARTMENT				
FORESTRY DIVISION				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$363,212	\$393,500	\$409,646	4.10%
SERVICES	160,710	213,427	136,650	-35.97%
COMMODITIES	20,343	20,800	24,300	16.83%
CAPITAL	0	0	0	N/A
<b>TOTAL</b>	<b>544,265</b>	<b>627,727</b>	<b>570,596</b>	<b>-9.10%</b>

**DIVISION PURPOSE**

The Forestry Division of the Public Works Department provides maintenance of our Village's parkway trees; adds trees through the 50/50 cost-sharing program for the replacement of dead trees and new trees; removes dead or dying trees, including elms and provides information to residents on the care of both public and private trees. The Forestry Division also repairs parkways, removes tree stumps, and works to minimized street end/bluff erosion. Tree management and preservation are greatly aided by computerized inventory of all major Village trees.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
	<b>FORESTRY</b>								
236	4211 SALARIES - REGULAR	236,157	248,988	259,200	218,393	259,200	266,700	266,872	266,872
236	4212 SALARIES - RHS PAY	1,560	1,107	1,620	0	1,600	1,600	1,600	1,600
236	4221 SALARIES - TEMPORARY	20,492	19,872	24,000	23,787	24,000	24,940	24,940	24,940
236	4231 OVERTIME	5,873	9,802	15,460	2,828	3,500	12,500	12,500	12,500
236	4261 EMPLOYEE BENEFITS	43,585	51,259	57,800	44,857	59,500	52,800	52,800	52,800
236	4611 SOCIAL SECURITY ADMIN.	0	20,585	19,900	17,604	24,700	19,100	19,100	19,100
236	4612 MEDICARE ONLY CONTRIB.	0	0	0	753	0	4,460	4,460	4,460
236	4621 ILL MUNI. RET. FUND	0	11,597	15,800	15,831	21,000	27,374	27,374	27,374
	<b>4000 ==PERSONNEL EXPENDITURES==</b>	<b>307,667</b>	<b>363,212</b>	<b>393,780</b>	<b>324,053</b>	<b>393,500</b>	<b>409,474</b>	<b>409,646</b>	<b>409,646</b>
236	5116 GROUNDS MAINTENANCE	21,620	30,266	9,000	23,073	24,000	9,500	9,500	9,500
236	5118 TREE MAINTENANCE	9,617	6,262	3,900	4,775	4,775	3,900	3,900	3,900
236	5129 GENERAL EQUIPMENT R/M	1,441	0	3,000	14	2,000	2,500	2,500	2,500
236	5144 BICYCLE PATH REPAIR	376	4,909	1,750	91	1,750	1,000	1,000	1,000
236	5291 GLENCOE ROAD RESTORATION	3,404	3,540	3,500	234	3,500	3,500	3,500	3,500
236	5293 TREE PLANTING	92,430	97,242	60,000	134,422	140,760	80,000	80,000	80,000
236	5311 AUDITING SERVICES	450	453	500	442	442	500	500	500
236	5355 WATER TOWER SITE MAINT.	449	1,750	1,000	0	0	0	0	0
236	5362 DRY CLEANING SERVICES	1,594	1,742	2,000	1,858	2,000	2,000	2,000	2,000
236	5371 DATA PROCESSING SERVICES	0	750	1,100	0	0	500	500	500
236	5388 TEMPORARY LABOR	0	0	15,000	18,277	20,000	18,000	18,000	18,000
236	5521 TELECOM/INTERNET SERV.	1,107	798	1,300	466	1,000	750	750	750
236	5631 IN SERVICE TRAINING	2,378	1,460	2,500	693	1,200	2,000	2,000	2,500
236	5745 DUMPING FEES	8,845	11,537	12,000	8,985	12,000	12,000	12,000	12,000
	<b>5000 ===CONTRACTUAL SERVICES===</b>	<b>143,711</b>	<b>160,710</b>	<b>116,550</b>	<b>193,331</b>	<b>213,427</b>	<b>136,150</b>	<b>136,150</b>	<b>136,650</b>
236	6341 MISC EQUIPMENT	3,337	5,192	5,150	1,432	4,000	4,500	4,500	4,500
236	6521 CLOTHING	2,148	1,918	1,970	557	1,200	1,800	1,800	1,800
236	6533 TOOL PURCHASE/REPAIR	3,645	3,912	4,170	4,031	4,100	4,000	4,000	4,000
236	6551 VEHICLE OPERATING EXPENSE	8,337	9,321	12,000	7,428	11,500	14,000	14,000	14,000
	<b>6000 =====COMMODITIES=====</b>	<b>17,466</b>	<b>20,343</b>	<b>23,290</b>	<b>13,449</b>	<b>20,800</b>	<b>24,300</b>	<b>24,300</b>	<b>24,300</b>
236	8113 WATER TOWER LAND IMPROVE	12,675	0	0	0	0	0	0	0
236	8344 STREET EQUIPMENT	0	0	0	0	0	0	0	0
236	8461 AUTOS, TRUCKS, TRACTORS,	47,625	0	0	0	0	31,000	0	0
	<b>8000 =====CAPITAL OUTLAY=====</b>	<b>60,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,000</b>	<b>0</b>	<b>0</b>
	<b>FORESTRY</b>	<b>529,144</b>	<b>544,265</b>	<b>533,620</b>	<b>530,833</b>	<b>627,727</b>	<b>600,924</b>	<b>570,096</b>	<b>570,596</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Forestry

ACCOUNT#	DESCRIPTION	EXPLANATION
236-5116	Grounds Maintenance	Over budget due to stepped up landscape plantings in public areas.
236-5293	Tree Planting	Over budget; does not reflect \$43,000 of revenue from contractor permits, Com Ed and 50/50 program.
236-5388	Temporary Labor	Over budget due to increased hours from contract landscape maintenance service.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Forestry

ACCOUNT#	DESCRIPTION	EXPLANATION
236-5293	Tree Planting	Proposed increase for additional tree replacement program
236-5388	Temporary Labor	Proposed increase due to increased demand for contract landscape maintenance service.

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 FORESTRY DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Public Works Supervisor	1	100%	1	100%	1	100%
Maintenance Equipment Operator	4	100%	4	100%	4	100%
FULL TIME EQUIVALENT	5		5		5	

Notes

None

FY 2005 Changes

None

FY 2006 Changes

None

PUBLIC WORKS DEPARTMENT				
MUNICIPAL BUILDING DIVISION				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$69,995	\$74,450	\$83,050	11.55%
SERVICES	77,623	74,500	78,420	5.26%
COMMODITIES	11,495	8,200	8,925	8.84%
CAPITAL	39,838	37,610	97,000	157.91%
<b>TOTAL</b>	<b>\$198,951</b>	<b>\$194,760</b>	<b>\$267,395</b>	<b>37.29%</b>

#### DIVISION PURPOSE

The Municipal Building Division of the Public Works Department provides for the effective and timely maintenance and improvement of the Village Hall, Village Hall grounds, Temple Court Parking Lot, and bus shelters. The Municipal Building Division also provides funds for Village Hall heating, lighting, air conditioning and cleaning services. The Village related portion of the Handyman Assistance Program is included in this Division.

#### FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS

Irrigation System Wyman Green	\$ 10,000
South Entrance Patio Walls	15,000
South Entrance Stairs	12,000
Tuck Point Parapet Walls	10,000
High Roof	5,000
Roof Replacement (Apparatus Floor)	30,000
Village Hall Windows	<u>15,000</u>
<b>Total</b>	<b>\$ 97,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>MUNICIPAL BUILDINGS</b>									
240	4211 SALARIES - REGULAR	45,903	47,210	48,800	37,202	47,000	50,450	50,450	50,450
240	4212 SALARIES - RHS PAY	0	0	0	0	0	0	0	0
240	4221 SALARIES - TEMPORARY	4,858	3,311	4,650	3,248	4,650	4,750	4,750	4,750
240	4231 OVERTIME	1,729	902	3,200	339	1,200	3,300	3,300	3,300
240	4261 EMPLOYEE BENEFITS	11,420	12,553	14,600	10,528	14,300	15,300	15,300	15,300
240	4611 SOCIAL SECURITY ADMIN.	0	3,830	3,840	2,976	4,000	3,620	3,620	3,620
240	4612 MEDICARE ONLY CONTRIB.	0	0	0	145	0	850	850	850
240	4621 ILL MUNI. RET. FUND	0	2,188	2,900	2,568	3,300	4,780	4,780	4,780
	<b>4000 ==PERSONNEL EXPENDITURES==</b>	<b>63,909</b>	<b>69,995</b>	<b>77,990</b>	<b>57,007</b>	<b>74,450</b>	<b>83,050</b>	<b>83,050</b>	<b>83,050</b>
240	5111 BUILDING MAINTENANCE	10,682	13,403	14,000	7,721	12,000	11,820	11,820	11,820
240	5114 MUNICIPAL BLDG REPAIR	10,324	10,661	13,000	5,782	10,000	13,500	13,500	13,500
240	5116 GROUNDS MAINTENANCE	4,404	1,292	1,000	75	500	500	500	500
240	5135 DIESEL MOTORS R/M	0	750	750	0	0	750	750	750
240	5145 BUS SHELTER REPAIR	215	33	500	0	0	500	500	500
240	5361 JANITORIAL CLEANING SERV.	27,824	27,423	28,000	19,138	27,500	28,000	28,000	28,000
240	5362 DRY CLEANING SERVICES	459	727	1,000	1,272	1,500	1,000	1,000	1,000
240	5711 MUNI BLDG HEATING	12,551	15,031	14,000	8,701	14,000	13,850	13,850	13,850
240	5765 ELECTRICAL - LIGHT/AC	8,789	8,302	8,000	7,816	9,000	8,500	8,500	8,500
	<b>5000 ===CONTRACTUAL SERVICES===</b>	<b>75,249</b>	<b>77,623</b>	<b>80,250</b>	<b>50,503</b>	<b>74,500</b>	<b>78,420</b>	<b>78,420</b>	<b>78,420</b>
	5111 JANITORIAL SUPPLIES	8,616	9,402	8,000	5,627	6,500	7,500	7,500	7,500
240	6299 SUNDRY	981	1,001	1,000	473	750	750	750	750
240	6521 CLOTHING	104	373	325	0	250	325	325	325
240	6533 TOOL PURCHASE/REPAIR	625	130	500	17	200	250	250	250
240	6555 GASOLINE, OIL, GREASE	0	590	750	0	500	100	100	100
	<b>6000 =====COMMODITIES=====</b>	<b>10,324</b>	<b>11,495</b>	<b>10,575</b>	<b>6,116</b>	<b>8,200</b>	<b>8,925</b>	<b>8,925</b>	<b>8,925</b>
240	8201 VILLAGE HALL IMPROVEMENTS	20,140	39,838	43,000	37,610	37,610	25,000	25,000	97,000
	<b>8000 =====CAPITAL OUTLAY=====</b>	<b>20,140</b>	<b>39,838</b>	<b>43,000</b>	<b>37,610</b>	<b>37,610</b>	<b>25,000</b>	<b>25,000</b>	<b>97,000</b>
<b>MUNICIPAL BUILDINGS</b>		<b>169,623</b>	<b>198,952</b>	<b>211,815</b>	<b>151,236</b>	<b>194,760</b>	<b>195,395</b>	<b>195,395</b>	<b>267,395</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Municipal Buildings

ACCOUNT#	DESCRIPTION	EXPLANATION
240-8201	Village Hall Improvements	Under budget due to deferral of south entry improvements

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Public Works Department

Municipal Buildings

ACCOUNT#	DESCRIPTION	EXPLANATION
240-8201	Village Hall Improvements	Proposed expenditure includes Phase 2 of window replacement and Wyman Green irrigation system.
240-8201	South Entrance Patio Walls	Maintenance tuck pointing to brick around south entrance stairs to Village Hall.
240-8201	South Entrance Stairs	Maintenance replacement of deteriorated concrete stairs
240-8201	Tuck Point Parapet Walls	Maintenance tuck pointing and sealing parapet walls on four Village Hall flat roofs.
240-8201	High Roof	Maintenance/replacement of high roof gutter heating coils.
240-8201	Roof Replacement (Apparatus Floor)	Maintenance roof replacement of last remaining flat roof on Village Hall (Phase IV of IV).

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 MUNICIPAL BUILDINGS DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Building Custodian	1	100%	1	100%	1	100%
FULL TIME EQUIVALENT	1		1		1	

Note  
 MEO performing Building Custodian duties.

FY 2005 Changes  
 None

FY 2006 Changes  
 None

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>PARKING AND TRAFFIC CONTROL DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
SERVICES	\$49,328	\$36,182	\$32,500	-10.18%
COMMODITIES	18,994	13,900	15,000	7.91%
CAPITAL	0	0	0	N/A
<b>TOTAL</b>	<b>\$68,322</b>	<b>\$50,082</b>	<b>\$47,500</b>	<b>-5.16%</b>

**DIVISION PURPOSE**

The Parking and Traffic Control Division of the Public Works Department provides for the safe and orderly flow of vehicular traffic through the Village by the maintenance and installation of traffic signals, traffic control signs and street name signs; maintenance and repair of the train station parking areas and the train station; and parking improvements.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>PARKING</b>									
244	5112 CNW DEPOT MAINTENANCE	10,425	11,461	9,000	13,400	13,400	9,000	9,000	9,000
244	5147 PARKING IMPROVEMENTS	1,000	18	0	0	0	0	0	0
244	5148 RAILROAD CROSSING R/M	0	0	0	0	0	0	0	0
244	5149 TRAIN STATION WALK R/M	0	0	500	0	0	500	500	500
244	5292 TRAFFIC SIGNAL R/M	6,094	15,112	7,000	4,445	5,500	6,000	6,000	6,000
244	5295 TRAFFIC SIGNAL IMPROVE.	0	0	0	0	0	0	0	0
244	5321 ENGINEERING SERVICES	0	4,158	3,500	2,169	2,169	2,500	2,500	2,500
244	5901 UP PARKING LEASE	9,646	14,524	12,000	0	12,000	12,000	12,000	12,000
244	5915 INSURANCE DEDUCTIBLES	832	4,054	2,500	3,113	3,113	2,500	2,500	2,500
	5000 ===CONTRACTUAL SERVICES==	27,997	49,328	34,500	23,126	36,182	32,500	32,500	32,500
244	6113 MATERIALS - PAINT, TAPE	6,801	6,514	5,500	3,932	5,200	5,000	5,000	5,000
244	6292 SUPPLIES	244	1,035	500	178	450	500	500	500
244	6348 SIGN REPLACEMENT	8,444	7,734	8,000	5,659	7,500	7,500	7,500	7,500
244	6533 TOOL PURCHASE/REPAIR	0	3,710	1,500	15	750	2,000	2,000	2,000
	6000 =====COMMODITIES=====	15,490	18,994	15,500	9,785	13,900	15,000	15,000	15,000
244	8924 SIDEWALKS AND CROSSINGS	4,851	0	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	4,851	0	0	0	0	0	0	0
	<b>PARKING</b>	<b>48,338</b>	<b>68,322</b>	<b>50,000</b>	<b>32,911</b>	<b>50,082</b>	<b>47,500</b>	<b>47,500</b>	<b>47,500</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Parking

ACCOUNT#	DESCRIPTION	EXPLANATION
244-5112	CNW Depot Maintenance	Over budget due to unanticipated repairs.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Parking

**(NONE)**

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>COMMUNITY DEVELOPMENT DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$42,868	\$55,500	\$81,024	45.99%
SERVICES	29,866	59,950	14,345	-76.07%
COMMODITIES	3,437	1,200	3,120	160.00%
<b>TOTAL</b>	<b>\$76,171</b>	<b>\$116,650</b>	<b>\$98,489</b>	<b>-15.57%</b>

**DIVISION PURPOSE**

The Community Development Division of the Public Works Department provides for inspection and plan review services to assure that construction improvement requests are in compliance with all applicable code, permit, and Zoning/Plan Commission requirements, and to assure that construction is in accordance with the approved plans by performing on-going construction inspection. Zoning Ordinance and Sign Ordinance enforcement/administration are also included in the Community Development Division. The Village resident portion of the Handyman Assistance Program is also included in this Division.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ o	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>COMMUNITY DEVELOPMENT</b>									
248	4211 SALARIES - REGULAR	0	0	42,500	30,976	42,000	42,770	42,874	42,874
248	4212 SALARIES - RHS PAY	0	0	0	0	0	0	0	0
248	4221 SALARIES - TEMPORARY	18,625	38,280	4,750	3,173	4,500	14,750	14,750	14,750
248	4261 EMPLOYEE BENEFITS	64	148	460	262	3,000	15,300	15,300	15,300
248	4611 SOCIAL SECURITY ADMIN.	0	2,821	2,940	2,427	3,300	3,500	3,500	3,500
248	4612 MEDICARE ONLY CONTRIB.	0	0	0	112	0	800	800	800
248	4621 ILL MUNI. RET. FUND	0	1,619	2,200	2,065	2,700	3,800	3,800	3,800
	<b>4000 ==PERSONNEL EXPENDITURES=</b>	<b>18,689</b>	<b>42,868</b>	<b>52,850</b>	<b>39,016</b>	<b>55,500</b>	<b>80,920</b>	<b>81,024</b>	<b>81,024</b>
248	5381 HANDYMAN ASSISTANCE PROG.	841	1,093	500	970	1,050	800	800	800
248	5490 MISC INSPECTION SERVICES	0	0	1,000	0	0	500	500	500
248	5492 PLAN REVIEW	4,729	18,775	3,000	45,651	50,000	4,000	4,000	4,000
248	5493 PLUMBING INSPECTIONS	4,256	6,290	3,000	4,554	4,600	3,500	3,500	3,500
248	5495 UPGRADE MAP RECORDS	2,546	1,495	3,000	2,363	2,400	3,000	3,000	3,000
248	5631 IN SERVICE TRAINING	1,869	2,213	2,595	1,751	1,900	1,500	1,500	2,545
	<b>5000 ===CONTRACTUAL SERVICES==</b>	<b>14,241</b>	<b>29,866</b>	<b>13,095</b>	<b>55,288</b>	<b>59,950</b>	<b>13,300</b>	<b>13,300</b>	<b>14,345</b>
248	6551 VEHICLE OPERATING EXPENSE	1,989	3,437	3,000	713	1,200	3,120	3,120	3,120
	<b>6000 =====COMMODITIES=====</b>	<b>1,989</b>	<b>3,437</b>	<b>3,000</b>	<b>713</b>	<b>1,200</b>	<b>3,120</b>	<b>3,120</b>	<b>3,120</b>
<b>COMMUNITY DEVELOPMENT</b>		<b>34,918</b>	<b>76,171</b>	<b>68,945</b>	<b>95,017</b>	<b>116,650</b>	<b>97,340</b>	<b>97,444</b>	<b>98,489</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Community Development

ACCOUNT#	DESCRIPTION	EXPLANATION
248-5492	Plan Review	Over budget due to extensive code consultant review services for commercial plan and construction review.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Public Works Department

Community Development

ACCOUNT#	DESCRIPTION	EXPLANATION
248-4221	Salaries-Temporary	Proposed increase for salary of part-time inspector.

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 COMMUNITY DEVELOPMENT DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Building Inspector/Reviewer	0	0%	1	0%	1	100%
FULL TIME EQUIVALENT	0		1		1	

FY 2005 Changes  
 New position of Building Inspector/Reviewer.

FY 2006 Changes  
 None

**PUBLIC WORKS DEPARTMENT  
MUNICIPAL GARAGE DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$181,647	\$194,100	\$212,180	9.31%
SERVICES	30,900	32,852	33,220	1.12%
COMMODITIES	17,080	9,250	16,300	76.22%
CAPITAL	0	0	0	N/A
<b>TOTAL</b>	<b>\$229,627</b>	<b>\$236,202</b>	<b>\$261,700</b>	<b>10.79%</b>

**DIVISION PURPOSE**

The Municipal Garage Division of the Public Works Department provides proper and timely maintenance and service of all Village vehicles and equipment and provides for maintenance repair and improvements to the service building.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>MUNICIPAL GARAGE</b>									
252	4211 SALARIES - REGULAR	104,252	109,487	113,250	85,137	111,500	117,940	117,940	117,940
252	4212 SALARIES - RHS PAY	0	0	0	0	0	0	0	0
252	4221 SALARIES - TEMPORARY	7,208	12,569	22,900	13,733	22,000	23,800	23,800	23,800
252	4231 OVERTIME	16,086	17,934	13,750	6,296	12,500	12,350	12,350	12,350
252	4261 EMPLOYEE BENEFITS	22,874	26,133	31,100	21,900	29,800	32,600	32,600	32,600
252	4611 SOCIAL SECURITY ADMIN.	0	9,984	10,200	7,156	9,800	9,550	9,550	9,550
252	4612 MEDICARE ONLY CONTRIB.	0	0	0	339	0	2,230	2,230	2,230
252	4621 ILL MUNI. RET. FUND	0	5,541	7,300	6,543	8,500	13,710	13,710	13,710
4000 ==PERSONNEL EXPENDITURES=		150,420	181,647	198,500	141,103	194,100	212,180	212,180	212,180
252	5111 BUILDING MAINTENANCE	10,701	7,174	16,550	16,664	16,664	11,720	11,720	11,720
252	5114 MUNICIPAL BLDG REPAIR	0	0	0	88	88	0	0	0
252	5129 GENERAL EQUIPMENT R/M	8,861	3,653	6,000	0	4,500	5,500	5,500	5,500
252	5362 DRY CLEANING SERVICES	2,553	3,096	2,750	1,533	2,100	2,500	2,500	2,500
252	5371 DATA PROCESSING SERVICES	4,250	3,715	4,000	0	2,000	3,500	3,500	3,500
252	5631 IN SERVICE TRAINING	1,262	1,630	1,850	729	1,000	1,800	1,800	2,200
252	5711 MUNI BLDG HEATING	6,997	9,462	7,250	6,053	6,500	7,800	7,800	7,800
252	5765 ELECTRICAL - LIGHT/AC	2,418	2,170	0	0	0	0	0	0
5000 ===CONTRACTUAL SERVICES==		37,042	30,900	38,400	25,068	32,852	32,820	32,820	33,220
252	5341 MISC EQUIPMENT	3,176	7,336	6,360	883	3,500	6,500	6,500	6,500
252	5521 CLOTHING	897	1,041	1,320	19	750	1,200	1,200	1,200
252	6533 TOOL PURCHASE/REPAIR	7,522	7,980	7,500	2,252	4,000	7,500	7,500	7,500
252	6551 VEHICLE OPERATING EXPENSE	629	722	1,100	615	1,000	1,100	1,100	1,100
6000 =====COMMODITIES=====		12,224	17,080	16,280	3,769	9,250	16,300	16,300	16,300
252	8209 BUILDING ALTERATIONS	0	0	0	0	0	0	0	0
252	8303 RADIO EQUIPMENT	0	0	0	0	0	0	0	0
252	8461 AUTOS, TRUCKS, TRACTORS,	44,095	0	0	0	0	0	0	0
8000 =====CAPITAL OUTLAY=====		44,095	0	0	0	0	0	0	0
<b>MUNICIPAL GARAGE</b>		<b>243,782</b>	<b>229,627</b>	<b>253,180</b>	<b>169,939</b>	<b>236,202</b>	<b>261,300</b>	<b>261,300</b>	<b>261,700</b>

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 MUNICIPAL GARAGE DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Mechanic	2	100%	2	100%	2	100%
FULL TIME EQUIVALENT	2		2		2	

FY 2005 Changes  
 None

FY 2006 Changes  
 None

PUBLIC WORKS DEPARTMENT				
STREET, SIDEWALK AND BRIDGE DIVISION				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$550,195	\$520,700	\$613,453	17.81%
SERVICES	48,055	47,497	54,500	14.74%
COMMODITIES	189,272	153,606	171,365	11.56%
CAPITAL	282,539	25,000	193,000	672.00%
<b>TOTAL</b>	<b>\$1,070,061</b>	<b>\$746,803</b>	<b>\$1,032,318</b>	<b>38.23%</b>

**DIVISION PURPOSE**

The Street, Sidewalk and Bridge Division of the Public Works Department is responsible for the maintenance of street surfaces, curbs, sidewalks and bridges. The Street, Sidewalk and Bridge Division is also responsible for maintaining streets, parkways and bridges free from dirt and litter. Other duties include keeping streets, sidewalks, bridges and parking lots clear of ice and snow, mowing public areas, bike trail repairs, and other Village improvement projects. The General Fund portion of the Capital Improvement Program is also contained in this division.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Sidewalk Program	\$ 50,000
2-1/2 Ton Truck	\$ 95,000
1-1/2 Ton Truck w/SPR/Plow	\$ 48,000
<b>Total</b>	<b>\$ 193,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>STREETS</b>									
256	4211 SALARIES - REGULAR	318,669	311,708	346,100	229,010	305,000	358,400	358,683	358,683
256	4212 SALARIES - RHS PAY	1,624	1,688	1,710	0	1,700	1,700	1,700	1,700
256	4221 SALARIES - TEMPORARY	21,940	23,898	25,000	20,670	25,000	25,880	25,880	25,880
256	4231 OVERTIME	69,690	79,170	57,780	12,830	45,000	55,000	55,000	55,000
256	4261 EMPLOYEE BENEFITS	70,865	84,560	93,840	72,213	97,200	98,700	98,700	98,700
256	4611 SOCIAL SECURITY ADMIN.	0	30,149	26,600	18,189	24,800	27,530	27,530	27,530
256	4612 MEDICARE ONLY CONTRIB.	0	0	0	874	0	6,440	6,440	6,440
256	4621 ILL MUNI. RET. FUND	0	19,023	22,300	16,975	22,000	39,520	39,520	39,520
	<b>4000 ==PERSONNEL EXPENDITURES==</b>	<b>482,788</b>	<b>550,195</b>	<b>573,330</b>	<b>370,760</b>	<b>520,700</b>	<b>613,170</b>	<b>613,453</b>	<b>613,453</b>
256	5113 BUSINESS DISTRICT R/M	3,136	1,222	4,500	901	5,440	4,000	4,000	4,000
256	5122 RADIO EQUIPMENT MAINT.	928	1,856	2,500	400	2,500	2,000	2,000	2,000
256	5129 GENERAL EQUIPMENT R/M	3,536	6,239	7,200	1,607	4,000	6,000	6,000	6,000
256	5141 CRACK SEALING REPAIRS	6,547	13,995	10,000	10,106	10,107	10,000	10,000	10,000
256	5142 BRIDGE REPAIRS	0	1,959	1,000	0	0	1,000	1,000	1,000
256	5146 UTILITY STREET PATCH R/M	0	14,170	15,000	14,889	15,500	20,000	20,000	20,000
256	5362 DRY CLEANING SERVICES	2,209	2,187	2,200	1,494	2,000	2,000	2,000	2,000
256	5521 TELECOM/INTERNET SERV.	1,397	1,298	1,225	722	1,200	1,200	1,200	1,200
256	5631 IN SERVICE TRAINING	1,317	2,910	2,900	1,488	1,750	2,500	2,500	3,300
256	5745 DUMPING FEES	0	2,220	6,000	0	5,000	5,000	5,000	5,000
	<b>5000 ===CONTRACTUAL SERVICES==</b>	<b>19,071</b>	<b>48,055</b>	<b>52,525</b>	<b>31,607</b>	<b>47,497</b>	<b>53,700</b>	<b>53,700</b>	<b>54,500</b>
256	6144 BITUMINOUS MATERIALS	4,749	11,941	8,500	8,168	8,500	9,265	9,265	9,265
256	6145 STREET STONE MATERIALS	18,650	33,257	15,000	15,321	16,000	16,900	16,900	16,900
256	6161 ICE CONTROL MATERIALS	54,912	56,269	56,290	1,485	40,000	55,100	55,100	55,100
256	6291 THERMOPLASTIC MARKINGS	8,763	7,604	9,000	9,099	9,099	10,000	10,000	10,000
256	6292 SUPPLIES	2,551	1,885	2,500	1,152	2,000	3,800	3,800	3,800
256	6341 MISC EQUIPMENT	2,115	5,437	12,500	3,444	7,000	6,500	6,500	6,500
256	6348 SIGN REPLACEMENT	2,623	2,813	2,500	3,812	5,227	3,000	3,000	3,000
256	6521 CLOTHING	2,648	2,447	2,450	974	2,100	2,000	2,000	2,000
256	6533 TOOL PURCHASE/REPAIR	3,112	2,311	2,600	3,680	3,680	2,800	2,800	2,800
256	6551 VEHICLE OPERATING EXPENSE	46,182	65,308	60,000	50,477	60,000	62,000	62,000	62,000
	<b>6000 =====COMMODITIES=====</b>	<b>146,305</b>	<b>189,272</b>	<b>171,340</b>	<b>97,612</b>	<b>153,606</b>	<b>171,365</b>	<b>171,365</b>	<b>171,365</b>
256	8344 STREET EQUIPMENT	1,136	4,200	0	0	0	0	0	0
256	8461 AUTOS, TRUCKS, TRACTORS,	86,838	188,465	0	0	0	213,000	143,000	143,000
256	8681 CIP STREETS	4,850	27,269	0	0	0	0	0	0
256	8682 CIP SIDEWALKS	26,989	28,185	25,000	25,000	25,000	50,000	50,000	50,000
256	8684 CIP BRIDGES	0	34,420	0	0	0	0	0	0
	<b>8000 =====CAPITAL OUTLAY=====</b>	<b>119,812</b>	<b>282,539</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>263,000</b>	<b>193,000</b>	<b>193,000</b>
<b>STREETS</b>		<b>767,976</b>	<b>1,070,061</b>	<b>822,195</b>	<b>524,978</b>	<b>746,803</b>	<b>1,101,235</b>	<b>1,031,518</b>	<b>1,032,318</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Streets

ACCOUNT#	DESCRIPTION	EXPLANATION
256-5113	Business District R/M	Purchase of new downtown benches.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Public Works Department

Streets

ACCOUNT #	DESCRIPTION	EXPLANATION
256-5146	Utility Street Patch	Proposed expenditure to increase for contract repairs of utility street cuts & curb replacement.
256-8461	Auto, Trucks and Tractors	Proposed expenditure for scheduled replacement of two trucks (2-1/2 ton and 1-1/2 ton).
256-8682	CIP - Sidewalks	Proposed increase to expand scope of maintenance replacement.

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 STREET DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Public Works Supervisor	1	100%	1	100%	1	100%
Receptionist/Cashier	1	100%	1	100%	1	100%
Maintenance Equipment Operator	5	100%	5	100%	5	100%
FULL TIME EQUIVALENT	7		7		7	

FY 2005 Changes

None

FY 2006 Changes

None

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>STREET LIGHTING DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
SERVICES	73,040	72,762	75,350	3.56%
<b>TOTAL</b>	<b>\$73,040</b>	<b>\$72,762</b>	<b>\$75,350</b>	<b>3.56%</b>

**DIVISION PURPOSE**

The Street Lighting Division of the Public Works Department provides and maintains street intersection lighting to minimize traffic flow problems, and provide a sense of public safety and security to residents. Electric power and maintenance for most Village streetlights is provided by Commonwealth Edison at a per-month cost based on the size of the light. Three areas of the Village (Business Center, Skokie Heights and Skokie Ridge Subdivision and the four commuter parking lots) have poles, light fixtures, and wiring maintained by the Village. This division also provides for the downtown holiday lighting.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>STREET LIGHTING</b>										
260	5721	GENERAL OVERHEAD LIGHTING	52,310	51,046	52,000	37,845	51,000	52,000	52,000	52,000
260	5722	RESIDENTIAL STREET LIGHTS	2,502	214	4,700	3,422	3,741	4,700	4,700	4,700
260	5723	BUS DISTICT STREET LIGHTS	4,668	14,834	2,500	3,057	5,021	3,200	3,200	3,200
260	5724	HOLIDAY STREET LIGHTING	13,512	6,945	15,000	12,573	13,000	15,450	15,450	15,450
5000	===	CONTRACTUAL SERVICES==	72,992	73,040	74,200	56,897	72,762	75,350	75,350	75,350
STREET LIGHTING			72,992	73,040	74,200	56,897	72,762	75,350	75,350	75,350

## **PUBLIC SAFETY SERVICES**

### Goals and Objectives:

The Public Safety Department delivers police, fire and emergency medical services provided by Public Safety Officers assigned to the various Public Safety functions. It is the charge of this Department to protect the constitutional rights of each citizen, enforce Federal, State and local laws as required by our jurisdictional restrictions, to provide the highest levels of fire prevention and suppression capabilities and emergency medical services to protect the lives and property of the community.

The primary objectives of the Department of Public Safety are to maintain the high levels of public safety services (police, fire, EMS) to the community; to continue to provide emergency medical response through highly-trained and certified Public Safety paramedics; to continue and refine the shared resource fire responses with neighboring fire departments and through the Mutual Aid Box Alarm System (MABAS), to provide necessary assistance and back up fire coverage for the community through the use of trained and certified paid-on-call officers; to participate in regional mutual aid systems through the North Region Police Assistance Coalition (NORPAC) communities, the Northern Illinois Police Alarm System (NIPAS), to provide effective levels of service in a community oriented delivery system; and continuing to refine the Village Emergency Disaster Plan by shared participation with all Village Departments.

The Department will endeavor to provide Department members with the appropriate levels of training determined by law and professional standards. Programs that use mutual aid systems to provide assistance in fire and paramedic situations that are beyond the capability of the Department will be enhanced. The Department continues to meet the standards of Law Enforcement Accreditation. The Department was assessed for re-accreditation in November 2004 and awarded the certification as an Accredited Law Enforcement Agency in March 2005 during the annual meeting held in Birmingham, Alabama. The Department is received Fire Service Accreditation in August 2004 in New Orleans, Louisiana.

### Review of FY2005:

For the 12 months comprising 2004, our Public Safety personnel investigated 126 Part I offenses and 434 Part II offenses, and made 205 arrests. Officers wrote 7,571 citations, investigated 272 motor vehicle accidents, conducted 5863 "other" public safety services and performed 2,052 fire service activities. Public Safety personnel assigned to paramedic duties responded to 403 calls, conducted CPR training sessions for the public and Park District employees, performed Infant Car Seat Inspections, instructed Bassett Alcohol Training, Tobacco Awareness classes, and arranged various public information seminars as requested. We participated in numerous area training sessions covering various medical emergency service provisions.

Department members conducted numerous public education programs, including "Officer Friendly", drug awareness, "Just Say No" Parade and Family Festival, home safety inspections, "Halloween Safety", "Bicycle Rodeo", DUI Seminars, seat belt inspection zones, laws that effect teenage responsibility ,and partnered with the Parents / Teacher Organization program "Readers are Leaders". All members of the Department attended training sessions covering a wide range of police, fire and related topics. A major training focus in during this fiscal year dealt with "Back to Basic's," which included improved individual performance by reviewing and training on common operational functions in police, fire and emergency medical responses.

Our "Mission Statement", was reviewed for value and meaning during the annual Diversity Training Program. During this training Department members looked to expand our ability to effectively engage peers, managers and customers. We also looked to increase our awareness that we have choices, and what we choose will have an impact on the organization.

***To provide the highest level  
of public safety services  
to everyone,  
in cooperation with  
the community in  
a partnership of equality  
and integrity, in a spirit  
of unity and mutual trust***

As part of the re-accreditation for law enforcement Department members developed and adopted (December 11, 2001) the following value statement for our organization:

***We, the members of the Department of Public Safety, value the training and camaraderie that allows us to perform all aspects of our job with integrity, courage, and the ability to provide service at the highest standard of excellence to all.***

As a certified agency with the Commission on Fire Accreditation the Department formulated and adopted (June 01, 2002) a vision statement to act as a template for organizational goals and objectives:

***The Glencoe Public Safety Department is committed to further professionalism and will be a safe, efficient, fiscally viable, pro-active provider of emergency services for law enforcement, fire suppression, rescue, emergency medical care, fire prevention, crime prevention, and public education. The Department will enhance service delivery by maintaining continual professional liaisons with various law enforcement, fire service, and medical institutions, and implementing a best practices model for law enforcement, fire service, and emergency medical***

***assistance. The intent is to assure the overall quality of service to all occupants of the community.***

**G *alvanized in our commitment to serve Glencoe.***

**D *rive to help people in need.***

**P *ride in professionalism.***

**S *ound in judgment.***

Staff appeared before representatives of the Commission on Fire Accreditation in August, 2004. Staff addressed the outstanding issues noted during their 2003 on-site assessment during an open hearing of the Commission. Commissioners agreed that the Department meets all the nationally recognized standards and voted unanimously for our accredited status. This designation gave our Public Safety Department national recognition as the first fully integrated Public Safety Agency in the world to receive both Police and Fire accreditation status.

Our Community Oriented Public Safety (COPS) Program, where the community was asked to be partners with the Department of Public Safety, was carried out for our eight year. A neighborhood e-mail newsletter is developed to alert resident when crime or unusual activities are impacting their neighborhoods. We participated in community events such as: Annual Community Food and Toy Drive, Memorial Day Observance ceremonies, Martin Luther King Observance, Pumpkin Day, South School Day, PTO Fun Run, Glencoe Cares – Troop Packages, and the Park District Safety Town preschool education program.

The Public Safety Commission met several times throughout the year. There were no vacancies in the Public Safety Department and thus there were no individuals contacted from the established Register of Eligibles in 2004. Consistent with the requirements of the Public Safety Commission a recruiting campaign will be conducted in 2005 to establish a new Register of Eligibles. The current list expires in May of 2005. One Public Safety Officer completed the seven month paramedic training program through Highland Park Hospital and will become certified through the Illinois Department of Public Health in March of 2005. The Department continues to train qualified officers as paramedics to replace those who have retired or resigned within the last three years. Currently the Department has 13 certified paramedics with a goal of 16 within the next three years.

Proposed for FY2006:

Training continues to be a cornerstone of the integrated public safety program. The proposed Budget provides training programs to keep Public Safety Officers at the necessary skill and knowledge levels to keep current with law enforcement, fire suppression and paramedic technology. Consistent with the training requirements, the

Department has budgeted for an additional year of participation in the Northeastern Illinois Public Safety Training Academy (NIPSTA). This facility is expected to become a full service public safety-training center. It was made available by the Village of Glenview as part of the take over of the Glenview Naval Air Station. In 2004 the 600' X 400' driver-training pad to train emergency equipment operators was completed. Public Safety officer are routinely sent to this facility to participate in emergency driver training of both police and fire units.

The budget continues our Police Information Management System (PIMS) participation through the Illinois Criminal Justice Information Authority by use of the State-wide Illinois Wireless Intercommunications Network (IWIN) in our patrol vehicles. This program provides wireless E-9-1-1 pass-through and Computer Aided Dispatch (CAD) that will allow 911 information, utilization of the Global Information System (GIS) and access to department and Village data via the mobile units in the field.

The budget provides for continued participation in the Northern Illinois Police Crime Lab for the 36th year, enabling us to receive complete crime laboratory services. Of note, the Northern Illinois Police Crime Laboratory became an "accredited" laboratory in 1997, making it the first non-profit, full service, regional laboratory in the world to earn ASCLAD/LAB Accreditation.

The Public Safety Counselor Program continues to provide emergency counseling services to the Department through Family Counseling Services. It serves as a model program that is frequently modeled by surrounding communities; the Emergency Services Agreement with the Chicago Botanic Garden is being examined to explore fire, emergency medical services and law enforcement services. the replacement of squad cars will be continued per Department policy; and the Department continues participation in the Northern Illinois Police Alarm System (NIPAS) response plan and the NIPAS Emergency Services Team (EST). In addition, the Department will continue to be an active member in the North Region Major Crimes Task Force (NORTAF) in order to have quality investigative resources available to Glencoe. The Department continues to participate and support the Mutual Aid Box Alarm System (MABAS) that provides a shared costing of specialized fire teams and equipment in the event of a Hazardous Material Response, a technical rescue situation, confined space rescue or water rescue emergency.

In addition, the Department will continue and expand the very successful public education section. This group provided community residents programs on topics such as: firearms safety and registration, home safety inspections, infant car seat inspections, baby sitter classes, CPR, and basic first aid. This group also provides regular contact with the business community and provides continuing education in alcohol and tobacco education to all business which sell those products in Glencoe.

In preparation of remaining dually accredited in both police and fire service accreditation, the Department has budgeted \$4,500 for the cost of expenditures as may be necessitated to retain the certifications. As part of a Village Staff Committee, the

Public Safety Department Budget also reflects \$5,800 for expenditures to further the Village wide disaster planning and preparation.

PUBLIC SAFETY DEPARTMENT				
POLICE SERVICE DIVISION				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$3,137,897	\$3,388,072	\$3,538,352	4.44%
SERVICES	281,615	277,160	289,552	4.47%
COMMODITIES	174,212	187,225	181,011	-3.32%
CAPITAL	54,641	47,500	65,000	36.84%
<b>TOTAL</b>	<b>\$3,648,365</b>	<b>\$3,899,957</b>	<b>\$4,073,915</b>	<b>4.46%</b>

**DIVISION PURPOSE**

The Police Service Division of the Public Safety Department provides law enforcement services to the community, through education, patrol, investigation, apprehension, recovery of evidence and community services. It provides for the consistent enforcement of criminal and traffic laws on the federal, state and local levels and protection of persons and property. These functions encompass specific areas, such as patrol and traffic, investigation, youth activities and personnel training.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Vehicle Replacements	\$ 60,000
Range Upgrades	<u>5,000</u>
<b>TOTAL</b>	<b>\$ 65,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>POLICE SERVICES</b>									
288	4211 SALARIES - REGULAR	1,687,907	1,761,788	1,850,830	1,417,417	1,875,830	1,974,260	1,978,912	1,978,912
288	4212 SALARIES - RHS PAY	7,826	5,317	8,140	0	8,000	8,000	8,000	8,000
288	4221 SALARIES - TEMPORARY	37,027	44,282	46,350	35,044	44,300	47,300	47,300	47,300
288	4231 OVERTIME	291,717	261,105	260,000	195,437	260,000	279,100	279,100	279,100
288	4232 SPECIAL DETAIL OVERTIME	111,909	108,068	105,000	36,441	45,000	26,000	26,000	26,000
288	4246 PENSION COST - POLICE	591,167	620,485	767,692	625,588	767,692	800,000	800,000	800,000
288	4261 EMPLOYEE BENEFITS	231,987	276,357	290,600	238,585	317,400	318,600	318,600	318,600
288	4611 SOCIAL SECURITY ADMIN.	0	29,461	30,150	21,667	30,100	25,140	25,140	25,140
288	4612 MEDICARE ONLY CONTRIB.	0	15,175	15,900	12,722	15,600	23,400	23,400	23,400
288	4621 ILL MUNI. RET. FUND	0	15,859	22,800	18,052	24,150	31,900	31,900	31,900
4000	==PERSONNEL EXPENDITURES==	2,959,541	3,137,897	3,397,462	2,600,954	3,388,072	3,533,700	3,538,352	3,538,352
288	5121 OFFICE EQUIPMENT MAINT.	2,051	2,434	4,115	3,552	4,115	4,000	4,000	4,000
288	5122 RADIO EQUIPMENT MAINT.	27,219	30,846	25,200	21,999	25,200	28,300	28,300	28,300
288	5125 SAFETY EQUIPMENT TESTING	2,165	911	1,600	0	1,600	2,200	2,200	2,200
288	5343 PUBLIC SAFETY SERVICES	22,000	26,585	35,105	30,419	35,105	30,925	30,925	30,925
288	5346 POLICE CANINE SERVICES	1,737	2,961	0	0	0	0	0	0
288	5347 CRISIS SOCIAL WORK SERVIC	35,424	36,221	36,487	27,365	36,487	37,217	37,217	37,217
288	5371 DATA PROCESSING SERVICES	24,074	20,251	15,000	8,066	15,000	21,300	0	0
288	5494 PUBLIC EDUCATION	19,150	6,837	8,500	5,536	8,500	8,500	8,500	8,500
288	5511 POSTAGE	2,979	1,278	2,500	1,994	2,500	2,500	2,500	2,500
288	5521 TELECOM/INTERNET SERV.	33,413	39,085	30,860	27,328	30,860	39,800	37,800	37,800
288	5631 IN SERVICE TRAINING	50,799	44,230	36,058	25,654	36,058	36,760	36,760	36,760
288	5641 TUITION REIMBURSE	18,586	14,498	20,000	11,600	20,000	22,000	20,000	20,000
288	5912 PUBLIC LIABILITY INSUR.	49,300	52,088	58,735	42,700	58,735	66,350	66,350	66,350
288	5915 INSURANCE DEDUCTIBLES	6,052	3,391	3,500	2,584	3,000	15,000	15,000	15,000
5000	===CONTRACTUAL SERVICES===	294,949	281,615	277,660	208,796	277,160	314,852	289,552	289,552
288	6151 PARKING PROGRAM EXPENSES	7,449	17,627	7,000	2,671	7,000	7,000	7,000	7,000
288	6301 MISC COMPUTER EQUIPMENT	0	12,521	10,000	6,464	10,000	12,000	10,000	10,000
288	6306 MISC COMPUTER SOFTWARE	4,519	1,875	16,820	9,059	16,820	8,000	8,000	8,000
288	6341 MISC EQUIPMENT	15,625	18,827	19,850	11,443	19,850	18,500	18,500	18,500
288	6511 OFFICE SUPPLIES	8,416	10,953	11,050	7,123	11,050	11,050	11,050	11,050
288	6512 PUBLIC SAFETY SUPPLIES	30,212	30,424	35,305	25,753	35,305	39,605	30,000	33,261
288	6521 CLOTHING	37,752	37,027	37,200	33,716	37,200	37,200	37,200	37,200
288	6551 VEHICLE OPERATING EXPENSE	41,735	44,959	47,000	40,307	50,000	56,000	56,000	56,000
6000	=====COMMODITIES=====	145,707	174,212	184,225	136,536	187,225	189,355	177,750	181,011
288	8301 DATA PROCESSING EQUIPMENT	14,302	0	0	0	0	0	0	0
288	8303 RADIO EQUIPMENT	4,929	0	0	0	0	0	0	0
288	8341 FIRE EQUIPMENT	9,974	7,873	10,000	2,713	10,000	5,000	5,000	5,000
288	8346 OFFICE EQUIPMENT	19,549	15,000	5,000	2,592	5,000	10,000	0	0
288	8461 AUTOS, TRUCKS, TRACTORS,	85,331	31,768	32,500	28,636	32,500	67,000	60,000	60,000
900	=====CAPITAL OUTLAY=====	134,086	54,641	47,500	33,940	47,500	82,000	65,000	65,000
<b>POLICE SERVICES</b>		<b>3,534,283</b>	<b>3,648,365</b>	<b>3,906,847</b>	<b>2,980,227</b>	<b>3,899,957</b>	<b>4,119,907</b>	<b>4,070,654</b>	<b>4,073,915</b>

VILLAGE OF GLENCOE  
PUBLIC SAFETY DEPARTMENT  
POLICE DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Director of Public Safety	1	60%	1	60%	1	60%
Deputy Director of Public Safety	3	60%	2	60%	2	60%
Lieutenant	6	60%	6	60%	6	60%
Public Safety Officer	26	60%	26	60%	26	60%
Assistant to the Director of Public Safety	0	60%	1	60%	1	60%
Communications Operator	5	60%	5	60%	5	60%
Community Service Officer	2	60%	2	60%	2	60%
Administrative Secretary	1	60%	1	60%	1	60%
Records Clerk	1	60%	1	60%	1	60%
FULL TIME EQUIVALENT	45		45		45	

Notes

Of the remaining 40% share of salary, 25% is charged to Fire Division and 15% to Paramedic Division. Although 26 PSOs are authorized, the Budget only provides funding for 25 PSOs.

FY 2005 Changes

None.

FY 2006 Changes

None.

<b>PUBLIC SAFETY DEPARTMENT</b>				
<b>FIRE SERVICE DIVISION</b>				
<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$1,063,233	\$1,133,269	\$1,193,836	5.34%
SERVICES	63,987	72,460	78,160	7.87%
COMMODITIES	69,655	74,825	80,925	8.15%
CAPITAL	42,844	8,000	18,000	125.00%
OTHER EXPENSES	6,021	6,000	6,000	0.00%
<b>TOTAL</b>	<b>\$1,245,740</b>	<b>\$1,294,554</b>	<b>\$1,376,921</b>	<b>6.36%</b>

**DIVISION PURPOSE**

The Fire Service Division of the Public Safety Department is to respond, attack, confine and extinguish fires when they occur with a minimal loss of life and property, to conduct such fire prevention and education programs as may be desirable in order to reduce the incidence of fire within the community, to respond to and control hazardous material situations to provide underground and underwater rescue and recovery. To be proactive in the business community in fire prevention activities through survey and inspections in order to reduce fire safety concerns.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Day Room Furniture	\$ 3,000
Air Pack Replacements	<u>15,000</u>
<b>Total</b>	<b>\$ 18,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FIRE SERVICES</b>									
292	4211 SALARIES - REGULAR	709,210	734,021	771,200	590,593	781,400	822,610	824,546	824,546
292	4212 SALARIES - RHS PAY	3,261	2,215	3,420	0	3,420	3,500	3,500	3,500
292	4221 SALARIES - TEMPORARY	32,465	27,394	30,000	12,825	16,000	30,000	30,000	30,000
292	4231 OVERTIME	70,268	91,492	75,300	67,397	79,300	97,800	97,800	97,800
292	4232 SPECIAL DETAIL OVERTIME	645	1,143	1,500	2,853	3,000	1,200	1,200	1,200
292	4245 PENSION COST - FIRE	42,399	22,094	31,949	26,045	31,949	6,000	6,000	6,000
292	4261 EMPLOYEE BENEFITS	123,374	144,954	161,100	126,327	168,100	172,300	172,300	172,300
292	4611 SOCIAL SECURITY ADMIN.	0	11,441	11,400	7,704	11,400	10,470	10,470	10,470
292	4612 MEDICARE ONLY CONTRIB.	0	6,166	6,480	5,357	5,900	9,700	9,700	9,700
292	4621 ILL MUNI. RET. FUND	0	5,635	8,000	6,596	8,800	13,320	13,320	13,320
292	4631 ANNUAL MEDICAL EXAMS	13,367	16,678	24,000	2,540	24,000	25,000	25,000	25,000
	4000 ==PERSONNEL EXPENDITURES==	994,989	1,063,233	1,124,349	848,237	1,133,269	1,191,900	1,193,836	1,193,836
292	5121 OFFICE EQUIPMENT MAINT.	540	835	1,125	901	1,125	1,125	1,125	1,125
292	5122 RADIO EQUIPMENT MAINT.	2,668	1,493	4,750	348	4,750	4,750	4,750	4,750
292	5125 SAFETY EQUIPMENT TESTING	5,382	3,726	7,150	2,304	7,150	5,650	5,650	5,650
292	5343 PUBLIC SAFETY SERVICES	9,443	11,040	9,000	8,507	9,000	11,000	11,000	11,000
292	5494 PUBLIC EDUCATION	5,729	5,576	6,500	5,177	6,500	8,500	8,500	8,500
292	5511 POSTAGE	193	748	1,000	528	1,000	1,000	1,000	1,000
292	5521 TELECOM/INTERNET SERV.	19,325	21,598	23,935	13,499	23,935	27,135	27,135	27,135
292	5631 IN SERVICE TRAINING	18,458	18,972	19,000	19,877	19,000	22,012	19,000	19,000
	3000 ===CONTRACTUAL SERVICES===	61,738	63,987	72,460	51,142	72,460	81,172	78,160	78,160
292	6306 MISC COMPUTER SOFTWARE	1,541	788	4,100	97	4,100	6,100	6,100	6,100
292	6341 MISC EQUIPMENT	12,340	11,798	12,400	12,360	12,400	21,500	15,500	15,500
292	6511 OFFICE SUPPLIES	3,501	2,472	4,125	1,474	4,125	4,125	4,125	4,125
292	6512 PUBLIC SAFETY SUPPLIES	26,613	8,399	8,000	6,447	8,000	8,000	8,000	8,000
292	6521 CLOTHING	9,078	8,762	7,200	6,938	7,200	9,200	9,200	9,200
292	6551 VEHICLE OPERATING EXPENSE	35,992	37,438	39,000	12,617	39,000	38,000	38,000	38,000
	6000 =====COMMODITIES=====	89,065	69,655	74,825	39,933	74,825	86,925	80,925	80,925
292	8303 RADIO EQUIPMENT	2,905	0	0	0	0	0	0	0
292	8341 FIRE EQUIPMENT	27,767	10,000	8,000	7,996	8,000	15,000	15,000	15,000
292	8346 OFFICE EQUIPMENT	966	4,961	0	0	0	4,500	3,000	3,000
292	8461 AUTOS, TRUCKS, TRACTORS,	0	27,884	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	31,638	42,844	8,000	7,996	8,000	19,500	18,000	18,000
292	9145 EMER SERV DISASTER AGENCY	5,983	6,021	6,000	3,934	6,000	6,000	6,000	6,000
	9000 =OTHER EXPENDITURES/USES=	5,983	6,021	6,000	3,934	6,000	6,000	6,000	6,000
<b>FIRE SERVICES</b>		<b>1,183,414</b>	<b>1,245,742</b>	<b>1,285,634</b>	<b>951,242</b>	<b>1,294,554</b>	<b>1,385,497</b>	<b>1,376,921</b>	<b>1,376,921</b>

VILLAGE OF GLENCOE  
 PUBLIC SAFETY DEPARTMENT  
 FIRE DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Director of Public Safety	1	25%	1	25%	1	25%
Deputy Director of Public Safety	3	25%	2	25%	2	25%
Lieutenant	6	25%	6	25%	6	25%
Public Safety Officer	26	25%	26	25%	26	25%
Assistant to the Director of Public Safety	0	25%	1	25%	1	25%
Communications Operator	5	25%	5	25%	5	25%
Community Service Officer	2	25%	2	25%	2	25%
Administrative Secretary	1	25%	1	25%	1	25%
Records Clerk	1	25%	1	25%	1	25%
<b>FULL TIME EQUIVALENT</b>	<b>45</b>		<b>45</b>		<b>45</b>	

Notes

Of the remaining 75% share of salary, 60% is charged to Police Division and 15% to Paramedic Division. Although 26 PSOs are authorized, the Budget only provides funding for 25 PSOs.

FY 2005 Changes

None.

FY 2006 Changes

None.

<b>PUBLIC SAFETY DEPARTMENT</b>				
<b>PARAMEDIC SERVICE DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$ 540,894	\$ 576,520	\$ 619,308	7.42%
SERVICES	19,519	16,814	18,151	7.95%
COMMODITIES	20,148	20,100	17,975	-10.57%
CAPITAL	0	0	0	N/A
<b>TOTAL</b>	<b>\$ 580,561</b>	<b>\$ 613,434</b>	<b>\$ 655,434</b>	<b>6.85%</b>

**DIVISION PURPOSE**

The Paramedic Service Division of the Public Safety Department provides emergency medical services in order to stabilize the condition of sick or injured persons and to ensure their transport to a medical facility with minimal effects of trauma or illness. The Department also provides education programs as may be desirable in order to increase first aid awareness in the Village.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**



VILLAGE OF GLENCOE  
PUBLIC SAFETY DEPARTMENT  
PARAMEDIC DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Director of Public Safety	1	15%	1	15%	1	15%
Deputy Director of Public Safety	3	15%	2	15%	2	15%
Lieutenant	6	15%	6	15%	6	15%
Public Safety Officer	26	15%	26	15%	26	15%
Assistant to the Director of Public Safety	0	15%	1	15%	1	15%
Communications Operator	5	15%	5	15%	5	15%
Community Service Officer	2	15%	2	15%	2	15%
Administrative Secretary	1	15%	1	15%	1	15%
Records Clerk	1	15%	1	15%	1	15%
<b>FULL TIME EQUIVALENT</b>	<b>45</b>		<b>45</b>		<b>45</b>	

Notes

Of the remaining 85% share of salary, 60% is charged to Police Division and 25% to Fire Division. Although 26 PSOs are authorized, the Budget only provides funding for 25 PSOs.

FY 2005 Changes

None.

FY 2006 Changes

None.

## GARBAGE FUND

### Review of Fiscal Year 2005

Per the Village's Project Use Agreement with Solid Waste Agency of Northern Cook County (SWANCC), the Village continues to haul solid waste to the Wheeling Township Transfer Station (WTTS) operated by SWANCC. In addition, the Village continued to pay its portion of the debt service, which reduced to \$3.49 per ton in September 2004, for the construction of the Transfer Station facility. Disposal tipping fees were adjusted to \$50 per ton in May 2004. The change to a container program in 2003 for the commercial/multi-family refuse collection service was extremely successful in FY 2005. Commercial/multi-family users were issued 90-gallon cart containers and billed per container for the 5x per week service at a rate of \$75 per quarter per container. In addition, the implementation of the recycling cart program in 2003, introducing single stream recycling to Village residents, experienced continued success in 2004 with the volume of collected recycling materials remaining strong.

Approximately 3,600 tons of refuse was collected by the Village and delivered to the WTTS in Fiscal Year 2005, and approximately 2,100 tons of recyclables from the residential and business district was collected by Groot Recycling and diverted to their Elk Grove facility. In addition, approximately 6,500 cubic yards of landscape waste was collected by the Village, and delivered to the WTTS and the Village's temporary transfer station at the Water Tower site. The temporary transfer station was constructed by the Village in 2002, and permitted by the IEPA, following notice from the Chicago Botanical Garden that their composting facility would not be open due to on-site construction. The Village contracted with Groot to haul landscape waste, primarily the fall leaf collection, from its temporary transfer station facility.

Equipment replaced in FY 05 included a garbage scooter.

### Goals for Fiscal Year 2006

The Village will continue all of its programs in the Garbage Division in Fiscal Year 2006 including refuse collection, recycling and landscape waste programs. Participation in the recycling program is expected to continue to be strong due to the use of the recycling cart program. The Village expects to conduct all elements of landscape waste collection without access to the compost site at the Botanic Garden again in FY 2006. SWANCC costs for debt service and disposal are expected to remain unchanged in 2006.

Capital expenditures proposed in Fiscal Year 2006 include replacement of a garbage scooter and a leaf vacuum.

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>GARBAGE FUND</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</b>
PERSONNEL	\$590,788	\$581,535	\$668,086	14.88%
SERVICES	530,474	502,250	553,863	10.28%
COMMODITIES	88,297	81,700	85,850	5.08%
DEBT MANAGEMENT	27,981	21,600	20,000	-7.41%
CAPITAL	188,131	27,000	57,000	111.11%
OTHER	50,267	100	0	-100.00%
<b>TOTAL</b>	<b>\$1,475,939</b>	<b>\$1,214,185</b>	<b>1,384,799</b>	<b>14.05%</b>

**FUND PURPOSE**

The Refuse Collection Division of the Public Works Department provides timely and orderly collection and disposal of household and business district refuse by providing twice-a-week back door garbage collection for our residents, and pickups as needed for our businesses. The Division also supervises the once-a-week curbside recycling by contract which collects glass, newspaper, plastics and metal cans. Leaf disposal is also contained in this Division. The Garbage Fund continues to provide for the expanded collection of additional recyclables at curbside. The vacuum collection of leaves initiated during fiscal year 1995 is continued. Leaves and other yard waste will continue to be collected at curbside. This year's Budget also provides for continued Spring Clean-Up service.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Cushman Scooter Replacement (1)	\$ 27,000
Leaf Collection Equipment	<u>30,000</u>
Total	57,000

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key

line

description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>GARBAGE FUND</b>								
13 3111 PROPERTY TAX	791,667	731,799	606,000	493,891	615,000	700,000	700,000	700,000
13 3112 NON-CURRENT PROPERTY TAX	-435	2,176	9,548	0	0	0	0	0
13 3113 PROP TAX INTEREST TAXES	1,720	390	2,122	128	200	200	200	200
3100 --PROPERTY TAX--	792,952	734,365	617,670	494,019	615,200	700,200	700,200	700,200
13 3421 PERSONAL PROP REPL. TAX	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
3130 --OTHER TAXES--	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
13 3681 RECEIPTS FROM SUBSCRIBERS	203,255	213,718	208,000	165,440	212,400	420,000	420,000	420,000
13 3682 RECYCLING SUBSCRIPTIONS	105,833	155,176	166,000	122,525	166,000	171,000	171,000	171,000
13 3684 SWANCC SVCS	109,691	46,863	46,000	33,579	46,000	46,000	46,000	46,000
13 3757 SPECIAL REFUSE PICK-UPS	22,523	27,743	25,000	16,443	25,000	30,000	30,000	30,000
3600 --CHARGES FOR SERVICES--	441,302	443,500	445,000	337,987	449,400	667,000	667,000	667,000
13 3811 INTEREST ON INVESTMENTS	12,736	9,227	6,000	2,713	4,400	6,000	6,000	6,000
3800 ----INTEREST EARNINGS----	12,736	9,227	6,000	2,713	4,400	6,000	6,000	6,000
13 3756 RECYCLING REVENUE	1,772	7,930	7,210	3,768	3,000	5,000	5,000	5,000
13 3842 IRMA REIMBURSEMENT	0	0	1,030	0	0	1,100	1,100	1,100
13 3891 SUNDRY	0	2,631	103	600	600	100	100	100
3830 --OTHER REVENUES--	1,772	10,561	8,343	4,368	3,600	6,200	6,200	6,200
13 3991 TRANSFER FROM GENERAL FD	0	50,042	59,000	44,865	59,000	0	0	0
3990 -OPERATING TRANSFERS IN-	0	50,042	59,000	44,865	59,000	0	0	0
<b>GARBAGE FUND</b>	<b>1,255,761</b>	<b>1,254,696</b>	<b>1,143,013</b>	<b>890,953</b>	<b>1,138,600</b>	<b>1,386,400</b>	<b>1,386,400</b>	<b>1,386,400</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
		<b>GARBAGE</b>								
330	4211	SALARIES - REGULAR	334,695	366,854	401,340	269,165	365,000	417,850	418,036	418,036
330	4212	SALARIES - RHS PAY	0	1,174	0	0	0	0	0	0
330	4221	SALARIES - TEMPORARY	35,359	26,379	36,000	26,466	36,000	37,280	37,280	37,280
330	4231	OVERTIME	41,779	56,184	23,520	33,252	36,000	23,470	23,470	23,470
330	4261	EMPLOYEE BENEFITS	77,863	88,326	100,400	66,182	87,200	103,300	103,300	103,300
330	4611	SOCIAL SECURITY ADMIN.	0	32,998	33,100	23,100	30,800	36,500	36,500	36,500
330	4612	MEDICARE ONLY CONTRIB.	0	0	0	1,205	535	6,900	6,900	6,900
330	4621	ILL MUNI. RET. FUND	0	18,873	25,900	20,561	26,000	42,600	42,600	42,600
	4000	==PERSONNEL EXPENDITURES==	489,696	590,788	620,260	439,931	581,535	667,900	668,086	668,086
330	5116	GROUNDS MAINTENANCE	3,351	0	0	0	0	0	0	0
330	5362	DRY CLEANING SERVICES	2,455	2,471	2,600	1,737	2,200	2,600	2,600	2,600
330	5498	CREDIT CARD FEES	0	16	0	693	800	800	800	800
330	5521	TELECOM/INTERNET SERV.	3,748	4,101	5,000	3,639	4,500	4,000	4,000	4,000
330	5611	MEMBERSHIPS/DUES	57	250	300	175	250	300	300	300
330	5631	IN SERVICE TRAINING	3,054	2,750	2,750	1,046	1,500	2,000	2,000	2,000
330	5735	LEAF REMOVAL	36,600	38,750	40,250	0	35,000	40,500	40,500	40,500
330	5736	RECYCLING PROGRAMS	119,813	146,473	157,500	118,529	155,000	160,463	160,463	160,463
330	5745	DUMPING FEES	242,648	282,320	291,425	208,950	250,000	275,000	275,000	275,000
330	5912	PUBLIC LIABILITY INSUR.	43,228	52,501	51,500	38,536	53,000	58,200	58,200	58,200
330	5915	INSURANCE DEDUCTIBLES	1,189	842	2,500	743	0	10,000	10,000	10,000
	5000	===CONTRACTUAL SERVICES===	456,144	530,474	553,825	374,048	502,250	553,863	553,863	553,863
330	6292	SUPPLIES	25,908	18,490	25,250	19,800	20,000	21,000	21,000	21,000
330	6341	MISC EQUIPMENT	42	4,383	4,800	3,439	4,500	2,400	2,400	2,400
330	6511	OFFICE SUPPLIES	2,308	1,673	1,600	1,122	1,600	1,600	1,600	1,600
330	6521	CLOTHING	2,469	2,901	3,000	2,075	2,900	3,100	3,100	3,100
330	6533	TOOL PURCHASE/REPAIR	1,870	3,669	3,000	778	1,700	2,250	2,250	2,250
330	6551	VEHICLE OPERATING EXPENSE	41,304	57,181	55,000	35,206	51,000	55,500	55,500	55,500
	6000	=====COMMODITIES=====	73,901	88,297	92,650	62,420	81,700	85,850	85,850	85,850
330	7101	PRINCIPAL ON BONDS	32,791	20,621	18,000	9,100	15,000	15,000	15,000	15,000
330	7201	INTEREST ON BONDS	23,238	7,360	7,000	4,349	6,600	5,000	5,000	5,000
	7000	=====DEBT SERVICE=====	56,029	27,981	25,000	13,449	21,600	20,000	20,000	20,000
330	8304	SMALL TOOLS & EQUIPMENT	0	0	0	0	0	0	0	0
330	8461	AUTOS, TRUCKS, TRACTORS,	62,128	188,131	23,500	30,000	27,000	57,000	57,000	57,000
	8000	=====CAPITAL OUTLAY=====	62,128	188,131	23,500	30,000	27,000	57,000	57,000	57,000
330	9153	MISCELLANEOUS REFUNDS	0	267	100	17	100	0	0	0
330	9524	TRANSFER TO DEBT SERV FD	0	50,000	0	0	0	0	0	0
	9000	=OTHER EXPENDITURES/USES=	0	50,267	100	17	100	0	0	0
		<b>GARBAGE</b>	<b>1,137,898</b>	<b>1,475,939</b>	<b>1,315,335</b>	<b>919,865</b>	<b>1,214,185</b>	<b>1,384,613</b>	<b>1,384,799</b>	<b>1,384,799</b>

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Garbage

ACCOUNT#	DESCRIPTION	EXPLANATION
330-4231	Overtime	Increased expenditure due to expanded downtown weekend collection, annual curbside leaf collection program, and spring cleanup

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Garbage

ACCOUNT#	DESCRIPTION	EXPLANATION
330-5915	Insurance Deductibles	Proposed increase due to change in Village deductible
330-8461	Autos, trucks and tractors	Scheduled vehicle replacements: refuse scooter and leaf vacuum machine

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 GARBAGE FUND

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Public Works Supervisor	1	100%	1	100%	1	100%
Mechanic	1	100%	1	100%	1	100%
Maintenance Equipment Operator	6	100%	6	100%	6	100%
FULL TIME EQUIVALENT	8		8		8	

FY 2005 Changes  
 None.

FY 2006 Changes  
 None.

Garbage Fund - Miscellaneous Data

A. History of Rates

<u>Effective Date</u>	<u>Garbage</u>	<u>Recycling</u>	<u>SWANCC</u>	<u>Total Quarterly Rate</u>	<u>% Change</u>
3/1/1995	15	9	0	24	0.0%
3/1/1996	15	9	9	33	37.5%
3/1/1997	15	9	9	33	0.0%
3/1/1998	15	9	9	33	0.0%
3/1/1999	15	9	9	33	0.0%
3/1/2000	15	9	9	33	0.0%
3/1/2001	15	9	9	33	0.0%
3/1/2002	15	9	9	33	0.0%
3/1/2003	15	14.25	3.75	33	0.0%
3/1/2004	15	14.25	3.75	33	0.0%
3/1/2005	30	14.70	3.75	48.45	46.8%

B. Collection Volume / Trips to the Wheeling Transfer Station

<u>Calendar Year</u>	<u>Cubic Yards</u>	<u>Transfer Trips (1)</u>	
1997	7,574	281	
1998	8,026	297	<u>Note</u>
1999	8,861	328	(1) Assumes 25 Yards per Trip, prior years assumed 27 Yards.
2000	9,275	344	
2001	10,470	388	
2002 (1)	11,746	470	
2003	11,088	443	
Average	9,577	364	

C. Volume Recycled (Cubic Yards) / Transfer Station Trips Avoided

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>Average</u>	<u>% of Total</u>
Paper	3,010	3,989	3,981	3,555	2,993	3,506	75.6%
Plastics	127	515	276	682	551	430	9.3%
Metals/	109	279	152	123			4.3%
Rubber					336	200	
Aluminum	76	289	155	87	490	219	4.7%
Glass	599	391	177	145	88	280	6.0%
<b>Total</b>	<b>3,921</b>	<b>5,463</b>	<b>4,741</b>	<b>4,592</b>	<b>4,458</b>	<b>4,635</b>	<b>100.0%</b>
<b>Average Avoided Transfer Station Trips =</b>				<b>232</b>			

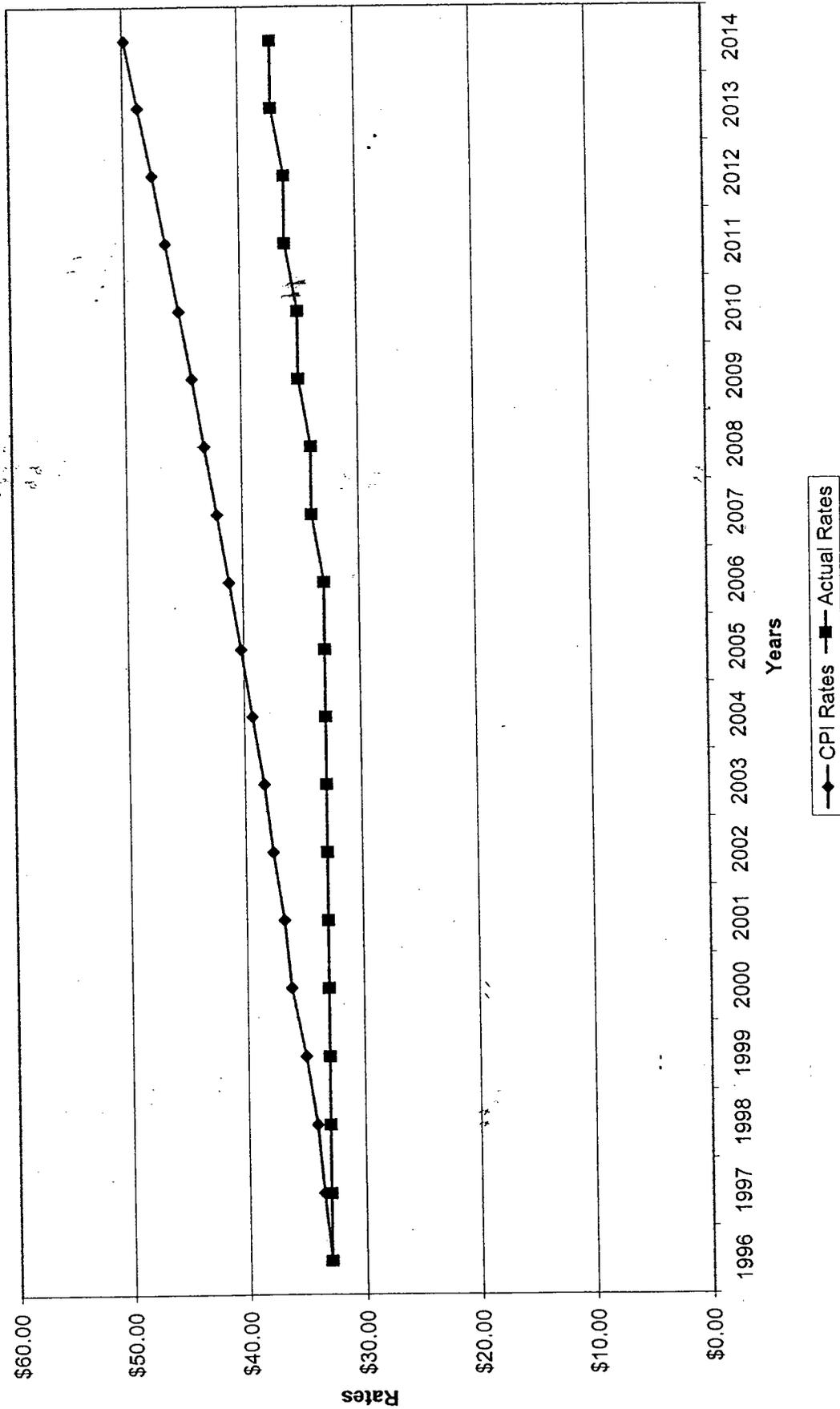
D. Volume of Yard Waste Collected

	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002 (1)</u>	<u>2003</u>	<u>Average</u>
Yardwaste	5,455	5,261	5,500	4,750	6,997	7,403	5,894
<b>Avoided Transfer Station Trips =</b>				<b>295</b>			

Note

(1) Yardwaste delivered to Village operated temporary transfer station at Water Tower Site.

Village of Glencoe  
 Garbage Rate Compared to Change in CPI-U (All Urban Consumers) Index



**MOTOR FUEL TAX FUND**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
SERVICES	\$0	\$0	\$0	N/A
CAPITAL	0	464,000	0	-100.00%
OTHER EXPENSE	0	0	180,000	N/A
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 464,000</b>	<b>\$ 180,000</b>	<b>-61.21%</b>

**FUND PURPOSE**

The Motor Fuel Tax Fund receives and allocates funds provided by the State of Illinois which generates revenue through a tax on fuel sales and is distributed to municipalities throughout the State on a per capita basis. The Village of Glencoe's use of monies within the Motor Fuel Tax Fund is limited to the maintenance of streets and supports the ongoing street rehabilitation program.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key of	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>MOTOR FUEL TAX FUND</b>									
16	3434 MOTOR FUEL TAX ALLOTMENTS	249,778	250,116	250,600	186,842	250,600	263,100	263,100	263,100
	3400 --INTERGOVERNMENTAL--	249,778	250,116	250,600	186,842	250,600	263,100	263,100	263,100
16	3811 INTEREST ON INVESTMENTS	12,236	1,777	1,000	1,306	1,000	1,000	1,000	1,000
	3800 ----INTEREST EARNINGS----	12,236	1,777	1,000	1,306	1,000	1,000	1,000	1,000
16	3991 TRANSFER FROM GENERAL FD	0	0	0	0	180,000	0	0	0
	3990 -OPERATING TRANSFERS IN-	0	0	0	0	180,000	0	0	0
<b>MOTOR FUEL TAX FUND</b>		<b>262,014</b>	<b>251,893</b>	<b>251,600</b>	<b>188,148</b>	<b>431,600</b>	<b>264,100</b>	<b>264,100</b>	<b>264,100</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key or	ine description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>MFT STREET MAINT.</b>									
344	5141 CRACK SEALING REPAIRS	7,000	0	0	0	0	0	0	0
344	5315 BANKING FEES	0	0	0	0	0	0	0	0
	5000 ===CONTRACTUAL SERVICES==	7,000	0	0	0	0	0	0	0
344	8681 CIP STREETS	1,599,670	0	275,000	199,964	464,000	0	0	0
	8000 =====CAPITAL OUTLAY=====	1,599,670	0	275,000	199,964	464,000	0	0	0
344	9525 TRANSFER TO GENERAL FUND	0	0	0	0	0	189,000	180,000	180,000
	9000 =OTHER EXPENDITURES/USES=	0	0	0	0	0	189,000	180,000	180,000
<b>MFT STREET MAINT.</b>		<b>1,606,670</b>	<b>0</b>	<b>275,000</b>	<b>199,964</b>	<b>464,000</b>	<b>189,000</b>	<b>180,000</b>	<b>180,000</b>

<b>ENHANCED 9-1-1 SYSTEM FUND</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</b>
SERVICES	74,673	72,333	98,100	35.62%
COMMODITIES	8,121	3,000	53,100	1670.00%
CAPITAL	13,883	25,000	180,000	620.00%
<b>TOTAL</b>	<b>\$ 96,678</b>	<b>\$ 100,333</b>	<b>\$ 331,200</b>	<b>230.10%</b>

**FUND PURPOSE**

The Enhanced 9-1-1 System Fund is established for the collection and disbursement of monies received from the telephone surcharge of \$1.50 per month per network connection on telecommunication carriers. The Glencoe electors granted authority for the surcharge on March 17, 1992. The Enhanced 9-1-1 System Fund is governed by the Village Board of Trustees and finances implementation and maintenance of an Enhanced 9-1-1 Emergency Telephone System in the Village of Glencoe.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Dispatch Room UPS	\$ 25,000
IWIN Licenses	20,000
Fire Radio Replacement	5,000
Lap Top Computers	15,000
911 Sytem Hardware	100,000
Norcom Portable Radio	<u>15,000</u>
<b>TOTAL</b>	<b>\$ 180,000</b>

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

Division

Key

Account Description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>ENHANCED 911 SYSTEM FUND</b>								
19 3452 ENHANCED 911 SURCHARGE	150,232	123,898	154,500	94,425	130,000	159,100	159,100	159,100
19 3453 CELLULAR 911 SURCHARGE	25,401	25,445	25,750	22,577	25,750	26,500	26,500	26,500
3130 --OTHER TAXES--	175,633	149,343	180,250	117,002	155,750	185,600	185,600	185,600
19 3811 INTEREST ON INVESTMENTS	6,963	6,466	10,300	5,810	7,000	10,600	10,600	10,600
3800 ---INTEREST EARNINGS---	6,963	6,466	10,300	5,810	7,000	10,600	10,600	10,600
19 3914 OTHER FINANCING SOURCES	0	34,037	0	380	380	0	0	0
3900 OTHER FINANCING SOURCES	0	34,037	0	380	380	0	0	0
<b>ENHANCED 911 SYSTEM FUND</b>	<b>182,596</b>	<b>189,847</b>	<b>190,550</b>	<b>123,192</b>	<b>163,130</b>	<b>196,200</b>	<b>196,200</b>	<b>196,200</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>911 SYSTEM</b>										
199	5129	GENERAL EQUIPMENT R/M	0	2,835	2,500	282	2,500	3,500	3,500	3,500
199	5306	COMPUTER SOFTWARE MAINT	0	4,950	6,500	1,115	6,500	13,000	13,000	13,000
199	5345	TELECOMMUNICATION SERVICE	34,449	1,034	0	733	733	0	0	0
199	5371	DATA PROCESSING SERVICES	0	0	0	0	0	0	21,300	21,300
199	5521	TELECOM/INTERNET SERV.	0	13,476	17,300	6,762	17,300	13,500	13,500	13,500
199	5999	MISC CONTRACTUAL SERVICES	0	52,379	45,300	39,878	45,300	46,800	46,800	46,800
5000 ===CONTRACTUAL SERVICES==			34,449	74,673	71,600	48,770	72,333	76,800	98,100	98,100
199	6301	MISC COMPUTER EQUIPMENT	0	3,735	0	0	0	1,600	1,600	1,600
199	6303	MISC RADIO EQUIPMENT	0	4,386	3,000	571	3,000	51,500	51,500	51,500
6000 =====COMMODITIES=====			0	8,121	3,000	571	3,000	53,100	53,100	53,100
199	8301	DATA PROCESSING EQUIPMENT	164,824	13,883	270,000	21,144	25,000	180,000	180,000	180,000
8000 =====CAPITAL OUTLAY=====			164,824	13,883	270,000	21,144	25,000	180,000	180,000	180,000
<b>911 SYSTEM</b>			<b>199,273</b>	<b>96,678</b>	<b>344,600</b>	<b>70,486</b>	<b>100,333</b>	<b>309,900</b>	<b>331,200</b>	<b>331,200</b>

<b>SOCIAL SECURITY (FICA) FUND</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$0	\$0	\$0	N/A
TOTAL	\$0	\$0	\$0	N/A

**FUND PURPOSE**

The purpose of the Social Security (FICA) Fund is to provide financing for the Village of Glencoe's required contribution to FICA on behalf of the Village of Glencoe and the Village of Glencoe Library employees. The Social Security Fund is funded through an annual property tax levy. This Fund was discontinued beginning FY 2004.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

rev

line description

FY2003    FY2004    FY2005    FY2005    FY2005    FY2006    FY2006    FY2006  
ACT        ACT        BUD        YTD        PRJ        DPT        MGR        APP

**SOCIAL SECURITY FUND**

21 3111	PROPERTY TAX	270,431	0	0	0	0	0	0	0
21 3112	NON-CURRENT PROPERTY TAX	-169	0	0	0	0	0	0	0
21 3113	PROP TAX INTEREST TAXES	586	0	0	0	0	0	0	0
<hr/>									
3100	--PROPERTY TAX--	270,849	0	0	0	0	0	0	0
21 3811	INTEREST ON INVESTMENTS	908	0	0	0	0	0	0	0
<hr/>									
3800	----INTEREST EARNINGS----	908	0	0	0	0	0	0	0
21 3891	SUNDRY	0	0	0	0	0	0	0	0
<hr/>									
3830	--OTHER REVENUES--	0	0	0	0	0	0	0	0
21 3991	TRANSFER FROM GENERAL FD	0	0	0	0	0	0	0	0
<hr/>									
3990	-OPERATING TRANSFERS IN-	0	0	0	0	0	0	0	0
<hr/>									
<b>SOCIAL SECURITY FUND</b>		<b>271,757</b>	<b>0</b>						

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FICA</b>									
356	4611 SOCIAL SECURITY ADMIN.	271,634	0	0	0	0	0	0	0
356	4612 MEDICARE ONLY CONTRIB.	22,951	0	0	0	0	0	0	0
4000 ==PERSONNEL EXPENDITURES=		294,585	0	0	0	0	0	0	0
<b>FICA</b>		<b>294,585</b>	<b>0</b>						

<b>IMRF FUND</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$0	\$0	\$0	N/A
TOTAL	\$0	\$0	\$0	N/A

**FUND PURPOSE**

The Illinois Municipal Retirement Fund is a State sponsored retirement system established for the purpose of providing a sound and efficient method for the payment of retirement annuities in conjunction with FICA, disability and death benefits to employees of local governments in Illinois. This fund includes the IMRF obligations of the Village of Glencoe and the Glencoe Library. All IMRF obligations are funded with a property tax levy authorized by the State with an unlimited rate. This Fund was discontinued beginning FY 2004.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key c	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>ILL MUNICIPAL RET. FUND</b>									
23	3111 PROPERTY TAX	50,407	0	0	0	0	0	0	0
23	3112 NON-CURRENT PROPERTY TAX	-68	0	0	0	0	0	0	0
23	3113 PROP TAX INTEREST TAXES	109	0	0	0	0	0	0	0
	3100 --PROPERTY TAX--	50,449	0	0	0	0	0	0	0
23	3811 INTEREST ON INVESTMENTS	4,256	0	0	0	0	0	0	0
	3800 ----INTEREST EARNINGS----	4,256	0	0	0	0	0	0	0
<b>ILL MUNICIPAL RET. FUND</b>		<b>54,705</b>	<b>0</b>						

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>IMRF</b>									
360	4621 ILL MUNI. RET. FUND	104,666	0	0	0	0	0	0	0
	4000 ==PERSONNEL EXPENDITURES=	104,666	0	0	0	0	0	0	0
360	9522 TRANSFER TO GENERAL FUND	0	0	0	0	0	0	0	0
	9000 =OTHER EXPENDITURES/USES=	0	0	0	0	0	0	0	0
	<b>IMRF</b>	<b>104,666</b>	<b>0</b>						

<b>CAPITAL RESERVE FUND</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
SERVICES	\$1,600	\$0	\$0	N/A
CAPITAL	242,012	115,000	0	-100.00%
OTHER	3,976	0	0	N/A
<b>TOTAL</b>	<b>\$ 247,588</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>-100.00%</b>

**FUND PURPOSE**

The Fiscal Year 1998 Budget established the Capital Reserve Fund. This fund will be used to meet future, unanticipated capital needs of the Village of Glencoe. This year \$50,000 is transferred from the General fund to enhance the existing balance. There are no budgeted expenditures for Fiscal Year 2000. Maximum growth of this fund is established at \$200,000 subject to review by the Village President and Board of Trustees.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key

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line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>CAPITAL RESERVE FUND</b>									
453 3811	INTEREST ON INVESTMENTS	1,852	3,927	1,000	4,418	5,200	5,200	5,200	5,200
3800	----INTEREST EARNINGS----	1,852	3,927	1,000	4,418	5,200	5,200	5,200	5,200
453 3991	TRANSFER FROM GENERAL FD	450,913	503,737	110,000	0	60,000	0	0	0
3990	-OPERATING TRANSFERS IN-	450,913	503,737	110,000	0	60,000	0	0	0
<b>CAPITAL RESERVE FUND</b>		<b>452,765</b>	<b>507,665</b>	<b>111,000</b>	<b>4,418</b>	<b>65,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>CAPITAL RESERVE FUND</b>										
453	5321	ENGINEERING SERVICES	5,558	1,600	0	0	0	0	0	0
453	5399	ADMINISTRATIVE SERVICES	0	0	0	0	0	0	0	0
5000 ===CONTRACTUAL SERVICES==			5,558	1,600	0	0	0	0	0	0
453	8113	WATER TOWER LAND IMPROVE	2,040	242,012	45,000	0	0	0	0	0
453	8210	BUILDING IMPROVEMENTS	0	0	0	0	0	0	0	0
453	8301	DATA PROCESSING EQUIPMENT	0	0	115,000	50,500	115,000	0	0	0
453	8399	MISCELLANEOUS EQUIPMENT	0	0	0	0	0	0	0	0
453	8461	AUTOS, TRUCKS, TRACTORS,	0	0	0	0	0	0	0	0
453	8584	CIP SEWERS	0	0	0	0	0	0	0	0
453	8681	CIP STREETS	19,875	0	0	0	0	0	0	0
453	8686	BUS DIST STREETScape	0	0	0	0	0	0	0	0
453	8999	MISCELLANEOUS CAPITAL	0	0	0	0	0	0	0	0
8000 =====CAPITAL OUTLAY=====			21,915	242,012	160,000	50,500	115,000	0	0	0
453	9195	ASSET REMEDIATION	364,188	3,976	0	0	0	0	0	0
453	9522	TRANSFER TO GENERAL FUND	0	0	0	0	0	0	0	0
9000 =OTHER EXPENDITURES/USES=			364,188	3,976	0	0	0	0	0	0
<b>CAPITAL RESERVE FUND</b>			<b>391,661</b>	<b>247,587</b>	<b>160,000</b>	<b>50,500</b>	<b>115,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>PARKING FUND</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$0	\$0	\$0	0.00%
OPERATIONS	0	0	0	0.00%
CAPITAL	0	0	0	0.00%
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>

**FUND PURPOSE**

Established by Ordinance, the Fiscal Year 2000 Budget initiates the Parking Fund to be used to account for revenues derived in lieu of meeting the Village's parking requirements. There are neither revenues nor expenditures anticipated for Fiscal Year 2002.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>PARKING DIVISION</b>										
355	3311	BUILDING PERMITS	0	0	0	0	0	0	0	0
	3300	--PERMITS--	0	0	0	0	0	0	0	0
355	3811	INTEREST ON INVESTMENTS	0	0	0	0	0	0	0	0
	3800	---INTEREST EARNINGS---	0	0	0	0	0	0	0	0
355	3991	TRANSFER FROM GENERAL FD	0	0	0	0	0	0	0	0
	3990	-OPERATING TRANSFERS IN-	0	0	0	0	0	0	0	0
<b>PARKING DIVISION</b>			<b>0</b>							

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ c	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>PARKING DIVISION</b>									
355	5147 PARKING IMPROVEMENTS	0	0	0	0	0	0	0	0
	5000 ===CONTRACTUAL SERVICES==	0	0	0	0	0	0	0	0
355	6113 MATERIALS - PAINT, TAPE	0	0	0	0	0	0	0	0
355	6292 SUPPLIES	0	0	0	0	0	0	0	0
355	6348 SIGN REPLACEMENT	0	0	0	0	0	0	0	0
	6000 =====COMMODITIES=====	0	0	0	0	0	0	0	0
<b>PARKING DIVISION</b>		<b>0</b>							

## WATER FUND

### Review of Fiscal Year 2005

#### Water Production Division

Capital improvements completed in the Water Production Division in Fiscal Year 2005 included the design and installation of Phase I of a fire and intrusion alarm system in the Plant, and the replacement of the original clay tile roof system on the 1928 Plant structure and the portion of flat roof over the water plant shop area.

#### Water Distribution Division

Due to higher than expected bids, the proposed water main replacement work on Estate Drive, Brentwood Lane and Hillcrest Drive was deferred until FY 2006. Work continued on replacement of deficient valves and fire hydrants as we pursued our program to upgrade older infrastructure in the system with the replacement of 6 hydrants and 5 main line valves.

Capital equipment purchased in FY 2005 included the replacement of a supervisor pickup truck.

### Goals for Fiscal Year 2006

#### Water Production Division

Capital improvement expenditures planned for the Water Production Division in FY 2006 include the replacement of six filter turbidimeters and Phase II of the installation of a new fire and intrusion alarm system for the Plant.

#### Water Distribution Division

Capital improvements scheduled in Water Distribution in FY 2006 include the replacement of water main on Estate Drive, Brentwood Lane and Hillcrest Drive east of Sheridan Road. Work will also continue on the replacement of deficient valves and fire hydrants in the system. The elevated water tank on Frontage Road will undergo significant repairs, safety modifications, and be repainted during 2005 as part of a long-term maintenance agreement.

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key

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line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>WATER FUND</b>									
11 3611	WATER SALES - GLENCOE	1,413,358	1,440,243	1,407,284	1,010,688	1,393,000	1,449,500	1,449,500	1,449,500
11 3671	METER SALES	52,310	59,476	44,290	47,108	60,700	57,570	57,570	57,570
3600	---CHARGES FOR SERVICES---	1,465,668	1,499,719	1,451,574	1,057,796	1,453,700	1,507,070	1,507,070	1,507,070
11 3811	INTEREST ON INVESTMENTS	6,125	5,298	7,500	5,112	5,200	7,725	7,725	7,725
3800	----INTEREST EARNINGS----	6,125	5,298	7,500	5,112	5,200	7,725	7,725	7,725
11 3842	IRMA REIMBURSEMENT	0	0	0	837	837	1,000	1,000	1,000
11 3850	LEASE OF VOG PROPERTY	22,480	25,458	28,000	19,728	28,500	28,500	28,500	28,500
11 3891	SUNDRY	7,837	1,250	95	4,125	1,636	100	100	100
3830	--OTHER REVENUES--	30,317	26,708	28,095	24,690	30,973	29,600	29,600	29,600
11 3991	TRANSFER FROM GENERAL FD	0	69,504	84,700	67,610	87,150	0	0	0
3990	-OPERATING TRANSFERS IN-	0	69,504	84,700	67,610	87,150	0	0	0
<b>WATER FUND</b>		<b>1,502,111</b>	<b>1,601,229</b>	<b>1,571,869</b>	<b>1,155,207</b>	<b>1,577,023</b>	<b>1,544,395</b>	<b>1,544,395</b>	<b>1,544,395</b>

<b>PUBLIC WORKS DEPARTMENT</b>				
<b>WATER PRODUCTION DIVISION</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</b>
PERSONNEL	\$486,533	\$494,787	\$521,730	5.45%
SERVICES	182,052	191,675	211,400	10.29%
COMMODITIES	40,715	51,409	61,025	18.70%
DEBT MANAGEMENT	7,562	0	0	0.00%
CAPITAL	47,114	184,000	65,000	-64.67%
OTHER	196,055	0	0	0.00%
<b>TOTAL</b>	<b>\$ 960,031</b>	<b>\$ 921,871</b>	<b>\$ 859,155</b>	<b>-6.80%</b>

**DIVISION PURPOSE**

The Water Production Division of the Public Works Department provides and maintains quality drinking water throughout our Village's 49 miles of water main, and provides water in sufficient quantity and pressure to meet consumer needs with a minimum of service interruptions. This includes meeting all requirements of State and Federal agencies, such as the Illinois Department of Public Health, Illinois Environmental Protection Agency - Division of Public Water Supplies, U.S. Environmental Protection Agency, and the Metropolitan Water Reclamation District of Greater Chicago. The Village of Glencoe Water Plant is operated by State-Certified personnel. Operations include daily lab tests which include twice-a-week sampling of the distribution system to assure compliance with Federal, State and Local requirements.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Security / Fire System	\$ 50,000
Filter Turbidimeters	<u>15,000</u>
<b>Total</b>	<b>\$ 65,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_		FY2003	FY2004	FY2005	FY2005	FY2005	FY2006	FY2006	FY2006
o	line description	ACT	ACT	BUD	YTD	PRJ	DPT	MGR	APP
<b>WATER PRODUCTION</b>									
328	4211 SALARIES - REGULAR	427,588	349,774	339,400	260,350	340,000	353,300	353,500	353,500
328	4212 SALARIES - RHS PAY	0	0	0	0	0	0	0	0
328	4221 SALARIES - TEMPORARY	7,283	6,032	5,000	6,338	6,338	5,000	5,000	5,000
328	4231 OVERTIME	20,690	20,729	19,440	18,705	21,225	19,500	19,500	19,500
328	4261 EMPLOYEE BENEFITS	60,935	67,910	72,500	54,103	73,400	76,150	76,150	76,150
328	4611 SOCIAL SECURITY ADMIN.	0	25,877	27,300	20,402	28,500	28,900	28,900	28,900
328	4612 MEDICARE ONLY CONTRIB.	0	0	0	879	424	5,500	5,500	5,500
328	4621 ILL MUNI. RET. FUND	0	16,211	22,500	18,699	24,900	33,180	33,180	33,180
	4000 ==PERSONNEL EXPENDITURES==	516,496	486,533	486,140	379,477	494,787	521,530	521,730	521,730
328	5115 STATION REPAIRS	5,059	3,555	5,000	3,422	4,900	5,000	5,000	5,000
328	5116 GROUNDS MAINTENANCE	600	811	850	0	800	500	500	500
328	5121 OFFICE EQUIPMENT MAINT.	300	454	750	831	831	950	950	950
328	5123 CHEMICAL FEED EQUIP. R/M	1,414	1,318	2,500	467	2,200	2,500	2,500	2,500
328	5124 COAGULATION EQUIP. R/M	152	94	500	37	450	500	500	500
328	5126 FILTER EQUIP. R/M	2,549	2,364	7,000	340	6,500	8,000	8,000	8,000
328	5127 CHLORINE EQUIP. R/M	380	1,184	1,000	1,849	1,849	1,000	1,000	1,000
328	5128 INSTRUMENTS R/M	1,321	910	1,500	355	1,400	1,750	1,750	1,750
328	5129 GENERAL EQUIPMENT R/M	5,291	916	10,500	1,752	9,500	10,500	10,500	10,500
328	5135 DIESEL MOTORS R/M	0	0	500	46	46	500	500	500
328	5153 PUMP REPAIR	448	5,502	2,000	0	1,500	1,000	1,000	1,000
328	5154 ELECTRICAL SYSTEM R/M	0	58	2,000	230	230	1,500	1,500	1,500
328	5156 INTAKE REPAIRS	0	0	0	0	0	2,000	2,000	2,000
328	5178 LEASE OF OVERHEAD WIRE	781	628	800	538	700	800	800	800
328	5181 LAB EQUIPMENT R/M	2,125	2,133	2,300	1,619	2,200	2,300	2,300	2,300
328	5311 AUDITING SERVICES	1,232	0	0	0	0	0	0	0
328	5321 ENGINEERING SERVICES	881	2,147	2,500	450	2,000	1,000	1,000	1,000
328	5322 LABORATORY SERVICES	3,738	3,518	5,000	3,785	5,000	4,000	4,000	4,000
328	5362 DRY CLEANING SERVICES	2,274	2,408	2,500	1,837	2,100	2,200	2,200	2,200
328	5371 DATA PROCESSING SERVICES	0	2,026	7,600	4,024	6,000	6,000	6,000	6,000
328	5511 POSTAGE	439	621	600	514	600	600	600	600
328	5521 TELECOM/INTERNET SERV.	4,515	3,246	4,000	2,373	3,000	3,000	3,000	3,000
328	5524 PUBLISHING	577	316	600	569	569	600	600	600
328	5631 IN SERVICE TRAINING	3,207	1,393	3,100	1,454	1,600	3,000	3,000	3,000
328	5744 METRO. WATER RECLAM. DIST	14,696	7,814	18,000	5,911	8,400	12,000	12,000	12,000
328	5765 ELECTRICAL - LIGHT/AC	87,909	91,082	90,000	60,836	85,000	87,000	87,000	87,000
328	5777 GAS	7,133	12,152	13,000	4,177	9,300	13,000	13,000	13,000
328	5912 PUBLIC LIABILITY INSUR.	29,139	35,403	34,715	25,971	35,000	39,200	39,200	39,200
328	5915 INSURANCE DEDUCTIBLES	309	0	500	0	0	1,000	1,000	1,000
	5000 ===CONTRACTUAL SERVICES===	176,469	182,052	219,315	123,390	191,675	211,400	211,400	211,400
328	6111 JANITORIAL SUPPLIES	429	768	700	398	600	725	725	725
328	6301 MISC COMPUTER EQUIPMENT	4,622	2,731	500	0	0	500	500	500
328	6341 MISC EQUIPMENT	0	0	0	0	0	0	0	0
328	6346 SAFETY EQUIPMENT	132	133	0	0	0	0	0	0
328	6511 OFFICE SUPPLIES	92	102	500	25	25	500	500	500
328	6521 CLOTHING	626	675	1,250	518	518	850	850	850
328	6533 TOOL PURCHASE/REPAIR	991	568	1,100	379	1,000	1,200	1,200	1,200
328	6551 VEHICLE OPERATING EXPENSE	1,811	2,935	2,500	2,401	2,500	2,500	2,500	2,500

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
	6555 GASOLINE, OIL, GREASE	1,124	343	1,200	1,228	1,500	1,600	1,600	1,600
328	6562 ODOR CONTROL CHEMICALS	1,352	1,156	15,000	6,491	9,891	10,000	10,000	10,000
328	6563 TREATMENT CHEMICALS	10,028	4,376	5,920	3,886	5,000	5,000	5,000	5,000
328	6565 COAGULATION CHEMICALS	16,653	12,553	14,225	9,773	9,775	14,450	14,450	14,450
328	6566 DISINFECTION CHEMICALS	6,945	2,732	10,000	4,735	8,300	10,000	10,000	10,000
328	6568 FLOURIDATION CHEMICALS	4,621	3,731	4,780	2,637	4,200	4,000	4,000	4,000
328	6577 GENERAL PLANT SUPPLIES	1,163	1,022	1,600	124	1,600	1,500	1,500	1,500
328	6581 LAB EQUIPMENT/SUPPLIES	10,736	6,890	6,800	5,740	6,500	8,200	8,200	8,200
	6000 =====COMMODITIES=====	61,326	40,715	66,075	38,333	51,409	61,025	61,025	61,025
328	7101 PRINCIPAL ON BONDS	0	0	0	0	0	0	0	0
328	7201 INTEREST ON BONDS	21,965	6,362	0	0	0	0	0	0
328	7301 BOND ISSUANCE/MAINT EXP	1,200	1,200	0	0	0	0	0	0
	7000 =====DEBT SERVICE=====	23,165	7,562	0	0	0	0	0	0
328	8209 BUILDING ALTERATIONS	0	0	125,000	1,025	146,000	0	0	0
328	8304 SMALL TOOLS & EQUIPMENT	0	19,239	30,000	8,070	38,000	65,000	65,000	65,000
328	8461 AUTOS, TRUCKS, TRACTORS,	0	0	0	0	0	0	0	0
328	8589 WATER SYSTEM IMPROVEMENTS	12,082	27,875	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	12,082	47,114	155,000	9,095	184,000	65,000	65,000	65,000
	9110 UNCOLLECTABLES	0	0	0	0	0	0	0	0
	9153 MISCELLANEOUS REFUNDS	0	306	300	0	0	0	0	0
	9511 DEPRECIATION	167,431	195,749	0	0	0	0	0	0
	9000 =OTHER EXPENDITURES/USES=	167,431	196,055	300	0	0	0	0	0
WATER PRODUCTION		956,970	960,030	926,830	550,294	921,871	858,955	859,155	859,155

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

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line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
11		1,357,512	1,342,427	1,571,065	927,022	1,477,219	1,733,068	1,678,457	1,678,457

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Water Production

ACCOUNT#	DESCRIPTION	EXPLANATION
328-5744	MWRD	Reduction in expenditure due to reduced quantity of sludge disposal
328-6562	Odor Control Chemicals	Reduction in expenditure due to reduced quantity of activated carbon used to combat taste & odor complaints
328-6565	Coagulation Chemicals	Reduction in quantity of primary coagulant
328-8209	Building Alterations	Increase in expenditure due to contract cost for clay tile roof replacement and fire/intrusion alarm installation.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Water Production

ACCOUNT#	DESCRIPTION	EXPLANATION
328-5126	Filter Equipment R/M	Proposed expenditure increased to replace hydraulic operators.
328-5744	MWRD	Proposed decrease to adjust to new average disposal quantity.
328-6562	Odor Control Chemicals	Proposed decrease to adjust to recent usage
328-8304	Small tools and Equipment	Proposed expenditure for completion of plant fire and intrusion alarm system installation and replacement of six filter turbidimeters.

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 WATER PRODUCTION DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Water Plant Superintendent	1	100%	1	100%	1	100%
Water Plant Operator	5	100%	5	100%	5	100%
FULL TIME EQUIVALENT	6		6		6	

FY 2005 Changes  
 None.

FY 2006 Changes  
 None.

**PUBLIC WORKS DEPARTMENT**

**WATER DISTRIBUTION DIVISION**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
PERSONNEL	\$313,069	\$321,094	\$342,452	6.65%
SERVICES	25,171	127,993	144,350	12.78%
COMMODITIES	26,084	19,547	19,500	-0.24%
CAPITAL	18,073	86,714	313,000	260.96%
OTHER EXPENSE	0	0	0	0.00%
<b>TOTAL</b>	<b>\$ 382,397</b>	<b>\$ 555,348</b>	<b>\$ 819,302</b>	<b>47.53%</b>

**DIVISION PURPOSE**

The Water Distribution Division of the Public Works Department provides both regular and emergency maintenance of the 49 miles of the distribution system, water meter installation, water meter reading services, and water main replacement and improvement projects. The Water Distribution Division also maintains our 450 fire hydrants, which are vitally important to the Public Safety Department.

The primary goal of our Water Distribution Division is the continued supply of the highest quality water to our residents, uninterrupted and in sufficient amounts and pressures.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Fire Hydrant Replacement	\$ 10,000
Distribution Main	275,000
Water Meters	8,000
Emergency Water Main	<u>20,000</u>
<b>Total</b>	<b>\$ 313,000</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_			FY2003	FY2004	FY2005	FY2005	FY2005	FY2006	FY2006	FY2006
orgn	line	description	ACT	ACT	BUD	YTD	PRJ	DPT	MGR	APP
<b>WATER DISTRIBUTION</b>										
324	4211	SALARIES - REGULAR	230,894	223,634	222,050	167,497	217,500	229,950	230,139	230,139
324	4212	SALARIES - RHS PAY	0	0	0	0	0	0	0	0
324	4221	SALARIES - TEMPORARY	0	1,156	8,800	2,894	2,894	9,100	9,100	9,100
324	4231	OVERTIME	25,569	25,876	18,535	22,921	30,000	19,190	19,190	19,190
324	4261	EMPLOYEE BENEFITS	27,489	32,074	36,600	25,691	34,000	38,400	38,400	38,400
324	4611	SOCIAL SECURITY ADMIN.	0	19,386	19,000	13,960	18,800	19,750	19,750	19,750
324	4612	MEDICARE ONLY CONTRIB.	0	0	0	704	1,000	3,700	3,700	3,700
324	4621	ILL MUNI. RET. FUND	0	10,942	15,900	12,966	16,900	22,173	22,173	22,173
4000 ==PERSONNEL EXPENDITURES=			283,951	313,069	320,885	246,633	321,094	342,263	342,452	342,452
324	5121	OFFICE EQUIPMENT MAINT.	468	0	500	316	500	500	500	500
324	5122	RADIO EQUIPMENT MAINT.	0	293	1,000	0	0	1,000	1,000	1,000
324	5131	FIRE HYDRANT R/M	5,386	6,496	7,000	8,528	8,529	7,000	7,000	7,000
324	5155	METER REPAIRS AND INSTALL	1,931	2,329	3,000	3,046	3,046	3,000	3,000	3,000
324	5157	MAINT. OF WATER TOWER	500	1,107	75,000	150	65,650	78,000	78,000	78,000
324	5183	REPAIR SERV PIPES/FITTING	29,825	0	26,000	32,682	34,000	27,500	27,500	27,500
324	5195	SHOP REPAIRS	899	716	1,000	1,085	1,085	1,000	1,000	1,000
324	5311	AUDITING SERVICES	1,076	1,083	1,000	883	883	1,000	1,000	1,000
324	5323	TESTING SERVICES	0	0	0	0	0	0	0	0
324	5362	DRY CLEANING SERVICES	1,756	1,816	2,000	1,183	1,900	1,850	1,850	1,850
324	5371	DATA PROCESSING SERVICES	0	0	0	0	0	6,000	6,000	6,000
324	5388	TEMPORARY LABOR	0	0	3,000	0	0	2,000	2,000	2,000
324	5493	PLUMBING INSPECTIONS	2,000	1,240	2,000	1,740	2,200	2,500	2,500	2,500
324	5498	CREDIT CARD FEES	0	49	0	2,212	2,600	2,600	2,600	2,600
324	5511	POSTAGE	4,809	4,032	4,750	2,390	4,500	5,000	5,000	5,000
324	5521	TELECOM/INTERNET SERV.	1,989	2,569	1,500	1,118	1,500	1,500	1,500	1,500
324	5631	IN SERVICE TRAINING	655	531	1,900	905	1,500	1,900	1,900	1,900
324	5915	INSURANCE DEDUCTIBLES	829	2,909	1,500	100	100	2,000	2,000	2,000
5000 ===CONTRACTUAL SERVICES==			52,121	25,171	131,150	56,339	127,993	144,350	144,350	144,350
324	6341	MISC EQUIPMENT	6,066	2,419	4,300	4,070	4,070	3,000	3,000	3,000
324	6346	SAFETY EQUIPMENT	1,048	1,906	1,500	0	750	1,500	1,500	1,500
324	6511	OFFICE SUPPLIES	6,683	9,356	1,200	5,736	1,200	1,200	1,200	1,200
324	6521	CLOTHING	1,420	1,064	1,300	881	1,000	1,500	1,500	1,500
324	6524	SHOP SUPPLIES	1,819	1,750	1,900	1,405	1,600	1,800	1,800	1,800
324	6533	TOOL PURCHASE/REPAIR	2,353	3,548	3,000	3,027	3,027	3,000	3,000	3,000
324	6551	VEHICLE OPERATING EXPENSE	6,867	6,042	7,000	6,850	7,900	7,500	7,500	7,500
6000 =====COMMODITIES=====			26,256	26,084	20,200	21,970	19,547	19,500	19,500	19,500
324	8304	SMALL TOOLS & EQUIPMENT	75	0	0	0	0	0	0	0
324	8305	FIRE HYDRANTS	9,993	9,593	10,000	10,072	9,500	10,000	10,000	10,000
324	8346	OFFICE EQUIPMENT	0	0	0	0	0	0	0	0
324	8461	AUTOS, TRUCKS, TRACTORS,	-13,080	0	28,000	750	30,750	30,000	0	0
324	8582	WATER MAINS	8,685	300	20,000	23,761	23,761	20,000	20,000	20,000
324	8585	WATER METERS	12,742	8,180	8,000	9,142	9,142	8,000	8,000	8,000
324	8587	DISTRIBUTION LEAK SURVEY	600	0	6,000	0	5,500	0	0	0
324	8589	WATER SYSTEM IMPROVEMENTS	19,200	0	100,000	8,061	8,061	300,000	275,000	275,000

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key\_

or

line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
8000	=====CAPITAL OUTLAY=====	38,214	18,073	172,000	51,785	86,714	368,000	313,000	313,000
	WATER DISTRIBUTION	400,542	382,397	644,235	376,727	555,348	874,113	819,302	819,302

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Public Works Department

Water Distribution

ACCOUNT#	DESCRIPTION	EXPLANATION
324-5183	Repair Service Pipes/Fittings	Expenditures over budget due to replacement of 16-inch valve on Beach Road.
324-8589	Water System Improvements	Expenditure under budget due to deferral of water main replacement project.

FISCAL YEAR 2006 NOTEWORTHY VARIANCES

Water Distribution

ACCOUNT#	DESCRIPTION	EXPLANATION
324-5157	Maintenance of Water Tower	Proposed expenditure includes Year 2 of a long-term maintenance agreement for elevated tank.
324-8584	Water System Improvements	Proposed capital expenditure for water main replacement on Estate, Brentwood and Hillcrest.

VILLAGE OF GLENCOE  
 PUBLIC WORKS DEPARTMENT  
 WATER DISTRIBUTION DIVISION

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Public Works Supervisor	1	100%	1	100%	1	100%
Maintenance Equipment Operator	3	100%	3	100%	3	100%
FULL TIME EQUIVALENT	4		4		4	

FY 2005 Changes  
 None.

FY 2006 Changes  
 None.

**Water Fund - Miscellaneous Data**

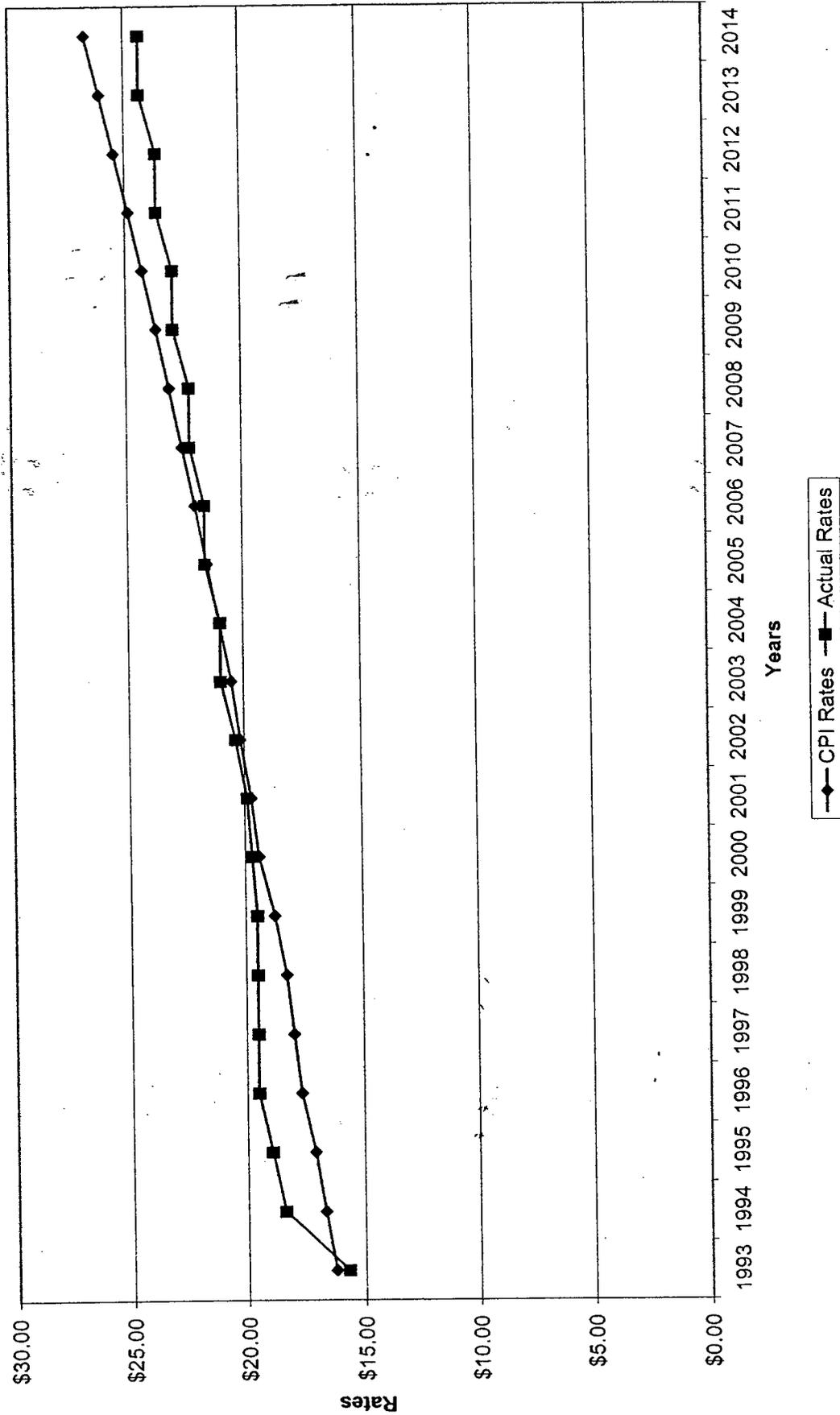
**A. History Of Water Rate Increases (With Projection from 2005 through 2007 )**

<u>Effective Date</u>	<u>Rate/1000 Cubic Feet</u>	<u>% Change</u>	
3/1/1996	19.50	2.9%	Actual
3/1/1997	19.50	0.0%	Actual
3/1/1998	19.50	0.0%	Actual
3/1/1999	19.50	0.0%	Actual
3/1/2000	19.70	1.0%	Actual
3/1/2001	19.89	1.0%	Actual
3/1/2002	20.39	2.5%	Actual
3/1/2003	21.00	3.0%	Actual
3/1/2004	21.00	0.0%	Actual
3/1/2005	21.63	3.0%	Projected
3/1/2006	21.63	0.0%	Projected
3/1/2007	22.28	3.0%	Projected

**B. Total Pumpage**

<u>Fiscal Year</u>	<u>MG's</u>	<u># Of Stand. Dev's from Average</u>
1995	658.950	0.748
1996	636.030	0.106
1997	593.465	-1.088
1998	613.005	-0.540
1999	672.835	1.137
2000	678.245	1.289
2001	595.002	-1.045
2002	594.180	-1.068
2003	663.946	0.888
2004	617.006	-0.428
Actual Average	632.266	
Standard Deviation	35.671	

Village of Glencoe  
 Water Rates Compared to Change In CPI-U (All Urban Consumers) Index



## GLENCOE GOLF CLUB

### Review of Fiscal Year 2005

Fiscal Year 2005 was the fifth consecutive year for below average rounds of golf played. In a year very similar to the recent past, spring experienced poor weather conditions with nice weather settling in by mid-June. The remaining summer months brought continued nice weather, but once rounds are lost early in the season due to weather, they become very difficult to make up. September, however, proved to be a record month allowing for some recovery. The season ended somewhat early with very little play in November, much as it did in 2003.

Annual Debit Cards were used for the Third year. However, annual players continued to decline. This year, play was restricted to weekday play, Monday – Thursday only. After three years, the Annual Debit Card sales were less than the old season playing pass. Paid rounds continue to increase at a slow pace. The new time of day/demand schedule using prime, non-prime and twilight fee classifications provided the variety of price to enable paid rounds to increase.

The third year of the golf cart fleet replacement was the major capital purchase during the fiscal year. Significant in house work was completed restoring bunkers and cart paths. During the winter months, a major new drainage project will be completed that will greatly improve golf course drainage and lessen the possibility of lost revenues created by wet conditions.

Food and Beverage operations, including alcohol sales continued in FY 05. Training, an alcohol service policy, and product controls proved to be effective with no significant alcohol related issues. Hours of operation were reduced to better match the needs of golf course customers. A coffee, beverage and snack kiosk was established in the Pro Shop with good results.

The Glencoe Golf Club Advisory Committee continued it's expanded role with a more aggressive meeting schedule than in previous years. The Committee continued to work with staff to implement the recommendations of Mr. David Hallenbeck to improve operations and golf course conditions. Information developed with the assistance of Mr. Hallenbeck will continue to be implemented as budget constraints allow.

Staff was successful in developing a new Men's Club and Junior after school program. Seventh and eighth grade students from the Glencoe School District began play in September and continued at least once a week through October. A full schedule of Men's club events attracted a core group of twenty-four players. A Ryder Cup Competition between our Club and Lake Bluff ended in defeat but also with enthusiasm to improve in the 2005 golf season.

In October, staff was approached by the GreenToTee Golf Academy about the possibility of making the Glencoe Golf Club their new base of operations. Joseph Bosco and Peter Donahue, the founders of the academy were impressed

with improvements and operations of the Club during the 2004 golf season, especially the performance of the Club during IHSA Sectional Golf Championship hosted by the Club in October. The Village Manager and Golf Club Manager worked closely with the Chairman of the Golf Club Advisory Committee and Village attorney to negotiate a seventy-five month agreement that will provide significant revenue enhancements through both facility use fees and increase play and customer traffic for years to come.

In December, the bonds issued ten years ago to fund much needed improvements were retired, freeing up approximately \$130,000 per year.

The Glencoe Golf Club is one of the first public golf facilities on the North Shore. As each year passes, infrastructure ages and new competition enters the market. This, coupled with a decided change in weather, has made every operation a challenge. Staff will continue to work with the Glencoe Golf Club Advisory Committee to position the Club so that rounds and revenues can begin to rebound.

## Glencoe Golf Club

### Forecast for Fiscal Year 2006

Fiscal Year 2006 will follow the work begun in FY 2005 to continue to strengthen the financial condition of the Glencoe Golf Club. Expenses and revenues in this budget continue to more closely resemble actual experience instead of relying on models from past years. The number of seasonal personnel will remain at reduced levels to be proportionate to fewer rounds of play. Revenue sharing of golf professional revenue will continue, on a larger scale. The Pro Shop will remain downsized to sell golf balls, gloves, hats and a basic logo shirt. Facility use fees from the GreenToTee agreement will be used to fund much needed capital purchases.

The Glencoe Golf Club Schedule of Fees will see the third round of major changes in four years. Beginning in FY 06, Nine hole play will be reintroduced, Friday play will revert to weekday rate levels and several fees will be reduced to better compete with other area golf courses.

FY 06 will also see the Club continue forward with an emphasis on marketing to customers. We will continue to promote the Club to different groups via advertised Specials. We will continue use flyers (produced in-house) directed at interested groups. We will also continue actively pursue businesses such as local banks, restaurants and other businesses with the intent that the discount coupons will be distributed to members and customers.

Staff is working closely with the GreenToTee Golf Academy to develop more introductory activities for juniors and new players to increase play in the future. Staff recognizes the importance of developing play for the future, building the game and revenues at the same time. Focus on group outings is also a continued priority. GreenToTee will also play an integral role in this type of business as we move forward.

Fiscal Year 2006 will see continued in house work on bunkers and cart paths. A new rotary mower, recommended by Mr. Hallenbeck as well as two new greens aerifiers will be purchased and will provide the maintenance staff with important tools to ensure good playing conditions.

While focus continues on the development of new play, the management of expenses will continue to be of equal importance. The successful changes made in FY 2005 will continue.

Finally, staff will continue to work closely with the Village Manager's Office to ensure that optimal operation of the Club is achieved.. The goal of staff and the Glencoe Golf Club Advisory Committee will be to continue to work to make the Club financially solvent.

**GLENCOE GOLF CLUB ADVISORY COMMITTEE FEE RECOMMENDATION**

		FY 04 APPROVED FEES	FY 05 APPROVED FEES	FY 06 APPROVED FEES	FY 07 PROJECTED FEES	FY 08 PROJECTED FEES
<u>Electric Golf Cars</u>						
	Per Person 18	\$ 16	\$ 16	\$ 15	\$ 15	\$ 16
	Per Person 9	N/A	N/A	\$ 8	\$ 8	\$ 9
<u>Pull Carts</u>						
	18 Holes	\$ 5	\$ 5	\$ 5	\$ 5	\$ 6
	9 Holes	N/A	N/A	\$ 3	\$ 3	\$ 5
<u>Weekday Greens Fees (Monday - FRIDAY)</u>						
	Non-Prime	\$ 26	\$ 26	\$ 26	\$ 27	\$ 27
	Non-Prime 9	N/A	N/A	\$ 23	\$ 24	\$ 24
	Prime	\$ 38	\$ 37	\$ 37	\$ 38	\$ 38
	Prime 9	N/A	N/A	\$ 20	\$ 21	\$ 21
	Junior/Senior	\$ 16	16 and 20	\$16 and \$20	\$17 and \$21	\$17 and \$21
	Twilight	\$ 20	\$ 20	\$ 20	\$ 21	\$ 21
<u>Weekend Greens Fees (Sat., Sun., Holiday)</u>						
	Non-Prime	\$ 30	\$ 32	\$ 30	\$ 31	\$ 31
	Non-Prime 9	N/A	N/A	\$ 25	\$ 26	\$ 26
	Prime	\$ 46	\$ 47	\$ 45	\$ 46	\$ 46
	Twilight	\$ 23	\$ 24	\$ 23	\$ 24	\$ 24
<u>Annual Reservations</u>						
	Weekday	\$ 240	\$ 240	\$ 240	\$ 240	\$ 300
	Weekend	\$ 800	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,100
<u>Annual Locker Rental</u>						
		\$ 75	\$ 75	\$ 85	\$ 90	\$ 90
<u>Club &amp; Cart Storage</u>						
		\$ 250	\$ 250	TBD	TBD	TBD
<u>Club Storage</u>						
		\$ 125	\$ 125	TBD	TBD	TBD
<u>Season Debit Card</u>						
	Class A	\$ 1,450	\$ 800	\$ 800	\$ 900	\$ 900
	Class B	\$ 725	\$ 725	\$ 725	\$ 775	\$ 775
	Class C	\$ 500	\$ 500	\$ 500	\$ 550	\$ 550
<u>Practice Range</u>						
	Small	\$ 6	\$ 6	\$ 6	\$ 7	\$ 7
	Large	\$ 10	\$ 10	\$ 10	\$ 11	\$ 11

FISCAL YEAR 2004 NOTEWORTHY VARIANCES

Glencoe Golf Club

Expenditures

ACCOUNT#	DESCRIPTION	EXPLANATION
385-5535	Marketing/Advertising	Attempt to reach new customers
386-4221	Salaries Temporary	Managed reduction
387-4221	Salaries Temporary	Cart Path/Bunker Restoration
387-6952	Soil/Sand	Cart Path/Bunker Restoration

FISCAL YEAR 2005 NOTEWORTHY VARIANCES

Expenditures

ACCOUNT #	DESCRIPTION	EXPLANATION
385-5535	Marketing/Advertising	Attempt to reach new customers
385-5915	Insurance Deductibles	New \$10,000 Deductible
386-4211	Salaries -Regular	New F&B Management In House
387-4211	Salaries-Regular	One less full time employee
387-6952	Soil/Sand	Cart path/Bunker renovation
387-8308	Golf Equipment	Greens Aerifiers & Mower
388-6292	Supplies	Practice Facility Needs

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>GLENCOE GOLF CLUB</b>									
60 3770	DEBIT CARD PASSES	153,431	121,550	36,750	52,293	52,500	64,500	64,500	64,500
60 3771	SEASON PLAYING PRIVILEGES	0	0	0	0	0	0	0	0
60 3772	GREEN FEES - WEEK DAYS	238,360	222,462	220,000	189,304	189,304	215,000	215,000	215,000
60 3773	GREEN FEES - WEEKENDS	398,712	421,777	503,384	443,134	443,134	488,000	488,000	488,000
60 3774	RESERVED START TIME - ANN	44,955	53,000	53,000	58,100	58,100	60,100	60,100	60,100
60 3775	RESERVED START TIME - DAY	0	0	0	0	0	0	0	0
60 3776	ANNUAL LOCKER RENTAL	780	1,050	1,050	800	800	1,070	1,070	1,070
60 3777	GOLF CART FEES	180,138	178,658	181,000	175,524	175,524	188,016	188,016	188,016
60 3778	GOLF CART RENTAL	12,250	10,555	11,000	7,615	7,615	7,900	7,900	7,900
60 3782	PRACTICE FACILITY REVENUE	22,569	29,950	30,422	24,068	24,068	53,600	53,600	53,600
60 3784	CDGA REVENUE	7,980	7,440	7,440	6,275	6,275	6,275	6,275	6,275
60 3785	CLUB/CART STORAGE REVENUE	4,475	7,000	7,000	3,250	3,250	0	0	0
60 3787	LEAGUE FEES	0	0	0	1,025	1,025	1,025	1,025	1,025
3600	---CHARGES FOR SERVICES--	1,063,649	1,053,442	1,051,046	961,388	961,595	1,085,486	1,085,486	1,085,486
60 3786	FOOD & BEVERAGE SALES	0	131,768	139,200	103,778	103,778	110,000	110,000	110,000
60 3789	GOLF BALLS	14,953	15,412	15,500	14,492	15,000	15,000	15,000	15,000
60 3790	ACCESSORIES	11,470	8,758	8,500	8,811	8,900	8,900	8,900	8,900
60 3791	GOLF BAGS	1,669	1,119	1,300	977	1,000	1,000	1,000	1,000
60 3792	CLOTHING	16,063	13,447	14,300	6,685	7,000	7,000	7,000	7,000
60 3793	GOLF CLUBS	9,488	4,430	5,600	1,789	1,800	1,800	1,800	1,800
60 3794	GOLF SHOES	6,166	6,626	7,900	7,559	8,000	8,000	8,000	8,000
60 3795	MISC. COMMODITIES	5,634	8,355	8,500	4,774	5,000	5,000	5,000	5,000
3602	--MERCHANDISE SALES--	65,442	189,914	200,800	148,865	150,478	156,700	156,700	156,700
60 3811	INTEREST ON INVESTMENTS	1,182	687	1,000	1,478	1,500	1,500	1,500	1,500
3800	---INTEREST EARNINGS---	1,182	687	1,000	1,478	1,500	1,500	1,500	1,500
60 3779	TELEPHONE COMMISSIONS	0	0	0	0	0	0	0	0
60 3780	FOOD CONCESSION COM/REV	6,654	0	0	0	0	0	0	0
60 3781	GOLF CLUB FACILITY FEE	0	0	0	0	19,500	78,000	78,000	78,000
60 3788	RENTAL CLUBS	8,028	6,203	7,000	3,907	3,907	5,000	5,000	5,000
60 3831	GIFTS AND CONTRIBUTIONS	0	0	0	0	0	0	0	0
60 3891	SUNDRY	1,662	2,693	8,250	1,392	2,000	2,000	2,000	2,000
3830	--OTHER REVENUES--	16,343	8,896	15,250	5,299	25,407	85,000	85,000	85,000
<b>GLENCOE GOLF CLUB</b>		<b>1,146,616</b>	<b>1,252,939</b>	<b>1,268,096</b>	<b>1,117,030</b>	<b>1,138,980</b>	<b>1,328,686</b>	<b>1,328,686</b>	<b>1,328,686</b>

<b>GLENCOE GOLF CLUB</b>				
<b>ADMINISTRATION DIVISION</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</b>
PERSONNEL	\$108,569	\$102,693	\$105,660	2.89%
SERVICES	128,008	106,427	129,148	21.35%
COMMODITIES	1,362	1,351	1,500	11.03%
DEBT MANAGEMENT	13,600	138,440	-	-100.00%
CAPITAL	0	0	0	0.00%
OTHER EXPENSE	75,378	800	60,600	7475.00%
<b>TOTAL</b>	<b>\$326,917</b>	<b>\$349,711</b>	<b>\$296,908</b>	<b>-15.10%</b>

#### CLUB HISTORY

The Glencoe Golf Club was originally established in 1921, and was one of the first municipal golf courses in the Chicago Area. The first nine holes were opened in 1922 and the second nine in 1925. The course occupies 126 acres (60 owned by the Village and 66 owned by the Cook County Forest Preserve District). In its entire history, the course has received no taxes or other subsidy from the Village or any other public body. It has been, and must continue to be, supported solely by income from golfers. Virtually every good weather day from March 1 through November 15 finds the course crowded with play. The Glencoe Golf Club has the reputation of being one of the most popular and attractive public courses in the Chicago area.

#### FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>ADMINISTRATION</b>									
385	4211 SALARIES - REGULAR	97,291	83,793	75,000	56,170	75,000	77,500	77,500	77,500
385	4212 SALARIES - RHS PAY	0	1,919	0	0	0	0	0	0
385	4261 EMPLOYEE BENEFITS	13,078	12,681	17,300	9,972	17,300	15,400	15,400	15,400
385	4611 SOCIAL SECURITY ADMIN.	40,819	6,328	6,450	4,012	5,472	4,780	4,780	4,780
385	4612 MEDICARE ONLY CONTRIB.	0	0	0	192	0	1,120	1,120	1,120
385	4621 ILL MUNI. RET. FUND	11,869	3,848	5,410	3,781	4,921	6,860	6,860	6,860
	4000 ==PERSONNEL EXPENDITURES==	163,058	108,569	104,160	74,127	102,693	105,660	105,660	105,660
385	5311 AUDITING SERVICES	3,203	2,842	2,900	2,562	2,600	3,000	3,000	3,000
385	5315 BANKING FEES	0	46	0	0	0	0	0	0
385	5337 LEGAL COUNSEL - OTHER	1,706	1,706	0	0	0	0	0	0
385	5497 VOG MANAGEMENT SERVICES	60,000	60,000	60,000	45,000	60,000	60,000	60,000	60,000
385	5511 POSTAGE	699	779	500	127	340	500	500	500
385	5521 TELECOM/INTERNET SERV.	16,644	16,935	18,250	7,549	11,879	18,798	18,798	18,798
385	5531 PUBLISHING	1,520	1,286	0	0	1,050	700	700	700
385	5535 MARKETING/ADVERTISING	4,865	14,448	0	2,054	2,054	10,000	10,000	10,000
385	5611 MEMBERSHIPS/DUES	970	451	750	704	704	750	750	750
385	5631 IN SERVICE TRAINING	137	58	0	0	0	0	0	0
385	5912 PUBLIC LIABILITY INSUR.	23,338	28,457	27,800	20,769	27,800	31,400	31,400	31,400
385	5915 INSURANCE DEDUCTIBLES	874	1,000	500	0	0	4,000	4,000	4,000
	000 ===CONTRACTUAL SERVICES===	113,956	128,008	110,700	78,765	106,427	129,148	129,148	129,148
385	6299 SUNDRY	4,001	450	0	1,150	1,150	500	500	500
385	6511 OFFICE SUPPLIES	189	912	500	201	201	1,000	1,000	1,000
	6000 =====COMMODITIES=====	4,190	1,362	500	1,351	1,351	1,500	1,500	1,500
385	7101 PRINCIPAL ON BONDS	0	0	130,000	0	130,000	0	0	0
385	7201 INTEREST ON BONDS	19,327	12,700	9,900	3,770	7,540	0	0	0
385	7301 BOND ISSUANCE/MAINT EXP	900	900	900	450	900	0	0	0
	7000 =====DEBT SERVICE=====	20,227	13,600	140,800	4,220	138,440	0	0	0
385	8925 GOLF COURSE IMPROVEMENTS	0	0	0	0	0	0	0	0
	8000 =====CAPITAL OUTLAY=====	0	0	0	0	0	0	0	0
385	9153 MISCELLANEOUS REFUNDS	2,495	3,375	0	800	800	600	600	600
385	9511 DEPRECIATION	95,853	72,003	0	0	0	0	0	0
385	9522 TRANSFER TO GENERAL FUND	0	0	0	0	0	0	60,000	60,000
	9000 =OTHER EXPENDITURES/USES=	98,348	75,378	0	800	800	600	60,600	60,600
<b>ADMINISTRATION</b>		<b>399,779</b>	<b>326,916</b>	<b>356,160</b>	<b>159,263</b>	<b>349,711</b>	<b>236,908</b>	<b>296,908</b>	<b>296,908</b>

<b>GLENCOE GOLF CLUB</b>				
<b>FOOD SERVICE DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$114,027	\$96,123	\$64,710	-32.68%
SERVICES	1,781	1,586	1,750	10.34%
COMMODITIES	93,351	48,361	53,530	10.69%
<b>TOTAL</b>	<b>\$209,159</b>	<b>\$146,070</b>	<b>\$119,990</b>	<b>-17.85%</b>

**CLUB HISTORY**

Fiscal Year is the first year of Club-operated food service. The Club anticipates operating either via staff or contractual services a full service food service operation as a compliment to other course amenities.

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FOOD SERVICE</b>									
386	4211 SALARIES - REGULAR	0	30,000	30,000	22,500	30,000	0	0	0
386	4212 SALARIES - RHS PAY	0	0	0	0	0	0	0	0
386	4221 SALARIES - TEMPORARY	0	66,630	45,000	38,935	38,935	55,000	55,000	55,000
386	4231 OVERTIME	0	0	0	4,847	4,848	5,500	5,500	5,500
386	4261 EMPLOYEE BENEFITS	0	10,026	14,600	9,459	17,440	0	0	0
386	4611 SOCIAL SECURITY ADMIN.	0	7,372	6,850	4,814	4,900	3,410	3,410	3,410
386	4612 MEDICARE ONLY CONTRIB.	0	0	0	150	0	800	800	800
386	4621 ILL MUNI. RET. FUND	0	0	0	0	0	0	0	0
	4000 ==PERSONNEL EXPENDITURES==	0	114,027	96,450	80,705	96,123	64,710	64,710	64,710
386	5921 INSURANCE	0	1,781	1,800	1,586	1,586	1,750	1,750	1,750
	5000 ===CONTRACTUAL SERVICES===	0	1,781	1,800	1,586	1,586	1,750	1,750	1,750
386	6299 SUNDRY	0	4,218	1,000	1,150	1,150	1,030	1,030	1,030
386	6341 MISC EQUIPMENT	0	13,218	1,000	1,211	1,211	2,500	2,500	2,500
386	6524 SHOP SUPPLIES	0	75,915	45,000	45,774	46,000	50,000	50,000	50,000
	6000 =====COMMODITIES=====	0	93,351	47,000	48,135	48,361	53,530	53,530	53,530
<b>FOOD SERVICE</b>		<b>0</b>	<b>209,159</b>	<b>145,250</b>	<b>130,426</b>	<b>146,070</b>	<b>119,990</b>	<b>119,990</b>	<b>119,990</b>

<b>GLENCOE GOLF CLUB</b>				
<b>BUILDING &amp; GROUNDS DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$415,804	\$396,181	\$373,883	-5.63%
SERVICES	174,646	118,415	131,545	11.09%
COMMODITIES	76,952	68,691	75,665	10.15%
CAPITAL	64	0	50,000	N/A
<b>TOTAL</b>	<b>\$667,466</b>	<b>\$583,287</b>	<b>\$631,093</b>	<b>8.20%</b>

<b>FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS</b>
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Greens Aerifiers (2)	\$ 15,000
Rotary Mower	<u>35,000</u>
Total	\$ 50,000

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>BUILDING &amp; GROUNDS</b>									
387 4211	SALARIES - REGULAR	202,834	200,738	203,000	147,664	199,633	172,343	172,343	172,343
387 4212	SALARIES - RHS PAY	0	0	0	0	0	0	0	0
387 4221	SALARIES - TEMPORARY	94,985	109,409	85,000	95,548	95,548	100,000	100,000	100,000
387 4231	OVERTIME	36,603	26,683	5,000	17,767	17,800	10,000	10,000	10,000
387 4261	EMPLOYEE BENEFITS	41,271	42,477	44,000	34,879	48,500	45,400	45,400	45,400
387 4611	SOCIAL SECURITY ADMIN.	0	25,723	22,600	18,760	21,700	17,290	17,290	17,290
387 4612	MEDICARE ONLY CONTRIB.	0	0	0	807	0	4,050	4,050	4,050
387 4621	ILL MUNI. RET. FUND	0	10,776	13,000	10,944	13,000	24,800	24,800	24,800
4000	==PERSONNEL EXPENDITURES==	375,693	415,804	372,600	326,369	396,181	373,883	373,883	373,883
387 5111	BUILDING MAINTENANCE	18,975	29,163	19,000	16,452	16,453	19,570	19,570	19,570
387 5129	GENERAL EQUIPMENT R/M	18,846	21,856	20,000	19,309	20,000	20,600	20,600	20,600
387 5150	IRRIGATION SYSTEM R/M	0	1,762	1,500	2,264	2,264	3,000	3,000	3,000
387 5383	FORESTRY AND LANDSCAPING	580	20,057	6,000	6,210	6,210	6,180	6,180	6,180
387 5496	GOLF COURSE DESIGN CONSUL	0	0	0	0	0	0	0	0
387 5611	MEMBERSHIPS/DUES	917	335	500	297	298	500	500	500
387 5631	IN SERVICE TRAINING	1,059	943	0	0	0	500	500	500
387 5743	WATER AND SEWER SERVICE	31,698	34,967	13,000	834	10,000	13,390	13,390	13,390
387 5765	ELECTRICAL - LIGHT/AC	29,631	29,301	30,330	13,413	28,000	31,240	31,240	31,240
387 5777	GAS	10,979	11,953	11,500	4,266	10,000	11,845	11,845	11,845
5924	UNEMPLOYMENT INSURANCE	15,789	24,309	24,000	22,796	25,190	24,720	24,720	24,720
5000	===CONTRACTUAL SERVICES===	128,473	174,646	125,830	85,842	118,415	131,545	131,545	131,545
387 6299	SUNDRY	0	450	0	0	0	500	500	500
387 6533	TOOL PURCHASE/REPAIR	1,644	797	500	46	46	515	515	515
387 6952	SOIL/SAND	1,790	8,550	4,700	14,846	14,846	18,000	18,000	18,000
387 6953	CHEMICALS/SEED/FERTILIZER	46,160	42,553	35,000	32,855	33,800	36,050	36,050	36,050
387 6954	MAINTENANCE SUPPLIES	26,533	24,601	20,000	19,965	20,000	20,600	20,600	20,600
6000	=====COMMODITIES=====	76,127	76,952	60,200	67,711	68,691	75,665	75,665	75,665
387 8107	SAND & SOIL	3,235	-0	0	0	0	0	0	0
387 8209	BUILDING ALTERATIONS	17,078	0	0	0	0	0	0	0
387 8307	IRRIGATION SYSTEM	7,306	64	0	0	0	0	0	0
387 8308	GOLF EQUIPMENT	0	0	0	0	0	50,000	50,000	50,000
387 8461	AUTOS, TRUCKS, TRACTORS,	0	0	0	0	0	0	0	0
387 8925	GOLF COURSE IMPROVEMENTS	0	0	0	0	0	0	0	0
8000	=====CAPITAL OUTLAY=====	27,619	64	0	0	0	50,000	50,000	50,000
387 8929	FORESTRY & LANDSCAPING	14,796	0	0	0	0	0	0	0
8900	---OTHER IMPROVEMENTS---	14,796	0	0	0	0	0	0	0
<b>BUILDING &amp; GROUNDS</b>		<b>622,708</b>	<b>667,466</b>	<b>558,630</b>	<b>479,922</b>	<b>583,287</b>	<b>631,093</b>	<b>631,093</b>	<b>631,093</b>

**GLENCOE GOLF CLUB**

**PLAY DIVISION**

<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$188,631	\$149,677	\$154,670	3.34%
SERVICES	29,928	25,500	27,295	7.04%
COMMODITIES	17,318	8,278	20,180	143.78%
DEBT	30,961	29,812	29,812	0.00%
<b>TOTAL</b>	<b>\$266,838</b>	<b>\$213,267</b>	<b>\$231,957</b>	<b>8.76%</b>

**FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS**

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_ c	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
PLAY										
388	4211	SALARIES - REGULAR	49,452	55,132	51,000	41,830	51,000	52,200	52,200	52,200
388	4212	SALARIES - RHS PAY	0	0	0	0	0	0	0	0
388	4221	SALARIES - TEMPORARY	78,647	102,497	60,000	63,571	63,572	62,000	62,000	62,000
388	4231	OVERTIME	0	0	0	3,253	4,000	3,000	3,000	3,000
388	4261	EMPLOYEE BENEFITS	16,937	16,394	21,600	12,638	20,000	22,700	22,700	22,700
388	4611	SOCIAL SECURITY ADMIN.	0	12,047	11,000	8,032	8,105	7,600	7,600	7,600
388	4612	MEDICARE ONLY CONTRIB.	0	0	0	273	0	1,780	1,780	1,780
388	4621	ILL MUNI. RET. FUND	0	2,562	3,000	2,872	3,000	5,390	5,390	5,390
4000 ==PERSONNEL EXPENDITURES==			145,036	188,631	146,600	132,470	149,677	154,670	154,670	154,670
388	5297	GOLF CART R/M	1,091	2,546	1,500	1,364	1,500	1,545	1,545	1,545
388	5498	CREDIT CARD FEES	21,591	27,113	25,000	23,435	24,000	25,750	25,750	25,750
388	5611	MEMBERSHIPS/DUES	310	163	0	0	0	0	0	0
388	5631	IN SERVICE TRAINING	421	106	0	0	0	0	0	0
5000 ===CONTRACTUAL SERVICES==			23,413	29,928	26,500	24,799	25,500	27,295	27,295	27,295
388	6292	SUPPLIES	3,202	6,068	1,000	237	238	14,000	14,000	14,000
388	6524	SHOP SUPPLIES	0	0	0	59	59	0	0	0
388	6951	PLAY/LOCKER ROOM SUPPLIES	15,292	11,250	6,000	7,981	7,981	6,180	6,180	6,180
6000 =====COMMODITIES=====			18,494	17,318	7,000	8,277	8,278	20,180	20,180	20,180
8309		ELECTRIC GOLF CARS	29,771	30,961	29,812	25,264	29,812	29,812	29,812	29,812
8000 =====CAPITAL OUTLAY=====			29,771	30,961	29,812	25,264	29,812	29,812	29,812	29,812
PLAY			216,715	266,838	209,912	190,811	213,267	231,957	231,957	231,957

<b>GLENCOE GOLF CLUB</b>				
<b>PRO SHOP DIVISION</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
SERVICES	5,372	3,640	6,000	64.84%
COMMODITIES	68,571	31,073	22,630	-27.17%
TOTAL	\$73,943	\$34,713	\$28,630	-17.52%

<b>FISCAL YEAR 2006 CAPITAL EQUIPMENT AND IMPROVEMENTS</b>
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Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division	key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
		<b>PRO SHOP</b>								
389	5349	CDGA SERVICES	6,000	5,372	5,825	3,500	3,640	6,000	6,000	6,000
	5000	===CONTRACTUAL SERVICES==	6,000	5,372	5,825	3,500	3,640	6,000	6,000	6,000
389	6515	GOLF BALLS	29,002	8,792	7,000	9,269	9,400	8,210	8,210	8,210
389	6516	ACCESSORIES	11,877	4,302	3,500	4,860	5,000	3,605	3,605	3,605
389	6517	GOLF BAGS	1,415	1,711	500	773	773	515	515	515
389	6521	CLOTHING	9,663	23,835	2,500	5,520	5,600	2,575	2,575	2,575
389	6522	GOLF CLUBS	15,371	14,637	1,500	1,733	1,800	1,545	1,545	1,545
389	6523	GOLF SHOES	11,826	11,487	5,000	5,383	5,400	5,150	5,150	5,150
389	6999	MISC. COMMODITIES	0	3,806	1,000	3,066	3,100	1,030	1,030	1,030
	6000	=====COMMODITIES=====	79,155	68,571	21,000	30,604	31,073	22,630	22,630	22,630
		<b>PRO SHOP</b>	<b>85,155</b>	<b>73,943</b>	<b>26,825</b>	<b>34,104</b>	<b>34,713</b>	<b>28,630</b>	<b>28,630</b>	<b>28,630</b>

VILLAGE OF GLENCOE  
 GLENCOE GOLF CLUB

POSITION TITLE	FY 2004		FY 2005		FY 2006	
	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary	Number of Positions Authorized	Department % Share Of Salary
Golf Club Manager	1	100%	1	100%	1	100%
Assistant Superintendent	2	100%	2	100%	1	100%
Food Service Manager	1	0%	1	100%	1	100%
Grounds Keeper	3	100%	3	100%	3	100%
	7		7		6	

FY 2005 Changes  
 Reduction of one Assistant Superintendent position.

FY 2006 Changes

**GLENCOE GOLF CLUB**  
**62 WESTLEY ROAD**

Miscellaneous Data:

Established: 1921 ( 9 Holes )  
 1925 ( 18 Holes )

Area: 126 Acres

B. Rounds Played:

YEAR	TOTAL HALF-DAYS CLOSED*	DEBIT CARD PLAYERS	DAILY FEE PLAYERS	GRAND TOTAL
1994	24	19,052	22,073	41,125
1995	59	16,535	18,589	35,124
1996	75	14,216	16,225	30,441
1997	35	18,739	21,346	40,085
1998	28	21,597	22,581	44,178
1999	54	19,740	20,330	40,070
2000	84	16,335	18,643	34,978
2001	106	13,774	16,979	30,753
2002	74	11,066	17,827	28,893
2003	84	9,359	18,336	27,695
2004	63	4,810	18,664	23,474

\* Half Days Closed From May 1 Through September 30

C. Average Rounds Per Season: 34,256

D. Debit Card Sales:

Type	1998	1999	2000	2001	2002	2003	2004	AVERAGE
Unrestricted	152	157	137	103	94	68	32	106
Senior	50	40	47	47	35	31	32	40
Junior	83	63	68	36	19	13	6	41

E. Rounds Played By Glencoe Residents:

1994	6,996	1999	8,545	2004	3,263
1995	4,988	2000	7,458		
1996	5,505	2001	5,891		
1997	8,409	2002	5,351		
1998	9,753	2003	5,326		

GLENCOLE GOLF CLUB

VEHICLE AND EQUIPMENT INVENTORY LIST AND REPLACEMENT SCHEDULE

THROUGH FISCAL YEAR 2008

Equipment

Year	Model	Type	Serial Number	Dollar		Due For Replacement		
				Amount	Repl.	FY 06	FY 07	FY 08
1984	122-3-84	AERWAY I 7'6" AERATOR	D8417	\$ 3,200				
1977	1300 SL	ADVANCE-HURRICANE PRES. WASHER	441006	\$ 1,600			X	
1977	901003	AREINS ROCKET ROTO TILLER	010 424	\$ 1,550				
1988	20-350-462	BEFCO DETHATCHER OVERSEEDER	118040	\$ 7,700				
		BEFCO 15' FLEX ROTARY MOWER	142307 142326 142327 142334	\$ 14,000				X
1990	I-14111	CLUB CAR CARRY-ALL	F90322117779	\$ 3,800		X		
1991	II GASOLINE	CLUB CAR CARRY-ALL	E69101-231706	\$ 4,500		X		
1991	II GASOLINE	CLUB CAR GOLF CAR	AG 9238-302911	\$ 3,750		X		
1991	II GASOLINE	CLUB CAR GOLF CAR	AG 9238-302913	\$ 3,750		X		
1981	898507-8110	CUSHMAN TRUCKSTER	546377	\$ 13,500		X		
1983		CUSHMAN TRUCKSTER	563339	\$ 13,500		X		
1983		CUSHMAN TRUCKSTER	563187	\$ 13,500				
1985		CUSHMAN TRUCKSTER	579254	\$ 13,500			X	
1986	53187	CUSHMAN RUNABOUT	592547	\$ 8,500				
1992	898507-8110	CUSHMAN TRUCKSTER	92005363	\$ 14,000		X		
1992		CUSHMAN TRUCKSTER	92005554	\$ 14,000				
1989	S81LP-LPT	DAIHATSU LIFT PICK TIPPER	300203	\$ 11,500		X		
1980	MS-1	DANUSER LOG SPLITTER	6436	\$ 1,500				
1978	T-F 300	DAVIS TASK FORCE 300 TRENCHER	5679018	\$ 15,400				
1983	4507	DEUTZ DIESEL TRACTOR	7548-2886	\$ 19,500				X
1984	4507	DEUTZ DIESEL TRACTOR	7548-3066	\$ 19,500			X	
	2500	FLORY LEAF BLOWER	230	\$ 7,000		X		
1991	463LCG	FORD DIESEL 2 WHEEL DRIVE TRACTOR	BC90387	\$ 19,500				
1983	545	FORD DIESEL TRACKTOR LOADER BH	C-700638 CL-37165 CB-34550	\$ 32,500		X		

GLENCOE GOLF CLUB

VEHICLE AND EQUIPMENT INVENTORY LIST AND REPLACEMENT SCHEDULE

THROUGH FISCAL YEAR 2008

Equipment		Dollar Amount Due For Replacement					
Year	Model	Type	Serial Number	Cost	Replacement		
					FY 06	FY 07	FY 08
1988	F600	FORD DUMP TRUCK	1FDNK64POJVA49922	\$ 40,000	X		
		GOLF CLUB VEHICLE		\$ 20,000	X		
1982	0050	JOHN DEERE BOX SCRAPER	004458HR	\$ 800			
1990	1070	JOHN DEERE TRACTOR	M01070A002458	\$ 12,200			
1990	RB 3584	LAND PRIDE SCRAPPER BLADE	L1053	\$ 750			
	L-2000-1970	LELY FERTILIZER SPREADER	495094-B	\$ 4,200			
1989	LG72B	MATTHEWS LAWN GENIE	48669	\$ 3,600			
1986	F15	METER-MATIC II TOPDRESSER	85415-682068	\$ 4,400			
1986	F15	METER-MATIC II TOPDRESSER	85415-682075	\$ 4,400			
1990	500	NEARY REEL GRINDER	709	\$ 8,900			
1990	250	NEARY BED KNIFE GRINDER	410	\$ 3,300			
1980	107	NEW IDEA FERTILIZER SPREADER	118464	\$ 700			
1984	84	OLATHE SEEDER	840694	\$ 3,650		X	
1978	VQ325	QUINCY AIR COMPRESSOR	325-14-117985L	\$ 4,000	X		
1999	3020	STEINER ROTARY MOWER	08885-90478	\$ 12,000			
1962	TRCP-13	ROSEMAN TILLER RAKE	3337	\$ 1,900			
1984	544801-8420	RYAN GREENSAIRE II	102531	\$ 7,500	X		
1985	544801-8510	RYAN GREENSAIRE II	111362	\$ 7,500	X		
1987	300 D39-7P	SDI POWER SPRAYER	3016	\$ 8,000			
1991		SMITHCO DIESEL SUPER RAKE	1839	\$ 11,000		X	
1989	UT1235	SNOW BIRD UTILITY TRAILER	185646L14K1001022	\$ 1,750			
1984	48"X72"	SOUTHWORTH LIFT TABLE	LSO236SLE6XSIB	\$ 2,400			

		GLENCOE GOLF CLUB		VEHICLE AND EQUIPMENT INVENTORY LIST AND REPLACEMENT SCHEDULE				
		THROUGH FISCAL YEAR 2008						
		Equipment		Dollar Amount Due For Replacement				
#	Year	Model	Type	Serial Number	Cost	FY 06	FY 07	FY 08
9	1985	C36BFSP	SWEEPSTER	90981	\$ 1,750			
10	1989	320	TERRA-CARE FAIRWAY AERIFIER	870494	\$ 30,000	X		
11	1972		TORO CUTTING UNITS	04401-20148				
				04401-20140				
				04401-20182				
				04401-11325	\$ 4,200			
12	1972		TORO VERTICUT REELS	04416-20370				
				04416-20371				
				04416-20372	\$ 2,400			
13	1994	3100	TORO GREEN MASTER	40868	\$ 15,000	X		
	1994	3100	TORO GREEN MASTER	40876	\$ 15,000	X		
	2003	228-D	TORO GROUNDS MASTER	30241-230000367	\$ 18,500			
	1983	8870	TORO SAND PRO	20351	\$ 10,000			
	1984	GREENSMAS	TORO GREENSMOWER	04340-40306	\$ 16,500			
	1984	GREENSMAS	TORO GREENSMOWER	04340-40344	\$ 16,500			
14	1985		TORO 7 GANG MOWER	01005-50398				
				01005-5048				
				01005-5049				
				01005-50460				
				01005-50461				
				01005-50462				
				01005-50463				
				01005-50464				
				01005-50399	\$ 16,000			

		GLENCOE GOLF CLUB							
VEHICLE AND EQUIPMENT INVENTORY LIST AND REPLACEMENT SCHEDULE									
THROUGH FISCAL YEAR 2008									
		Equipment		Dollar		Amount		Due For Replacement	
Year	Model	Type	Serial Number	Cost	FY 06	FY 07	FY 08		
1985	217D	TORO GROUNDSMASTER	50549 50596	\$ 12,000	X				
1986	33855-60101	TORO 9 GANG MOWER	01007-61144						
			01007-61146						
			01007-61160						
			01007-61161						
			01007-61162						
			01007-61163						
			01007-61164						
			01007-61165						
			01007-61228						
			01007-61230	\$ 18,500					X
1989	4350	TORO GREENSMMASTER 3000	90506	\$ 13,500					X
1989	4350	TORO GREENSMMASTER 3000	90478	\$ 13,500					X
1991		TORO GREENS AERATOR	00816	\$ 9,600					
1993	5100D	TORO REELMASTER	03502-30697	\$ 30,000		X			
1993	5100D	TORO REELMASTER	03502-30699	\$ 30,000					
1999	3215A	JOHN DEERE	TC3215A050130	\$ 35,000					X
1998	898630	CUSHMAN	98002257	\$ 15,000		X			
1999	898650	CUSHMAN	99001733	\$ 15,000					
1998	HR-5111	JACOBSEN	69129-2252	\$ 45,000					X
1999	230	TORO SAND PRO	FC3314	\$ 15,000					

**DEBT SERVICE FUND**

<u>ACCOUNT</u>	<u>ACTUAL FY 2004</u>	<u>PROJECTED FY 2005</u>	<u>BUDGET FY 2006</u>	<u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u>
DEBT SERVICE	7,379,963	2,367,206	2,302,393	-2.74%
<b>TOTAL</b>	<b>\$ 7,379,963</b>	<b>\$ 2,367,206</b>	<b>\$ 2,302,393</b>	<b>-2.74%</b>

**FUND PURPOSE**

The Debt Service Fund is a bond service fund established for the purpose of retiring general obligation and other debt incurred to finance various capital improvements in the Village.

**FUND SUMMARY**

The following is a summary of gross payments and the impact of abatements and other financing sources:

<u>Fiscal Year</u>	<u>Actual 2004</u>	<u>Projected 2005</u>	<u>Budget 2006</u>
Expenditure Total	2,434,041	2,367,206	2,302,393
Other Financing Uses	4,945,922	-	-
<b>Total Expenditure (Uses)</b>	<b>7,379,963</b>	<b>2,367,206</b>	<b>2,302,393</b>
Transfers in	120,000	-	-
Interest	13,632	9,566	8,300
Other Financing Sources	4,975,000	-	-
<b>Total All Financing Sources</b>	<b>5,108,632</b>	<b>9,566</b>	<b>8,300</b>
Use of Fund Balance	5,098,259	10,711	(113,939)
<b>Extended Property Taxes</b>	<b>2,281,704</b>	<b>2,356,495</b>	<b>2,416,332</b>

ANNUAL PRINCIPAL PAYMENT ON EXISTING G.O. DEBT SERVICE  
FISCAL YEAR 2006 THROUGH FISCAL YEAR 2015

SERIES	RETIREMENT DATE	ORIGINAL DEBT	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
1999	Dec-11	4,000,000	-	100,000	100,000	100,000	100,000	2,050,000	1,550,000	-	-	-
001R93	Dec-08	3,820,000	625,000	655,000	680,000	335,000	-	-	-	-	-	-
01R94E	Dec-06	3,690,000	1,000,000	730,000	-	-	-	-	-	-	-	-
2001	Dec-11	1,200,000	115,000	120,000	125,000	135,000	140,000	140,000	145,000	-	-	-
2003	Dec-09	4,975,000	75,000	305,000	1,105,000	1,500,000	1,915,000	-	-	-	-	-
<b>Annual Principal Payment</b>			<b>1,815,000</b>	<b>1,910,000</b>	<b>2,010,000</b>	<b>2,060,000</b>	<b>2,150,000</b>	<b>2,190,000</b>	<b>1,695,000</b>	-	-	-
Principal Balance												
March 1			13,830,000	12,015,000	10,105,000	8,095,000	6,035,000	3,885,000	1,695,000	-	-	-
February 28 (29)			12,015,000	10,105,000	8,095,000	6,035,000	3,885,000	1,695,000	-	-	-	-
Equalized Assessed Valuation (1)			571,063,758	588,195,671	605,841,541	624,016,787	642,737,291	662,019,409	681,879,992	702,336,391	723,406,483	745,108,678
3.0% Annual Increase												
G.O. Debt Limit - 10.00% of EAV			57,106,376	58,819,567	60,584,154	62,401,679	64,273,729	66,201,941	68,187,999	70,233,639	72,340,648	74,510,868
Legal G.O. Debt Margin On 2/28 (29)			45,091,376	48,714,567	52,489,154	56,366,679	60,388,729	64,506,941	68,187,999	70,233,639	72,340,648	74,510,868
Long Term Debt Per Capita (assumes Constant Population of 8,763)			1,371.11	1,153.14	923.77	688.69	443.34	193.43	-	-	-	-

21e  
) Projected from 2003 EAV of \$554,430,833

EXISTING DEBT SERVICE TAX LEVY PROJECTION  
FISCAL YEAR 2006 THROUGH FISCAL YEAR 2015

<u>SERIES</u>	<u>RETIREMENT DATE</u>	<u>ORIGINAL DEBT</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
1999	Dec-11	4,000,000	164,000	264,000	259,900	255,800	251,700	2,197,600	1,613,550	-	-	-
2001R93	Dec-08	3,820,000	712,920	719,483	719,920	348,400	-	-	-	-	-	-
2001R94E	Dec-06	3,690,000	1,064,875	757,375	-	-	-	-	-	-	-	-
2001	Dec-11	1,200,000	152,311	153,056	153,436	148,436	153,280	152,543	151,453	-	-	-
2003	Dec-11	4,975,000	198,703	427,090	1,220,380	1,589,413	1,967,663	-	-	-	-	-
<b>Annual Tax Levy</b>			<b>2,292,809</b>	<b>2,321,004</b>	<b>2,353,636</b>	<b>2,342,049</b>	<b>2,372,643</b>	<b>2,350,143</b>	<b>1,765,003</b>	-	-	-

Total Original Debt 17,685,000

<b>CAPITAL IMPROVEMENT PROJECT FUND</b>				
<b>CIP SALES TAX &amp; OTHER REVENUE</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$0	\$0	\$0	0.00%
OPERATIONS	0	0	0	0.00%
CAPITAL	25,164	375,000	0	-100.00%
OTHER	0	0	181,810	N/A
<b>TOTAL</b>	<b>\$ 25,164</b>	<b>\$ 375,000</b>	<b>\$ 181,810</b>	<b>-51.52%</b>

**FUND PURPOSE**

The CIP Sales Tax & Other Revenue Division of the Capital Improvement Project Fund was created in Fiscal Year 2004. The concept of this division was developed during the most recent update of the Village's Long Range Financial Plan. Per that plan new revenues generated from additional sales tax and other designated revenue would be used to pay for capital improvements on a pay as you go basis.

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key

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line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>CAPITAL PROJECTS FUND</b>								
18 3811 INTEREST ON INVESTMENTS	0	2,197	0	2,124	3,200	0	0	0
3800 ----INTEREST EARNINGS----	0	2,197	0	2,124	3,200	0	0	0
18 3847 MISC. REIMBURSEMENT	0	0	0	0	0	0	0	0
18 3891 SUNDRY	0	0	0	0	0	0	0	0
3830 --OTHER REVENUES--	0	0	0	0	0	0	0	0
18 3914 OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0
3900 OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0
18 3991 TRANSFER FROM GENERAL FD	0	277,276	310,000	0	300,000	500,000	0	0
18 3994 TRANSFER FROM MFT FUND	0	0	0	0	0	0	0	0
3990 -OPERATING TRANSFERS IN-	0	277,276	310,000	0	300,000	500,000	0	0
<b>CAPITAL PROJECTS FUND</b>	<b>0</b>	<b>279,473</b>	<b>310,000</b>	<b>2,124</b>	<b>303,200</b>	<b>500,000</b>	<b>0</b>	<b>0</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key o	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>CIP SALES TAX &amp; OTHER REV</b>									
501	8201 VILLAGE HALL IMPROVEMENTS	0	0	62,000	0	0	62,000	0	0
501	8301 DATA PROCESSING EQUIPMENT	0	0	0	0	0	0	0	0
501	8584 CIP SEWERS	0	25,146	425,000	157,282	300,000	750,000	0	0
501	8681 CIP STREETS	0	0	75,000	57,139	75,000	0	0	0
8000	=====CAPITAL OUTLAY=====	0	25,146	562,000	214,421	375,000	812,000	0	0
501	9525 TRANSFER TO GENERAL FUND	0	0	0	0	0	0	181,810	181,810
9000	=OTHER EXPENDITURES/USES=	0	0	0	0	0	0	181,810	181,810
<b>CIP SALES TAX &amp; OTHER REV</b>		<b>0</b>	<b>25,146</b>	<b>562,000</b>	<b>214,421</b>	<b>375,000</b>	<b>812,000</b>	<b>181,810</b>	<b>181,810</b>

<b>BOND CONSTRUCTION FUND</b>				
<b>2005 LIMITED TAX BONDS</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED</u></b>
PERSONNEL	\$0	\$0	\$0	0.00%
SERVICES	0	0	50,000	N/A
OPERATIONS	0	0	0	0.00%
CAPITAL	0	0	950,000	N/A
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>N/A</b>

**FUND PURPOSE**

The Bond Construction Fund is designed to account for activity funded by the issuance of bonds. Each bond is created as a division in order to independently account for any issuance the Village approves. The 2005 Limited Tax Bonds are intended to fund storm sewer improvement projects.

Relief Sewer Project (on Dundee Road)

\$ 950,000

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>2005 BOND CONSTRUCTION</b>									
4401	3811 INTEREST ON INVESTMENTS	0	0	0	0	0	0	19,500	19,500
	3800 ----INTEREST EARNINGS----	0	0	0	0	0	0	19,500	19,500
4401	3847 MISC. REIMBURSEMENT	0	0	0	0	0	0	0	0
	3830 --OTHER REVENUES--	0	0	0	0	0	0	0	0
4401	3900 OTHER FINANCING SOURCES	0	0	0	0	0	0	0	0
4401	3911 BOND PROCEEDS	0	0	0	0	0	0	1,300,000	1,850,000
4401	3913 ACCRUED INT ON BONDS SOLD	0	0	0	0	0	0	0	0
	3900 OTHER FINANCING SOURCES	0	0	0	0	0	0	1,300,000	1,850,000
4401	3991 TRANSFER FROM GENERAL FD	0	0	0	0	0	0	0	0
	3990 -OPERATING TRANSFERS IN-	0	0	0	0	0	0	0	0
<b>2005 BOND CONSTRUCTION</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,319,500</b>	<b>1,869,500</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key_	line	description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>2005 BOND CONSTRUCTION</b>										
4401	5321	ENGINEERING SERVICES	0	0	0	0	0	0	0	0
4401	5399	ADMINISTRATIVE SERVICES	0	0	0	0	0	0	30,000	50,000
	5000	===CONTRACTUAL SERVICES==	0	0	0	0	0	0	30,000	50,000
4401	8584	CIP SEWERS	0	0	0	0	0	0	850,000	950,000
4401	8681	CIP STREETS	0	0	0	0	0	0	0	0
4401	8682	CIP SIDEWALKS	0	0	0	0	0	0	0	0
	8000	=====CAPITAL OUTLAY=====	0	0	0	0	0	0	850,000	950,000
<b>2005 BOND CONSTRUCTION</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>880,000</b>	<b>1,000,000</b>

## **VILLAGE OF GLENCOE**

### **LONG RANGE PLAN**

Each fiscal year the Village updates its long range financial plan. This plan is typically revised prior to beginning the next fiscal year budget. Plan 2014 was developed as a forecast to assist in identifying issues to consider. The ten year outlook gives the Village Board a good sense of the long term financial condition of the Village prior to developing the budget. The budget is the one year spending plan for the Village but it is based upon a prior look and the long term financial condition of the Village.

Certain sections of that plan are included here for reference. These items include:

1. Plan 2014 Capital (FY 2006) as compared to FY 2006 Proposed Budget;
2. Plan 2014 Capital Improvement Plan (Projects by Funding Source);
3. Plan 2014 Capital Improvement Plan (Projects by Project Type).
4. Plan 2014 Capital Improvement Plan (Projects \$100,000 or greater);
5. Plan 2014: Issues to Consider (Appendix D) – A listing of issues by major category or fund; and
6. Plan 2014: Assumptions (Appendix E) – A listing of major assumptions included in the long range financial plan.

Once the long range plan is completed, the process of developing the budget begins. Certain items identified in the plan may have been changed during the development of the budget. Certain difference occur because the budget spending plan tends to be more conservative than the long range financial forecast.

Exhibit V

VILLAGE OF GLENCOE  
LONG RANGE PLAN (FY06)  
AS COMPARED TO  
FY 06 APPROVED BUDGET

KEY LINE DESCRIPTION	FY 06 BUDGET	FY 06 PLAN	\$ DIFF.	EXPLANATION
<b><u>E911 FUND</u></b>				
199 8301 NORCOM PORTABLE RADIO	15,000	15,000	-	
199 8301 IWIN LICENSES	20,000	-	20,000	REPRIORITIZED
199 8301 FIRE RADIO REPLACEMENT	5,000	5,000	-	
199 8301 LAP TOP COMPUTERS	15,000	15,000	-	
199 8301 911 SYSTEM HARDWARE	100,000	100,000	-	
199 8301 DISPATCH ROOM UPS	25,000	25,000	-	
TOTAL	180,000	160,000	20,000	
<b><u>GARBAGE FUND</u></b>				
330 8461 CUSHMAN SCOOTER REPLACEMENT	27,000	27,000	-	
330 8461 REFUSE PACKER	-	150,000	(150,000)	REPRIORITIZED
330 8461 LEAF COLLECTION EQUIPMENT	30,000	30,000	-	
TOTAL	57,000	207,000	(150,000)	
<b><u>WATER FUND</u></b>				
324 8582 EMERGENCY WATER MAIN	20,000	20,000	-	
324 8305 FIRE HYDRANT REPLACEMENT	10,000	10,000	-	
324 8585 WATER METERS	8,000	38,000	(30,000)	REDUCED
324 8589 DISTRIBUTION MAINS	275,000	240,000	35,000	REPRIORITIZED
324 8461 3/4 TON UTILITY TRUCK	-	30,000	(30,000)	DEFERRED
324 8304 FILTER TURBIDMETERS	15,000	15,000	-	
328 8304 SECURITY/FIRE SYSTEMS	50,000	50,000	-	
TOTAL	378,000	403,000	(25,000)	
<b><u>GENERAL FUND</u></b>				
204 8461 VEHICLE REPLACEMENT	-	25,000	(25,000)	DEFERRED
222 8301 SERVER REPLACEMENT	-	12,000	(12,000)	REPRIORITIZED
240 8201 VILLAGE HALL WINDOWS	15,000	15,000	-	
240 8201 IRRIGATION SYSTEM WYMAN GREEN	10,000	10,000	-	
240 8201 SOUTH ENTRANCE PATIO WALLS	15,000	-	15,000	REPRIORITIZED
240 8201 SOUTH ENTRANCE STAIRS	12,000	-	12,000	REPRIORITIZED
240 8201 TUCK POINT PARAPET WALLS	10,000	-	10,000	REPRIORITIZED
240 8201 HIGH ROOF	5,000	-	5,000	REPRIORITIZED
240 8201 ROOF REPLACEMENT (APPARATUS FLOOR)	30,000	-	30,000	REPRIORITIZED
256 8461 1-1/2 TON TRUCK W/SPR/PLOW	48,000	49,500	(1,500)	COST UPDATE
256 8461 SIDEWALK SNOW PLOW	-	70,000	(70,000)	DEFERRED
256 8682 SIDEWALK PROGRAM	50,000	50,000	-	
236 8461 3/4 TON PICKUP TRUCK	-	31,000	(31,000)	DEFERRED
256 8461 2-1/2 TON TRUCK	95,000	95,000	-	
288 8341 RADAR	-	5,000	(5,000)	DEFERRED
288 8341 VIDEO CAMERAS FOR SQUADS	-	15,000	(15,000)	REDUCED
288 8346 RANGE UPGRADES	5,000	-	5,000	REPRIORITIZED
288 8461 VEHICLE REPLACEMENT	30,000	33,500	(3,500)	COST UPDATE
288 8461 VEHICLE REPLACEMENT	30,000	33,500	(3,500)	COST UPDATE
292 8341 AED REPLACEMENT	-	11,000	(11,000)	REPRIORITIZED
292 8346 DAY ROOM FURNITURE	3,000	-	3,000	REPRIORITIZED
292 8341 AIR PACK REPLACEMENTS	15,000	15,000	-	
TOTAL	373,000	470,500	(97,500)	
<b><u>MOTOR FUEL TAX FUND</u></b>				
344 8681 STREET IMPROVEMENT	-	275,000	(275,000)	REPRIORITIZED
TOTAL	-	275,000	(275,000)	
<b><u>CIP (SALES TAX) FUND</u></b>				
501 8681 STREET IMPROVEMENT	-	150,000	(150,000)	REPRIORITIZED
501 8201 VILLAGE HALL IMPROVEMENT	-	62,000	(62,000)	DEFERRED
501 8584 DUNDEE ROAD SEWER PROJECT	-	750,000	(750,000)	BOND FINANCING
TOTAL	-	962,000	(962,000)	

Exhibit V

<u>KEY LINE DESCRIPTION</u>	<u>FY 06 BUDGET</u>	<u>FY 06 PLAN</u>	<u>\$ DIFF.</u>	<u>EXPLANATION</u>
<b><u>GLENCOE GOLF CLUB</u></b>				
387 8308 GREENS AERIFIERS (2)	15,000	16,000	(1,000)	COST ADJ.
387 8308 ROTARY MOWER	35,000	15,000	20,000	REPRIORITIZED
387 8308 TRENCHER	-	20,000	(20,000)	REPRIORITIZED
TOTAL	50,000	51,000	(1,000)	
<b><u>BOND CONSTRUCTION FUND</u></b>				
DUNDEE SEWER PROJECT	950,000	-	950,000	
TOTAL	950,000	-	950,000	

Village of Glencoe  
 Long Range Capital Improvement Plan (CIP 2014)  
Projects by Funding Source

**Summary**

	<u>Prior Year</u>	<u>Current Year</u>	<u>% of Total</u>
<b><u>General Operating Funds</u></b>			
Capital Reserve	-	160,000	0.6%
E911	636,000	996,000	3.7%
Water Fund	3,124,500	1,057,500	3.9%
Garbage Fund	897,000	1,109,000	4.1%
General Fund	4,088,697	4,382,000	16.2%
Golf	-	390,812	1.4%
Motor Fuel Tax Fund	2,530,000	2,820,000	10.5%
Sales Tax - General Fund	<u>5,410,000</u>	<u>1,050,000</u>	<u>3.9%</u>
Total	16,686,197	11,965,312	44.3%
<b><u>Source of Funding To Be Determined (TBD)</u></b>	19,027,900	13,212,500	49.0%
<b><u>Grants Anticipated</u></b>	1,802,000	1,802,000	6.7%
<b>Total Inventory</b>	<b>37,516,097</b>	<b>26,979,812</b>	<b>100.0%</b>

**Summary of Projects with Funding Sources To Be Determined**

	<u>Prior Year</u>	<u>Current Year</u>	<u>% of Total</u>
General Fund	4,109,000	8,884,000	67.2%
Water Fund (1)	8,250,000	3,325,000	25.2%
Golf Club	<u>6,668,900</u>	<u>1,003,500</u>	<u>7.6%</u>
Total	19,027,900	13,212,500	100.0%

**Notes**

(1) Does not include \$4.5 Million for new lagoon crossing to water tower and \$3.0 Million for a new replacement elevated tank in current year plan.

**Summary of Projects with Funding Sources Anticipated to Be Grants**

	<u>Prior Year</u>	<u>Current Year</u>	<u>% of Total</u>
General Fund	<u>1,802,001</u>	<u>1,802,000</u>	<u>100.0%</u>
Total	1,802,001	1,802,000	100.0%

Exhibit V

VILLAGE OF GLENCOE  
LONG RANGE PLAN (FY06)  
**TBD PROJECTS**  
AS COMPARED TO  
FY 06 PROPOSED BUDGET

<u>DESCRIPTION</u>		<u>FY 06</u>	<u>FY 06</u>	<u>\$</u>	<u>EXPLANATION</u>
		<u>BUDGET</u>	<u>PLAN (1)</u>	<u>DIFF.</u>	
<b><u>GENERAL FUND</u></b>					
232	8584 EAST DIVERSION DITCH / DRAINAGE BASIN IMPROV.	-	1,500,000	(1,500,000)	COUNTY PROJECT
240	8201 BUS SHELTER	-	5,000	(5,000)	DEFERRED
240	8201 VILLAGE HALL CARPETING	-	10,000	(10,000)	DEFERRED
240	8201 WINDOW REPLACEMENT	-	15,000	(15,000)	DEFERRED
501	8681 STREET IMPROVEMENT	-	150,000	(150,000)	DEFERRED
501	8201 VILLAGE HALL IMPROVEMENT	-	62,000	(62,000)	DEFERRED
288	8341 VIDEO CAMERAS FOR SQUADS	-	15,000	(15,000)	DEFERRED
292	8341 AED REPLACEMENT	-	11,000	(11,000)	DEFERRED
TOTAL GENERAL FUND		-	1,768,000		
<b><u>GOLF CLUB</u></b>					
387	8308 TRENCHER	-	20,000	(20,000)	DEFERRED
TOTAL GOLF CLUB		-	20,000		
<b><u>WATER FUND</u></b>					
328	8589 FILTER REHAB	-	170,000	(170,000)	DEFERRED
328	8209 INTAKE REPAIRS	-	10,000	(10,000)	DEFERRED
TOTAL WATER FUND			180,000		

Note

(1) Projects listed above were included in the Long Range Financial Plan as projects with funding to be determined.



Village of Glencoe  
Long Range Capital Improvement Plan (CIP 2014)

Summary of Projects (\$100,000 and greater)

FUND	FUNDING SOURCE	TOTAL PROJECT	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
	GENERAL	115,000	115,000	-	-	-	-	-	-	-	-	-
	TOTAL	115,000	115,000	-	-	-	-	-	-	-	-	-
	E911	210,000	-	-	210,000	-	-	-	-	-	-	-
	E911	100,000	100,000	-	-	-	-	-	-	-	-	-
	TOTAL	310,000	-	100,000	210,000	-	-	-	-	-	-	-
	GARBAGE	670,000	-	150,000	-	-	-	160,000	-	175,000	-	185,000
	TOTAL	670,000	-	150,000	-	-	-	160,000	-	175,000	-	185,000
	GENERAL	140,000	-	-	140,000	-	-	-	-	-	-	-
	GENERAL	130,000	-	-	-	130,000	-	-	-	-	-	-
	GENERAL	115,000	-	-	-	-	115,000	-	-	-	-	-
	GENERAL	190,000	-	-	-	-	-	190,000	-	-	-	-
	GENERAL	140,000	-	-	-	-	-	-	140,000	-	-	-
	GENERAL	165,000	-	-	-	-	-	-	-	165,000	-	-
	GRANT	800,000	-	-	-	-	-	800,000	-	-	-	-
	GRANT/TBD	1,600,000	-	-	-	-	-	800,000	-	-	-	-
	GRANT/TBD	750,000	-	-	-	200,000	200,000	200,000	150,000	-	-	-
	SALES TAX	225,000	225,000	-	-	-	-	-	-	-	-	-
	SALES TAX	750,000	-	750,000	-	-	-	-	-	-	-	-
	TBD	1,950,000	-	-	200,000	250,000	250,000	240,000	510,000	250,000	-	-
	TBD	100,000	-	150,000	-	-	100,000	-	-	-	-	-
	TBD	300,000	-	150,000	-	-	-	-	-	-	-	-
	TBD	985,000	-	320,000	320,000	335,000	340,000	500,000	-	-	-	-
	TBD	500,000	-	-	-	-	-	500,000	-	-	-	-
	TBD	350,000	-	-	-	-	-	-	100,000	-	-	-
	TBD	400,000	-	-	-	-	-	-	-	-	-	-
	TBD	350,000	350,000	-	-	-	-	-	-	-	-	-
	TBD	1,500,000	1,500,000	-	-	-	-	-	-	-	-	-
	TBD	2,400,000	2,400,000	-	-	-	-	-	-	-	-	-
	TOTAL	11,565,000	575,000	2,400,000	810,000	915,000	1,005,000	1,930,000	1,700,000	415,000	1,155,000	650,000
	GLENCOE GOLF CLUB	300,000	-	-	300,000	-	-	-	-	-	-	-
	Course Improvement - Bunkers	250,000	-	-	-	-	-	-	-	-	250,000	-
	Clubhouse Renovation	50,000	-	-	300,000	-	-	-	-	-	-	-
	TOTAL	550,000	-	-	300,000	-	-	-	-	-	250,000	-
	MOTOR FUEL TAX FUND	2,820,000	275,000	275,000	275,000	275,000	285,000	285,000	285,000	285,000	290,000	290,000
	Street Improvement	2,820,000	275,000	275,000	275,000	275,000	285,000	285,000	285,000	285,000	290,000	290,000
	TOTAL	2,820,000	275,000	275,000	275,000	275,000	285,000	285,000	285,000	285,000	290,000	290,000

FUND	FUNDING SOURCE	TOTAL PROJECT	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
	WATER FUND											
	Distribution Mains	2,130,000	100,000	240,000	240,000	300,000	200,000	200,000	250,000	200,000	200,000	200,000
	Tile / Flat Roof Replacement	125,000	125,000									
	Filter Rehab	170,000		170,000								
	Structural Rehab Plant	100,000				100,000						
	2 MG Reservoir Liner	100,000					100,000					
	Water Meters	250,000					125,000					
	Structural Maintenance / Repairs	100,000						100,000				
	Intake Chemical Feed	100,000							100,000			
	Replace Flocculators	100,000								100,000		
	TOTAL	3,175,000	225,000	410,000	240,000	400,000	425,000	425,000	350,000	200,000	300,000	200,000
	ALL FUND TOTAL	19,195,000	1,190,000	3,335,000	1,835,000	1,590,000	1,715,000	2,800,000	2,335,000	1,075,000	1,995,000	1,325,000
	TOTAL PROJECTS	26,979,812										
	% OF TOTAL PROJECTS	71.1%										

## APPENDIX D

### Issues to Consider

## PROPERTY TAX LEVY THROUGH FISCAL YEAR 2014

### Issues to Consider

1. To date, the Village has been able to operate effectively within tax cap constraints. However, continued increased pension costs far in excess of the tax cap limit have eroded the Village's ability to fund services with property tax. This is particularly true of the Garbage Fund.
2. Effective with Tax Year 2004 (2005 Tax Bill), homeowners will see assessment caps reflected for the first time on their second installment tax bills. The legislation calls for the cap to run for one assessment cycle for each district. In 2006, the legislature will re-evaluate the expanded exemption and decide whether it will expire or be renewed.
3. Analysis indicates that the tax assessment limitation law will not impact tax revenue for the Village.

## GENERAL FUND

### Issues to Consider

1. The appropriate balance of funding improvements on pay-as-you-go basis versus use of long term debt.
2. The best use of sales tax and other designated revenue (i.e. capital improvements, debt service, property tax abatement).
3. Impact of external forces on Village's ability to fund services (i.e. State of Illinois budget problems has renewed discussion of possibly changing the local government share from one-tenth to one-eleventh.)
4. Impact of other programs mandated without funding.
5. Alternatives to moderate the increase in cost of health insurance and other employee benefits.
6. The appropriate level of funding as reserve for unanticipated capital needs

## WATER FUND

### Issues to Consider

1. With implementation of GASB 34, expenditures for Illinois Municipal Retirement Fund and Social Security on behalf of Water Division employees were required to be reflected in the Water Fund. This expenditure historically was funded by property tax. During Fiscal Year 2005 funds were transferred from the General Fund to support these expenditures. Plan 2014 anticipates that these transfers would be discontinued and the Water Fund would self-fund all expenditures.
2. Review of rate increase projected to determine sufficiency to fund operations and improvements.

## GLENCOE GOLF CLUB FUND

### Issues to Consider

1. Continued review of profit (loss) as a guide to operations.
2. Review of decline in rounds and long term implications for food service and pro shop operations
3. Review of benefit of the Glencoe Golf Club to Glencoe residents.
4. Review of ability of Glencoe Golf Club to effectively repay the General Fund and continue to pay for capital improvements.

## GARBAGE FUND

### Issues to Consider

1. Reviewing ability to fund services in a tax cap environment.
2. Review of service levels (i.e. once-a-week versus twice-a-week collection)
3. Review of fee structure (i.e. fee for garbage collection, fee for yard waste collection service, increasing cost of yard waste bags.)
4. The sufficiency of a 3.0% biennial increase program.
5. Use of fees versus seeking referendum approval for increase property tax to fund service.

6. Review use of sales tax and other designated revenue to determine whether or not taxes levied as general fund could be allocated to garbage fund.
7. Like the Water Fund, the Garbage Fund benefits from transfers from the General Fund to support costs of IMRF and FICA. Plan 2014 assumes that Garbage Fund becomes self-sufficient.

#### DEBT-SERVICE FUND

##### Issues to Consider

1. Determine the appropriate balance of funding projects on a pay as you go basis versus long term debt.

#### MOTOR FUEL TAX FUND

##### Issues to Consider

2. Long-term ability of MFT allotments alone to meet maintenance resurfacing needs.

#### E911 FUND

##### Issues to Consider

1. Potential consolidation of dispatch services with other communities.
2. Use of 911 Funds to pay for a portion of eligible personnel services.
3. Long-term need for 911 taxes collected.

#### PENSION FUNDS

##### Issues to Consider

1. Consideration of advocacy regarding legislative initiatives to change benefits without providing a mechanism for funding such benefits.

## APPENDIX E

### Assumptions

The key assumptions included in Plan 2014 are as follows:

Revenue

9. The 2004 Tax Levy can increase by 1.88% due to change in CPI from December 2002 through December 2003. The Tax Levy increases from 2005 through 2014 will increase annually by 3.0% (Plan 2012 assumed a 2.38% increase limit for the 2002 Tax Levy).
10. Given the low CPI factor for tax levy increases, levy collected in excess of budgetary levy due to loss in collection factor and New EAV will be used to fund-capital projects (New assumption this year).
11. The Plan assumes a water rate increase of 3.0% effective March 1, 2005. Biennial increases of 3.0% from March 1, 2005 through 2014 (No change from Plan 2013).
12. Biennial increase in Garbage rate of 3.0% beginning March 1, 2005 and changes in recycling and SWANCC rate based upon recovering cost of providing service.
13. Income from other revenue will generally increase by 2.5% annually. Illinois Municipal League revenue estimates will be used to project income tax, use tax, motor fuel tax (no change from plan 2013).
14. Autohaus will provide sales tax to the Village based upon \$41.2M annual sales, and will increase 3.0% annually. (Plan 2013 assumed \$40.0M with a 3.0% annual increase).
15. Fields will begin operations in January 2005. Sales tax revenue to begin during April 2005 with sales of \$35.0M annually, and will increase 3.0% annually (Plan 2012 assumed starting operations in spring 2004 with annual sales of \$20.0M).
16. CarMax will provide sales tax revenue \$39.1M annual sales (Plan 2013 assumed \$38.0M in annual sales with a 3.0% annual increase).
17. The Village will continue to pursue grant opportunities including Illinois Criminal Justice Authority, Village Hall and Water Plant Improvements under Homeland Security, and other types of grants (Assumption from FY 2004 Budget).
18. The Village will pursue alternative funding options for storm sewer improvements, sanitary sewer improvements, and Dundee Road improvement project. (new assumption)

19. The Village to consider EPA low interest loan program as source of funding for water system improvements. (No change from Plan 2013)
20. The Glencoe Golf Club will begin to repay the "advance" from the General Fund during Fiscal Year 2006. The advance amount includes cash advanced and deferred management fee. Interest will also be included at same rate as earned at Harris Bank Glencoe. (No change from Plan 2013.)
21. Sales tax and other designated revenue will be used to pay for capital improvements as identified by the Village Board in the Long Range Capital Improvement Plan (CIP 2014) (No change from Plan 2013)
22. Certain fees will be reviewed as part of development of Plan 2014. These fees include ticket fees, shut off and reconnect service fees, and demolition fees. (New assumption).
23. During Fiscal Year 2005 the late payment penalty ordinance will be reviewed. At present a 6.0% penalty is applied to late water bills. (New assumption)
24. The per square foot factor for determining the minimum amount of a building permit fee will be reviewed annually. (New assumption formalizing existing practice)
25. During Fiscal Year 2005 the percentage applied to the cost of construction will be reviewed. At present the percent is 2.0%. (New assumption)
26. Fees to be reviewed on an annual basis with recommendations made as appropriate. Other than fees already listed, no change anticipated in fees during Plan 2014. (No change from Plan 2013)

#### Expenditure

9. Personnel expenditures (excluding benefits) will increase 3.50% annually from Fiscal Year 2004 actual. (Plan 2013 assumed 3.75%)
10. Expenditures for employee benefits will increase 11.8% annually. (Plan 2013 assumed 7.5%)
11. Village will continue to assume the cost of accepting credit cards (No change from existing practice)
12. For purposes of analysis and planning, full-time positions authorized by the Village Board will remain at or below Fiscal Year 2005 budget levels of 105 during Plan 2014. (No change from Plan 2013)

13. Operational line items will increase 3.0% annually as a general guideline, however, actual change will be subject to Village Staff review and Village Board approval. (Plan 2013 assumed 2.0%)
14. Capital expenditures will be on a pay-as-you-go basis with no lease purchase of equipment. During development of the capital improvement plan for Plan 2014, staff will evaluate projects to determine best source of funding projects.
15. Identify any projects that would best be funded by issuance of long term debt.
16. Capital expenditures funded by sales tax and other revenues will be presented for approval after revenues have been received. Allocated revenues will be tracked in a separate Capital Improvement Projects Fund (per Fiscal Year 2005 Budget)
17. Develop methodology for setting aside for future capital improvements to avoid major fluctuations in tax levy allocation from year to year between funds (i.e. levying extra in Garbage fund in years when packers are purchased.) Methodology could be collecting revenue on a percentage of future anticipated cost basis in order to have funds available to purchase desired equipment or improvement. (New assumption)
18. Plan assumes that Chicago Botanic Garden will not resume prior landscape waste service (New assumption).
19. The remaining state portion of Dundee Road will be improved subject to a jurisdictional transfer agreement with the State. Funding for this project will be through State. Plan does not contemplate available funding for local match.
20. Glencoe Golf Club to complete long-range comprehensive plan during Fiscal Year 2005. (Plan 2013 contemplated long-range plan during Fiscal Year 2004)
21. Village Board to consider an update of 10-year Capital Improvement Plan (CIP) during Fiscal Year 2005 (Plan 2012 was first year of 10-year CIP).
22. Golf Club's general obligation debt repayment obligation will be completed during Fiscal Year 2005 (per Fiscal Year 2005 Budget). However, the golf club owes the general fund over \$856,000 and will begin to repay the general fund plus interest during Fiscal Year 2006. Repayment schedule will be included in Plan 2014. Term of repayment plan will be flexible accommodate needs of the golf club to make needed capital purchases.
23. Based upon existing debt schedule, the Village's long-term debt obligation will be completed satisfied and paid by December 1, 2011, during Fiscal Year 2012. (No change from Plan 2013)

**PAY PLAN/HISTORY**

**THE VILLAGE OF GLENCOE**  
Office of the Village Manager

**OFFICIAL PAY PLAN**

March 1, 2005

VILLAGE OF GLENCOE  
OFFICE OF THE VILLAGE MANAGER  
March 1, 2005

OFFICIAL PAY PLAN

1.0 Purpose:

1.1 To officially disseminate the Official Pay Plan as approved by the Village Board of Trustees.

2.0 Scope:

2.1 The Official Pay Plan establishes the authority and official guidelines by which the Village Manager may appoint, promote, evaluate and compensate all Village employees.

3.0 Policy:

3.1 The Village Manager, as the Chief Administrative Officer of the Village, shall be responsible to the Village Board of Trustees for the administration and interpretation of the Official Pay Plan.

4.0 Distribution:

4.1 To all Department Heads and to be made available for review by all employees.

Office of the Village Manager  
March 1, 2005

## Procedures and Implementation Data

### THE OFFICIAL PAY PLAN

The salary ranges, position titles, and position classifications as presented herein, shall constitute the Official Pay Plan for all employees of the Village of Glencoe except for the Village Manager. The Village Manager operates under a separate plan with the Village Board. The Official Plan grants certain authority to the Village Manager, but does not obligate the Manager to act with regard to compensation of employees.

### ADMINISTRATOR OF THE PAY PLAN

The Village Manager, as Chief Administrative Officer of the Village, shall be responsible to the Village Board of Trustees for the administration and interpretation of the Official Pay Plan and shall set salaries for all employees within the limits of the salary ranges established herein. The Village Manager shall apprise the Village Board of Trustees annually regarding the appropriateness of municipal salary levels, taking into consideration cost of living, area employment conditions, level of employee performance and other appropriate factors. All salary adjustments shall be authorized by the Village Manager following the consideration of recommendations of Department Heads who shall certify each employee's eligibility and qualifications for such salary adjustment. The Village Manager is further authorized to establish and administer an employee evaluation and development program to be used to determine employee job effectiveness, performance, and individual employee development. Such a program serves as an important factor in consideration of employee salary adjustments. Additionally, the Village Manager shall have the authority to establish personnel review boards to administratively review and recommend employees for probation and salary adjustments.

### Salary Administration Procedure

#### SALARY RANGE

The Official Pay Plan establishes a salary range that recognizes that individual ability and exhibited job performance are the basic considerations in salary administration. The Plan also recognizes that it is desirable to provide the opportunity for employees to attain, within a reasonable period following employment, a salary level appropriate to their position and skills exhibited, based on their performance.

#### ORIGINAL APPOINTMENT AND PROBATIONARY PERIOD

Employees shall normally be appointed at the minimum level of the range authorized for the position. However, employees may be hired at a level higher

than the minimum with the expressed approval of the Village Manager who shall have authority to establish initial employment compensation at any salary level within the range authorized for the position. Employees appointed at the initial increment for their position salary range shall be eligible for a salary increase upon satisfactory completion of a probationary period and recommendation for salary adjustment by the Department Head. Probationary periods shall normally cover the initial six (6) months of employment; however, such period may be extended not to exceed one (1) year if, in the opinion of the Department Head and Village Manager, an extended period is necessary to fully evaluate the employee for regular appointment. Appointment as regular employee bestows no additional rights to the employee. All employees are considered "at will" employees. No employee shall be considered for regular employee appointment or salary increase if the employee is determined to not satisfactorily perform duties of the position to which the employee is assigned.

The Village Manager may authorize larger increases if the performance and skills exhibited during the probationary period warrant additional compensation.

#### ADMINISTRATION PLAN

Following completion of the probationary period employees shall be evaluated annually on or before March 1st for a salary adjustment based upon demonstrated, satisfactory job performance. The incremental salary increase shall generally follow the guidelines established by the Village Manager and approved by the Village Board.

#### PAY PLAN ADJUSTMENTS

Periodically, based upon economic conditions and other factors, the pay plan may be adjusted by the Village Board of Trustees upon the recommendation of the Village Manager. At the time of such periodic adjustment all regular, full time employees will be eligible for salary increase consideration at the newly assigned salary rate, or any portion thereof dependent upon their evaluation, unless a Department Head, upon a formal evaluation of any employee and following consultation with said employee determines an increase is not in order due to the employee's failure to perform assigned duties in a satisfactory manner. Such adjustment, when withheld, may be granted by the Village Manager at any later time when said employee's performance has improved to a satisfactory extent.

#### PROMOTIONS

When an employee is transferred or promoted from one position or salary range to another position or salary range, the employee's salary may be adjusted by the Village Manager. Such salary will be at an increment commensurate with the employee's knowledge, skills and abilities to perform the new duties. In the case of promotions, the Village Manager may authorize a salary increase within the

new salary range that reflects the increased duties and responsibilities assigned the employee.

#### RECLASSIFICATION

An employee's position may be re-established by the Village Manager to a higher or lower salary range to properly reflect assigned duties and responsibilities. The Village Manager shall have the authority to reassign and place an employee at a lower salary range.

#### ADDITIONAL DUTY PAY

The Village Manager shall have the authority to assign additional duty responsibilities, on a temporary or permanent basis, to regular employees, which will be special or collateral assignments in addition to the employee's regular position. Employees assigned an additional duty position shall be eligible, upon authorization by the Village Manager, for salary adjustments not to exceed \$1,000 per month. The salary adjustments shall be in effect only so long as authorized by the Village Manager.

The standards for awarding additional duty pay shall be as follows:

1. The additional duties must represent skills not normally associated with the position classification as determined by the Village Manager.
2. The individual must be performing duties not normally assigned to the position and the additional duties must represent forty percent (40%) of the individual's time or represent significant off-duty preparation time.
3. The individual must act as a working leader for a crew of three (3) or more employees for sixty percent (60%) of the individual's time. This must include:
  - assigning personnel;
  - directing personnel;
  - being held responsible for crew
  - performance by the Department Head; and
  - being assigned as acting Department Head periodically.
4. The additional duties must represent assigned managerial responsibilities either as an "acting" position or as an "assistant to" position.

ADDITIONAL MERIT PAY

The Village Manager shall have the authority to establish an additional Merit Pay policy for review and approval by the Village Board of Trustees if deemed necessary or desirable.

Temporary Employees

Certain job functions are required to be performed only on a temporary basis. Such positions are unclassified in the Official Pay Plan and are authorized to be filled and paid within established salary levels, as approved by the Village Manager.

Non-Regular Employee		
<u>Temporary Positions</u>	<u>Hourly Pay Range</u>	
	<u>Minimum</u>	<u>Maximum</u>
Special Education Intern	\$ 6.50	\$ 5.78
Administrative Intern	6.50	15.00
Engineering Intern	6.50	11.29
Office Clerk	6.50	13.93
Clerk Typist	6.50	18.48
Secretary	6.80	24.32
Temporary Laborer	6.50	15.00
Handyman	6.80	20.00
Crossing Guard	225	450 per month
Paid On-Call Firemen	20	20 per call
Health Officer	600	950 per month

Executive, Managerial and Administrative Classification

The Village Manager shall, within established salary levels, have full discretion and authority to periodically adjust salaries of those persons in the Executive, Managerial and Administrative Classification of the Official Pay Plan. Performance of such professional personnel will be reviewed at least annually. Increases shall not extend salary levels beyond the maximum per annum rates established for the positions and approved by the Village Board of Trustees.

Salary increases shall be based upon demonstrated performance in the following areas:

1. Management.
  - a. The ability to secure cooperation and obtain optimum results through the efforts of others.

- b. The demonstration of fiscal accountability and efficient and effective utilization of resources.
  - c. The ability to conceptualize the needs of the Department and organize necessary programs and activities to increase efficiency and effectiveness.
  - d. The ability for written and oral communication.
2. Technical skills and abilities.
  3. Personal development for personal growth and continued value to the organization.

In addition, the salary plan shall be reviewed each year based upon the following considerations:

1. The relationship between positions of similar responsibilities and authorities and of preserving management and supervisory relationships.
2. The Village's competitive position in terms of retaining existing personnel and recruiting new personnel.
3. The Village's financial ability to adequately compensate authorized personnel.

Office of the Village Manager  
March 1, 2005

Pay Plan Schedule for Fiscal Year 2006

C	Position	Adopted FY 2005 Annual		FY 05 Percentile Rank		FY 06 Perc w Comps		PROPOSED FY 2006 Annual	
		Minimum	Maximum	50th Minimum	75th Maximum	50th Minimum	75th Maximum	Minimum	Maximum
						3.50%	3.50%		
<b>EXECUTIVE, MANAGERIAL AND ADMINISTRATIVE PERSONNEL</b>									
1.	Director of Public Works * Director of Public Safety * Director of Finance *	\$ 85,237	\$ 117,079	\$ 89,993	\$ 115,979	\$ 88,220	\$ 121,176	\$ 88,220	\$ 121,469
2.	Village Engineer *	\$ 50,767	\$ 78,754	\$ 52,758	\$ 98,629	\$ 52,543	\$ 81,510	\$ 52,543	\$ 83,873
3.	Executive Assistant	\$ 40,105	\$ 57,173	\$ 41,669	\$ 58,335	\$ 41,508	\$ 59,174	\$ 43,669	\$ 61,391
4.	Deputy Chief / Public Safety (1) PW General Superintendent Deputy Director of Public Works/ Community Development*	\$ 75,793	\$ 97,095	\$ 70,234	\$ 98,023	\$ 78,445	\$ 100,493	\$ 78,635	\$ 100,736
5.	Assistant to the Village Manager *	\$ 51,502	\$ 71,841	\$ 50,886	\$ 73,858	\$ 53,304	\$ 74,355	\$ 52,667	\$ 76,443
6.	Assistant to the Dir of Public Safety Assistant to the Director of Finance * Community Development Analyst *	\$ 43,050	\$ 67,515	\$ 38,944	\$ 65,806	\$ 44,556	\$ 69,878	\$ 44,556	\$ 70,047
<b>DEPARTMENT OF FINANCE</b>									
1.	Accountant *	\$ 41,252	\$ 60,627	\$ 43,989	\$ 61,351	\$ 45,528	\$ 63,498	\$ 45,528	\$ 63,498
2.	Payroll/Benefit Coordinator	\$ 34,511	\$ 49,096	\$ 36,249	\$ 52,324	\$ 37,518	\$ 54,155	\$ 37,518	\$ 54,165
3.	Account Clerk-Biller *	\$ 34,367	\$ 47,889	\$ 33,477	\$ 48,908	\$ 34,469	\$ 50,619	\$ 34,469	\$ 50,619
<b>DEPARTMENT OF PUBLIC WORKS</b>									
1.	Water Plant Superintendent	\$ 58,830	\$ 79,564	\$ 54,444	\$ 73,632	\$ 56,213	\$ 76,025	\$ 61,036	\$ 82,548
2.	Public Works Supervisor *	\$ 50,933	\$ 76,042	\$ 51,625	\$ 72,989	\$ 52,715	\$ 78,703	\$ 53,431	\$ 78,894
3.	Mechanic	By Contract						By Contract	
4.	Water Plant Operator	By Contract						By Contract	
5.	Maintenance Equipment Operator	By Contract						By Contract	
6.	Building Custodian	By Contract						By Contract	
7.	Office Coordinator *	\$ 37,107	\$ 50,294	\$ 36,912	\$ 48,997	\$ 38,405	\$ 52,054	\$ 38,204	\$ 52,180
8.	Administrative Secretary *	\$ 34,833	\$ 47,844	\$ 38,516	\$ 50,363	\$ 36,103	\$ 49,518	\$ 36,575	\$ 50,236
9.	Receptionist/Cashier *	\$ 29,368	\$ 42,273	\$ 29,945	\$ 44,859	\$ 30,395	\$ 43,752	\$ 30,836	\$ 44,387
10.	Bulding Inspector / Plan Reviewer	\$ 40,500	\$ 55,500	\$ 46,000	\$ 65,470	\$ 41,917	\$ 57,442	\$ 42,525	\$ 58,275
<b>DEPARTMENT OF PUBLIC SAFETY</b>									
1.	Lieutenant (2) (4)	\$ 67,509	\$ 87,397	Based on 10% over the average			\$ 70,884	\$ 91,767	
2.	Public Safety Officer (3) (4)	\$ 46,881	\$ 71,536	Based on 10% over the average			\$ 49,225	\$ 74,219	
3.	Communications Operator *	\$ 39,151	\$ 54,398	\$ 39,201	\$ 53,978	\$ 40,521	\$ 56,301	\$ 40,573	\$ 56,438
4.	Administrative Secretary	\$ 34,883	\$ 47,844	\$ 38,516	\$ 50,363	\$ 36,103	\$ 49,518	\$ 36,627	\$ 50,236
5.	Community Service Officer	\$ 37,016	\$ 49,998	\$ 38,171	\$ 50,675	\$ 38,311	\$ 51,747	\$ 39,506	\$ 52,499
6.	Public Safety Records Clerk	\$ 33,761	\$ 46,747	\$ 33,170	\$ 45,833	\$ 34,942	\$ 48,383	\$ 34,330	\$ 48,500

Pay Plan Schedule for Fiscal Year 2006

Position

	Adopted FY 2005 Annual		FY 05 Percentile Rank		FY 06 Perc w Comps		PROPOSED FY 2006 Annual	
	<u>Minimum</u>	<u>Maximum</u>	<u>Minimum</u>	<u>Maximum</u>	<u>Minimum</u>	<u>Maximum</u>	<u>Minimum</u>	<u>Maximum</u>
					<u>3.50%</u>	<u>3.50%</u>		
<b>GLENCOE GOLF CLUB</b>								
1. Golf Club Manager*	\$ 75,793	\$ 97,095	\$ 70,234	\$ 98,023	\$ 78,445	\$ 100,493	\$ 78,635	\$ 100,736
2. Superintendent *	\$ 33,284	\$ 60,095	N/A	N/A	N/A	N/A	\$ 34,948	\$ 63,100
3. Crew Chief (5)*							\$ 31,518	\$ 59,945
4. Grounds Worker *	\$ 26,750	\$ 41,913	N/A	N/A	N/A	N/A	\$ 28,088	\$ 44,009

Footnotes

- (1) Does not include Public Safety pro-pay bonus of \$1,500.
- (2) Does not include Public Safety pro-pay bonus of \$1,250.
- (3) Does not include Public Safety pro-pay bonus of \$1,000.
- (4) Does not include Public Safety paramedic-pay bonus of \$1000
- (5) Re-designated
- \* Position does not have personnel at Maximum

<b>POLICE PENSION FUND</b>				
<b><u>ACCOUNT</u></b>	<b><u>ACTUAL FY 2004</u></b>	<b><u>PROJECTED FY 2005</u></b>	<b><u>BUDGET FY 2006</u></b>	<b><u>% INCREASE (DECREASE) FROM FY 2005 PROJECTED ACTUAL</u></b>
PERSONNEL	864,764	878,716	901,551	2.60%
SERVICES	42,601	39,900	46,600	16.79%
COMMODITIES	0	(2,558)	0	-100.00%
OTHER EXPENSES	0	0	0	0.00%
<b>TOTAL</b>	<b>907,365</b>	<b>916,058</b>	<b>948,151</b>	<b>3.50%</b>

**FUND PURPOSE**

The Police Pension Fund, established and regulated by Illinois State Statutes, provides for a retirement and disability program for sworn Village of Glencoe Public Safety Department Personnel. The property tax levy for the Police Pension Fund was established by the State of Illinois to amortize the fund's actuarial deficiency by 2033 and to provide for the normal cost of the program based on the number of active participants.

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>POLICEMENS PENSION FUND</b>								
26 3111 PROPERTY TAX	0	0	0	0	0	0	0	0
26 3112 NON-CURRENT PROPERTY TAX	0	0	0	0	0	0	0	0
26 3113 PROP TAX INTEREST TAXES	0	0	0	0	0	0	0	0
26 3122 EMPLOYER CONTRIBUTIONS	585,167	614,485	767,392	625,588	767,692	800,000	800,000	800,000
3100 --PROPERTY TAX--	585,167	614,485	767,392	625,588	767,692	800,000	800,000	800,000
26 3421 PERSONAL PROP REPL. TAX	6,000	6,000	6,180	6,000	6,000	6,000	6,000	6,000
3130 --OTHER TAXES--	6,000	6,000	6,180	6,000	6,000	6,000	6,000	6,000
26 3811 INTEREST ON INVESTMENTS	3,782	8,932	4,120	3,048	4,600	4,250	4,250	4,250
26 3813 MUTUAL FUND EARNINGS	44,503	71,342	43,709	64,103	80,000	45,000	45,000	45,000
26 3814 GNMA INTEREST	1,095	314	4,152	0	0	4,200	4,200	4,200
26 3815 MONEY MARKET INTEREST	2,007	1,216	3,090	1,040	1,100	1,100	1,100	1,100
26 3816 CD INTEREST	23,172	5,592	20,600	11,529	7,600	10,500	10,500	10,500
26 3817 IPTIP INTEREST	0	0	0	0	0	0	0	0
26 3818 T-BILL INTEREST	319,276	187,137	206,000	152,979	206,000	212,200	212,200	212,200
26 3819 SPECIAL ACCTS	0	0	0	0	0	0	0	0
26 3820 UNREALIZED GAIN/(LOSS)	-1,576,308	2,192,166	12,571	0	0	12,948	12,948	12,948
26 3825 REALIZED GAIN/LOSS	0	0	0	-93,053	-93,053	0	0	0
300 ---INTEREST EARNINGS---	-1,182,473	2,466,700	294,242	139,647	206,247	290,198	290,198	290,198
3831 GIFTS AND CONTRIBUTIONS	0	0	0	0	0	0	0	0
26 3832 MEMBER CONTRIBUTIONS	231,342	243,880	226,721	199,607	264,000	233,500	233,500	233,500
26 3849 PENSION REINSTATEMENT	32,970	0	0	0	0	0	0	0
26 3891 SUNDRY	0	0	0	0	0	0	0	0
3830 --OTHER REVENUES--	264,311	243,880	226,721	199,607	264,000	233,500	233,500	233,500
26 3991 TRANSFER FROM GENERAL FD	0	0	0	0	0	0	0	0
3990 -OPERATING TRANSFERS IN-	0	0	0	0	0	0	0	0
<b>POLICEMENS PENSION FUND</b>	<b>-326,995</b>	<b>3,331,065</b>	<b>1,294,535</b>	<b>970,842</b>	<b>1,243,939</b>	<b>1,329,698</b>	<b>1,329,698</b>	<b>1,329,698</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division key or	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>POLICEMENS PENSION DIV</b>									
376	4271 PENSIONS - RETIRED MEMBER	564,064	578,141	595,900	463,686	595,900	613,800	613,800	613,800
376	4272 PENSIONS - WIDOWED/DEPEND	81,771	110,001	91,250	84,473	91,250	91,250	91,250	91,250
376	4273 PENSIONS - CHILD	27,066	27,066	27,066	15,788	27,066	27,066	27,066	27,066
376	4274 PENSION - DISABILITY DUTY	160,013	145,554	164,500	87,656	164,500	169,435	169,435	169,435
376	4275 PENSION - DISABILITY ND	0	4,002	0	0	0	0	0	0
376	4276 POL PEN CONTRIB REFUND	42,699	0	0	0	0	0	0	0
	<b>4000 ==PERSONNEL EXPENDITURES=</b>	<b>875,613</b>	<b>864,764</b>	<b>878,716</b>	<b>651,604</b>	<b>878,716</b>	<b>901,551</b>	<b>901,551</b>	<b>901,551</b>
376	5311 AUDITING SERVICES	2,275	2,042	2,300	2,032	2,300	6,000	6,000	6,000
376	5312 FINANCIAL SERVICES	35,384	38,925	36,000	32,725	36,000	37,080	37,080	39,000
376	5315 BANKING FEES	0	0	0	0	0	0	0	0
376	5999 MISC CONTRACTUAL SERVICES	9,147	1,635	1,600	5,445	1,600	1,650	1,650	1,600
	<b>5000 ===CONTRACTUAL SERVICES==</b>	<b>46,806</b>	<b>42,601</b>	<b>39,900</b>	<b>40,202</b>	<b>39,900</b>	<b>44,730</b>	<b>44,730</b>	<b>46,600</b>
376	6299 SUNDRY	0	0	0	-2,558	-2,558	0	0	0
376	6999 MISC. COMMODITIES	0	0	0	0	0	0	0	0
	<b>6000 =====COMMODITIES=====</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,558</b>	<b>-2,558</b>	<b>0</b>	<b>0</b>	<b>0</b>
376	9151 PENSION PORTABILITY PYMNT	0	0	0	0	0	0	0	0
	<b>700 =OTHER EXPENDITURES/USES=</b>	<b>0</b>							
<b>POLICEMENS PENSION DIV</b>		<b>922,419</b>	<b>907,365</b>	<b>918,616</b>	<b>689,247</b>	<b>916,058</b>	<b>946,281</b>	<b>946,281</b>	<b>948,151</b>

<b>FIRE PENSION FUND</b>				
<b>ACCOUNT</b>	<b>ACTUAL FY 2004</b>	<b>PROJECTED FY 2005</b>	<b>BUDGET FY 2006</b>	<b>% INCREASE (DECREASE) FROM FY 2005 PROJECTED ACTUAL</b>
PERSONNEL	146,810	149,870	109,000	-27.27%
SERVICES	4,348	5,025	7,800	55.22%
COMMODITIES	0	(539)	-	-100.00%
<b>TOTAL</b>	<b>151,158</b>	<b>154,356</b>	<b>116,800</b>	<b>-24.33%</b>

**FUND PURPOSE**

The Fire Pension Fund, established and regulated by Illinois State Statutes, provides for a retirement and disability program for sworn Village of Glencoe Public Safety Department Personnel. The property tax levy for the Fire Pension Fund was established by the State of Illinois to amortize the fund's actuarial deficiency by 2033 and to provide for the normal cost of the program based on the number of active participants.

Village of Glencoe  
Fiscal Year 2006 Revenue Budget

division

line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FIREFIGHTERS PENSION FUND</b>								
25 3111 PROPERTY TAX	0	0	0	0	0	0	0	0
25 3112 NON-CURRENT PROPERTY TAX	0	0	0	0	0	0	0	0
25 3113 PROP TAX INTEREST TAXES	0	0	0	0	0	0	0	0
25 3121 FOREIGN FIRE INS TAXES	0	0	0	0	0	0	0	0
25 3122 EMPLOYER CONTRIBUTIONS	40,024	19,719	31,949	26,045	31,949	6,000	6,000	6,000
3100 --PROPERTY TAX--	40,024	19,719	31,949	26,045	31,949	6,000	6,000	6,000
25 3421 PERSONAL PROP REPL. TAX	2,375	2,375	2,446	2,375	2,375	2,375	2,375	2,375
3130 --OTHER TAXES--	2,375	2,375	2,446	2,375	2,375	2,375	2,375	2,375
25 3811 INTEREST ON INVESTMENTS	1,721	1,066	3,605	1,061	1,500	1,500	1,500	1,500
25 3813 MUTUAL FUND EARNINGS	0	0	0	1,625	0	0	0	0
25 3814 GNMA INTEREST	0	0	0	0	0	0	0	0
25 3815 MONEY MARKET INTEREST	526	483	1,030	1,392	1,200	1,200	1,200	1,200
25 3816 CD INTEREST	7,752	7,728	0	4,139	7,700	4,000	4,000	4,000
25 3818 T-BILL INTEREST	25,900	18,912	26,780	8,188	12,000	12,000	12,000	12,000
3800 ---INTEREST EARNINGS---	35,899	28,188	31,415	16,405	22,400	18,700	18,700	18,700
25 3891 SUNDRY	0	0	0	50	50	0	0	0
830 --OTHER REVENUES--	0	0	0	50	50	0	0	0
<b>FIREFIGHTERS PENSION FUND</b>	<b>78,298</b>	<b>50,282</b>	<b>65,810</b>	<b>44,875</b>	<b>56,774</b>	<b>27,075</b>	<b>27,075</b>	<b>27,075</b>

Village of Glencoe  
Fiscal Year 2006 Expenditure Budget

division

key	line description	FY2003 ACT	FY2004 ACT	FY2005 BUD	FY2005 YTD	FY2005 PRJ	FY2006 DPT	FY2006 MGR	FY2006 APP
<b>FIREFIGHTERS PENSION DIV</b>									
372	4271 PENSIONS - RETIRED MEMBER	124,764	122,810	125,870	91,649	125,870	0	0	85,000
372	4272 PENSIONS - WIDOWED/DEPEND	24,000	24,000	24,000	15,176	24,000	24,000	24,000	24,000
372	4273 PENSIONS - CHILD	0	0	0	0	0	0	0	0
372	4274 PENSION - DISABILITY DUTY	0	0	0	0	0	0	0	0
372	4275 PENSION - DISABILITY ND	0	0	0	0	0	0	0	0
<hr/>									
4000	==PERSONNEL EXPENDITURES==	148,764	146,810	149,870	106,825	149,870	24,000	24,000	109,000
<hr/>									
372	5311 AUDITING SERVICES	982	888	1,000	3,646	1,025	1,030	1,030	3,800
372	5312 FINANCIAL SERVICES	3,456	3,460	4,000	2,067	4,000	3,500	3,500	4,000
372	5315 BANKING FEES	0	0	0	0	0	0	0	0
<hr/>									
5000	===CONTRACTUAL SERVICES===	4,438	4,348	5,000	5,712	5,025	4,530	4,530	7,800
<hr/>									
372	6299 SUNDRY	0	0	0	-539	-539	0	0	0
372	6999 MISC. COMMODITIES	0	0	0	0	0	0	0	0
<hr/>									
6000	=====COMMODITIES=====	0	0	0	-539	-539	0	0	0
<hr/>									
<b>FIREFIGHTERS PENSION DIV</b>		<b>153,202</b>	<b>151,158</b>	<b>154,870</b>	<b>111,998</b>	<b>154,356</b>	<b>28,530</b>	<b>28,530</b>	<b>116,800</b>

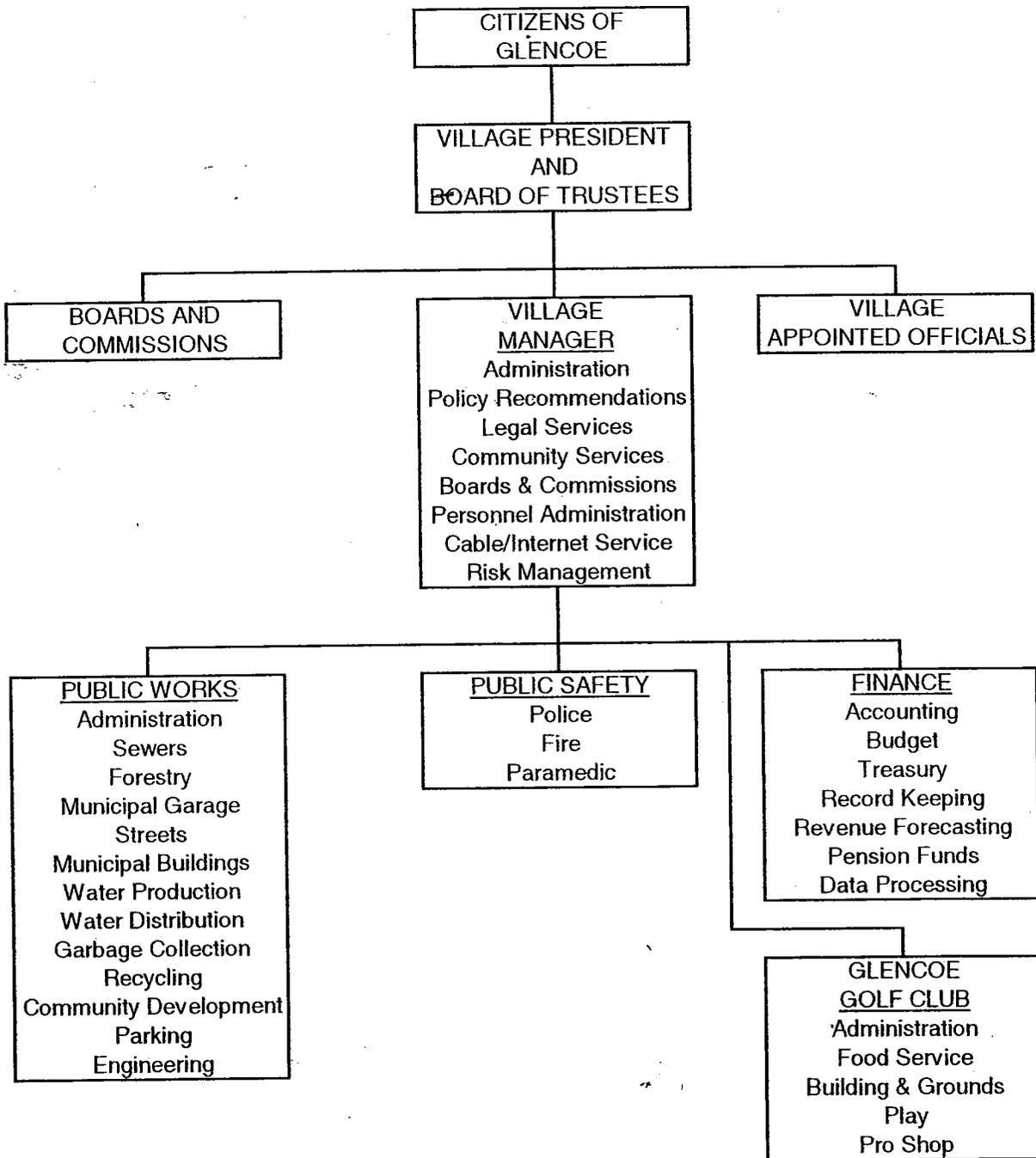
# HISTORY OF AUTHORITY FULL TIME POSITIONS

	ADOPTED BUDGET FY 2000	ADOPTED BUDGET FY 2001	ADOPTED BUDGET FY 2002	ADOPTED BUDGET FY 2003	ADOPTED BUDGET FY 2004	ADOPTED BUDGET FY 2005	PROPOSED BUDGET FY 2006	PROJECTED FY 2007
<u>OFFICE OF THE VILLAGE MANAGER</u>								
VILLAGE MANAGER	1	1	1	1	1	1	1	1
ASSISTANT VILLAGE MANAGER	1	0	0	0	0	0	0	0
ASSISTANT TO THE MANAGER	1	2	2	2	2	2	1	1
EXECUTIVE ASSISTANT	1	1	1	1	1	1	1	1
TOTAL	4	4	4	4	4	4	3	3
<u>DEPARTMENT OF FINANCE</u>								
DIRECTOR OF FINANCE	1	1	1	1	1	1	1	1
ASSISTANT TO THE FINANCE DIRECTOR	0	0	0	1	1	1	1	1
ACCOUNTANT	1	1	1	1	1	1	1	1
PAYROLL/BENEFIT COORDINATOR	1	1	1	1	1	1	1	1
ACCOUNT CLERK-BILLER	1	1	1	1	1	1	1	1
TOTAL	4	4	4	5	5	5	5	5
<u>DEPARTMENT OF PUBLIC SAFETY</u>								
DIRECTOR OF PUBLIC SAFETY	1	1	1	1	1	1	1	1
DEPUTY DIRECTOR OF PUBLIC SAFETY	3	3	2	2	2	2	2	2
ASSISTANT TO THE DIRECTOR	0	0	1	1	1	1	1	1
LIEUTENANT	6	6	6	6	6	6	6	6
OFFICER	26	26	26	26	26	26	26	26
COMMUNICATIONS OPERATOR	5	5	5	5	5	5	5	5
COMMUNITY SERVICE OFFICER	2	2	2	2	2	2	2	2
ADMINISTRATIVE SECRETARY	1	1	1	1	1	1	1	1
RECORDS CLERK	1	1	1	1	1	1	1	1
TOTAL	45	45	45	45	45	45	45	45

# HISTORY OF AUTHORITY FULL TIME POSITIONS

	ADOPTED BUDGET EY 2000		ADOPTED BUDGET EY 2001		ADOPTED BUDGET EY 2002		ADOPTED BUDGET EY 2003		ADOPTED BUDGET EY 2004		ADOPTED BUDGET EY 2005		PROPOSED BUDGET EY 2006		PROJECTED BUDGET EY 2007	
<b>DEPARTMENT OF PUBLIC WORKS</b>																
DIRECTOR OF PUBLIC WORKS	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
VILLAGE ENGINEER	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
DEPUTY DIRECTOR PUBLIC WORKS/ COMMUNITY DEVELOPMENT	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
PUBLIC WORKS SUPERINTENDENT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WATER PLANT SUPERINTENDENT	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
GENERAL SUPERINTENDENT	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
ASSISTANT TO THE DIRECTOR	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
COMMUNITY DEVELOPMENT COORD.	0	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1
BUILDING INSPECTOR/REVIEWER	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PUBLIC WORKS SUPERVISOR	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
ADMINISTRATIVE SECRETARY	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
OFFICE COORDINATOR	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
RECEPTIONIST/CASHIER	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
MECHANIC	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
MEO	24	24	24	24	24	23	23	23	23	23	23	23	23	23	23	23
WATER PLANT OPERATOR	5	5	5	5	5	4	4	4	4	4	4	4	4	4	4	4
BUILDING CUSTODIAN	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
<b>TOTAL</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>
<b>GLENCOE GOLF CLUB</b>																
GOLF MANAGER	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
SUPERINTENDENT	1	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0
ASSISTANT SUPERINTENDENT	1	1	1	2	2	2	2	2	2	2	2	2	2	2	2	2
GROUPS CREWCHIEF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GROUPS KEEPER	2	2	2	3	3	3	3	3	3	3	3	3	3	3	3	3
<b>TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>TOTAL FULL TIME EQUIVALENT</b>	<b>104</b>	<b>104</b>	<b>104</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>104</b>	<b>104</b>	<b>104</b>	<b>104</b>

# Village of Glencoe



BOARD OF TRUSTEES

VILLAGE OF GLENCOE

Anthony J. Ruzicka	President	2001- 2005
Deborah Cogan	Trustee	2003 - 2007
Judith Louis	Trustee	2003 - 2005
Mitchell J. Melamed	Trustee	2001 - 2005
Ellen Shubart	Trustee	2003 - 2007
Nancy Spady	Trustee	2003 - 2007
Kenneth A. von Kluck	Trustee	2001 - 2005

ADMINISTRATIVE STAFF

VILLAGE OF GLENCOE  
GLENCOE, ILLINOIS

March 1, 2005

<u>Name</u>	<u>Present Position</u>	<u>Year Appointed to</u>	
		<u>Present Position</u>	<u>Village Staff</u>
Paul M. Harlow	Village Manager	2000	1975
David C. Mau	Director of Public Works	1996	1990
David A. Clark	Director of Finance	1999	1988
Peter Scalera	Assistant to the Village Manager	2001	1999
Melinda Formusa	Executive Assistant	2001	2001
Mikel Milks	Director of Public Safety	2001	1978
Michael Volling	Deputy Chief	2001	1984
John C. Fay	Deputy Chief	2001	1983
Alan R. Kebby	Lieutenant	1990	1980
Thomas F. Wadycki	Lieutenant	1990	1979
Richard S. Weiner	Lieutenant	2001	1985
Richard L. Bookie	Lieutenant	2001	1986
Joseph E. Walker	Lieutenant	2001	1983
Elizabeth Seno	Lieutenant	2001	1984
Michael A. Moran	General Superintendent	1997	1979
William F. Kilcoyne	Public Works Supervisor	1989	1979
David A. Vetter	Public Works Supervisor	1990	1980
Robert S. Litwitz	Public Works Supervisor	1991	1982
Raymond Irby	Public Works Supervisor	2000	1990
Thomas J. Weathers	Water Plant Superintendent	1998	1988
John L. Houde	Deputy Director Public Works/ Community Development	1996	1979
Christine Van Dornick	Village Engineer	1999	1996
Nathan Parch	Community Development Analyst	2001	2001

VILLAGE OF GLENCOE

PLAN COMMISSION

<u>Representation</u>	<u>Name</u>	<u>Term Expires</u>	<u>Sponsor</u>
Public-at-Large	Arnold Levy (Chairman)**	4/30/05	Village Board
Public-at-Large	Brian Brandt**	4/30/05	Village Board
Public-at-Large	Sue Aspen**	4/30/05	Village Board
Public-at-Large	Caren Thomas**	4/30/04	Village Board
Village Board	Kenneth von Kluck (Vice-Chairman)	4/01/05	Village Board
Zoning Board of Appeals	Donald Breakstone***	4/30/06	Village Board
Historic Preservation Commission	Ed Goodale***	5/30/07	Village Board

	<u>Name</u>	<u>Term Expires</u>	<u>Sponsor</u>
School Board	Larry Debb – Ex Officio*	2005	School Board
Park District	Jack Weinberg – Ex Officio*	2007	Park Board
Library Board	Barbara Jarrow – Ex Officio*	2005	Library Board

Notes:

1. Ex-Officio members are President or their designee of their respective boards (\*).
2. At-Large members serve until the first day of May following a regular election for the office of Village President (\*\*).
3. Chairman of the Historic Preservation Commission and Zoning Board of Appeals are automatic appointments coincident with term of HPC or ZBA (\*\*\*).

VILLAGE OF GLENCOE  
 ZONING BOARD OF APPEALS/ZONING COMMISSION  
 (Five-Year Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Donald S. Breakstone, Chairman*	Commission Member (since 2004)	May 1, 2006
Leonard Foster	Commission Member (since 1997)	April 1, 2007
Phillip Gold	Commission Member (since 1997)	April 1, 2007
James Clark	Commission Member (since 2004)	April 1, 2006
Stanley Nitzberg	Commission Member (since 2000)	April 1, 2005
Samuel Tamkin	Commission Member (since 2000)	April 1, 2005
Carolyn Winter	Commission Member (since 1997)	April 1, 2007

\*Appointed Chairman 11/2004

VILLAGE OF GLENCOE  
PUBLIC SAFETY COMMISSION  
(Three-Year Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Pamela Louik, Chairman	Commission Member (since 2000)	June 2006
Deborah Shamlin	Commission Member (since 2004)	April 2007
Jeffrey Stone	Commission Member (since 2001)	July 2004

VILLAGE OF GLENCOE  
HISTORIC PRESERVATION COMMISSION  
(Five-Year Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Ed Goodale, Chairman	May 2002	May 2007
Scott Javore	May 2002	May 2007
Karen Arenson	May 2004	May 2009
Lesa A. Rizzolo	October 2000	October 2005
Kathleen Wright	March 1996	April 2008

VILLAGE OF GLENCOE

GLENCOE GOLF CLUB ADVISORY COMMITTEE

Created November 1992  
(Two-Year Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Kenneth von Kluck, Chairman	2001	April 2005
Scott Feldman	2003	November 2006
Denise Fisher	1999	November 2005
Steven Katz	2002	November 2005
Arnold Levy	2002	November 2005
Shari Noskin	1996	November 2004
Dale Thomas	2004	November 2006
Howard Stone	1996	November 2005
Douglas Geis	2004	November 2007
Scott Miller, Golf Club Manager		

VILLAGE OF GLENCOE  
HUMAN RELATIONS FORUM

Created October 1997  
(Staggered Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Susan Millner, Chairman	2003	October 2007
Ellen Shubart, Vice Chairman	2003	April 2007
Pat Cantor	2001	December 2007
Angela Taylor Hatfield	2001	December 2007
Hilary Price	2004	April 2007
Marcia Schneider	2002	December 2005
Tim Stratton	2004	April 2007

VILLAGE OF GLENCOE  
POLICE PENSION FUND BOARD  
(Two-Year Terms)

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Michael Neimark, President	1999	Continuing
Mikel Milks, Trustee	2000	Continuing
Daniel Jesse, Trustee	2002	April 2004
David A. Clark, Finance Director	1999	Continuing
Joel E. Solomon, Trustee	2002	April 2004
Martin F. Robinson, Trustee	1999	April 2004

VILLAGE OF GLENCOE  
FIREMEN'S PENSION FUND BOARD

<u>Representation</u>	<u>Name</u>	<u>Term Expires</u>
Public Safety Department	Mikel Milks	Continuing
Village President	Anthony J. Ruzicka	Continuing
Village Attorney	Victor Filippini	Continuing
Treasurer/Village Clerk	David A. Clark	Continuing

VILLAGE OF GLENCOE  
SENIOR HOUSING TASK FORCE  
(June 2003 - January 2004)

<u>Name</u>	<u>Year Appointed</u>
Judy Louis, Chair	2003
Rhonda Diamond	2003
Bernice Firestone	2003
Alene Fishbein	2003
Phillip Gold	2003
Lisa Goodale	2003
Jeff Gumbiner	2003
Robert Gundry	2003
Barbara Jarrow	2003
Joe Keefe	2003
Nancy King	2003
Richard Koenig	2003
Allen Schwartz	2003
Owen Shapiro	2003
Stanley Weinberger	2003

VILLAGE OF GLENCOE  
AFFORDABLE HOUSING TASK FORCE

<u>Name</u>	<u>Year Appointed</u>
Ellen Shubart, Chairman	2004
Ken von Kluck, Co-Chair	2004
Rhonda Diamond	2004
Dorothy Campfield	2004
Nancy King	2004
Paul Homer	2004
Bernice Firestone	2004
Stan Schuman	2004
Pat Cantor	2004
Lisa Goodale	2004
Jeff Gumbiner	2004
John Fichera	2004
Myron Louik	2004
Ken Weber	2004
Alex Kaplan	2004
Tim Stratton	2004

VILLAGE OF GLENCOE  
APPOINTED VILLAGE OFFICIALS

<u>Name</u>	<u>Year Appointed</u>	<u>Term Expires</u>
Village Attorney, Victor Filippini	1995	5/2005
Deputy Village Clerk, David A. Clark	2001	5/2005
Village Marshall, Mikel Milks	2001	5/2005
Street Commissioner, David A. Mau	1996	5/2005
Village Treasurer, David A. Clark	1999	5/2005
Village Collector, David A. Clark	1999	5/2005
<hr/>		
Village Prosecutor, Terry Wepler	1994	Continuing
Parking Adjudicator, Ann S. Hoenig	1994	Continuing

**FISCAL YEAR 2006  
BUDGET GUIDELINES**

## BUDGET GUIDELINES FOR FISCAL YEAR 2006

These guidelines and assumptions below have been prepared after review of the Long Range Financial Plan (Plan 2014), Village Board direction during the planning process and staff analysis of Village finances. The guidelines proposed for the Fiscal Year 2006 Budget are as follows:

### GUIDELINES

(The following guidelines are carried forward from FY05, except as noted.)

1. Balance all operating expenditures in each fund with equal current revenues. Do not finance operating expenditures with reserves unless reserves are in excess of Village fund balance targets.
2. Maintain a cash flow reserve in the General Corporate Fund, Water Fund and Garbage Fund between 15% and 17.5% of current operating expenditures, excluding capital. The General Fund cash flow reserve balance may fall short of the 15% requirement if approved by the Village Board, but should never be less than \$750,000.
3. Capital Reserve Fund maximum set at \$400,000.
4. Ensure that all funds are self sufficient wherever possible and maintain positive fund balances with no deficit financing in any funds except as necessary to return fund balances to established targets.
5. Consider fee rate adjustments, if necessary, to reflect increased operating and capital costs, and to ensure compliance with any applicable bond covenants or restrictions.
6. Recognize that property tax is the major source of the Village's revenue and has a distinct advantage because it is 100% deductible for federal income tax purposes. However, because of tax cap legislation and growing concern over an ever-increasing property tax burden, other revenue sources will be sought wherever possible to ensure equitable charges for services. Cost effective changes will be recommended for implementation, where appropriate, and reasonable efforts will be made to search for new revenue sources having minimum impact on residents.
7. Adequately fund on a current basis all employee pension obligations pursuant to State of Illinois and independent actuarial opinions.
8. Maintain all service levels at existing levels, as approved by the Village Board of Trustees.

9. Transfer sales tax and other revenue (as designated by the Village Board) to the Capital Projects Division for expenditures as identified in the Long Range Capital Improvement Program.
10. Annually review long range (10-year) financial forecast and capital improvement program (New assumption stating existing practice).

**FISCAL YEAR 2006  
ISSUES TO CONSIDER**

The following are issues to consider both short term with preparation of the Fiscal Year 2006 Budget and long term:

### Property Taxes

1. Pension costs have increased far in excess of tax cap constraints. This situation has eroded the Village's ability to fund services with property tax. This is particularly true of the Garbage Fund.

### General Fund

1. Review of long term balance between pay-as-you-go financing of projects versus use of long term debt.
2. Fiscal Year 2006 Budget contemplates bond financing to fund the relief sewer projects (Dundee Road).
3. Rather than focus on allocating sources of revenue to projects, focus on projects to be funded by general revenues versus those to be funded by long term debt. Perhaps certain general revenue projects over a certain dollar amount could be funded in the CIP Fund over the useful life of the item.
4. If sales tax is used generally to fund operations, then a revised fund balance target should be considered to increase cash reserves of the Village in event that a dealership leaves.
5. Continued focus on cost of benefits.
6. Providing adequate resources to cover potential obligations on losses not covered by insurance.

### Garbage Fund

1. Fiscal Year 2006 contemplates implementation of adjusted rates in order to adequately fund operations in the short term while longer term analysis of operations and desired service levels is conducted.

### Water Fund

1. Transfer from General Fund discontinued. Resources allocated for use in capital projects will be eroded to pay Village share of pension costs. Rate increase plan eventually will have to be reviewed to determine sufficiency to fund operations and capital improvements.

### Glencoe Golf Club

1. With conclusion of debt service, implement plan to begin to repay the General Fund during FY 2006.
2. Continued review of profit and loss as a guide to operations. Golf Staff and the Finance Staff to develop format that will be reported as part of the monthly financial report on an at least quarterly basis.
3. Begin to fund deferred capital projects.
4. Marketing strategy to attract golfers to the Golf Club.

### Debt Service

1. Prepare policy for funding projects and equipment through bond programs, leases and other financing methods.
2. Review policy of level debt service to determine whether level debt or interest savings is the primary consideration when issuing debt.

### Motor Fuel Tax Fund

1. Consider the best use of funds. During Fiscal Year 2006, the majority of the funding received will be used to repay an advance from the General Fund. In future, funds could accumulate for use every 2 or 3 years or use of funds to abate debt service on bonds for street improvements.
2. Is the level of funding received annually sufficient to conduct a meaningful maintenance resurfacing program.

### Enhanced 911 Fund

1. Potential consolidation of dispatch services or equipment costs with other communities.
2. Use of 911 funds to pay for additional communication costs as may be eligible.

FISCAL YEAR 2006  
BUDGET ASSUMPTIONS

The key assumptions proposed for FY2006 Budget are as follows:

Revenue

1. The 2004 Tax Levy to increase by 1.88% due to change in CPI from December 2002 through December 2003. (FY 2005 Budget assumed a 2.38% increase limit for the 2003 Tax Levy).
2. Given the low CPI factor for tax levy increases, levy collected in excess of budgetary levy due to loss in collection factor and New EAV will be used to fund capital projects (New assumption this year).
3. The FY 2005 Budget assumes a water rate increase of 3.0% effective March 1, 2005. (No change from FY 2005).
4. Rates for residential garbage service adjusted from \$33.00 per quarter to \$48.45 per quarter effective March 1, 2005 in order to adequately fund operations on a short term basis until the analysis of Garbage operations is completed (Change from prior FY 2006 assumption).
5. Revenues to be adjusted through line item review. IML projections used to project motor fuel tax, income tax and use tax (No change from FY 2005).
6. Autohaus will provide sales tax to the Village based upon \$46.4M annual sales. (FY 2005 assumed \$45.0M).
7. Fields will begin operations in January 2005. Sales tax revenue to begin during July 2005 with sales of \$35.0M annually (Change from prior assumption of April 2005)
8. CarMax will provide sales tax revenue \$41.2M annual sales (FY 2005 Budget assumed \$40.0M in annual sales).
9. The Village will continue to pursue grant opportunities including Illinois Criminal Justice Authority, Village Hall and Water Plant Improvements under Homeland Security, and other types of grants (Assumption from FY 2005 Budget).
10. The Village will pursue alternative funding options for storm sewer improvements, and sanitary sewer improvements.

11. The relief sewer improvement project on Dundee Road is proposed to be funded by a debt issuance. (new assumption)
12. The Village to consider EPA low interest loan program as source of funding for water system improvements. (No change from FY 2005 Budget)
13. The Glencoe Golf Club will begin to repay the "advance" from the General Fund during Fiscal Year 2006. The advance amount includes cash advanced and deferred management fee. Interest will also be included at same rate as earned at Harris Bank Glencoe. (No change from Plan 2014).
14. No sales tax and other designated revenue will be transferred to the CIP fund during Fiscal Year 2006. (Change from prior assumptions)
15. Fees will be reviewed as part of development of FY 2005 Budget. These fees include ambulance, parking and ticket fees, shut off and reconnect service fees, and demolition fees. (New assumption).
16. The per square foot factor for determining the minimum amount of a building permit fee will be reviewed annually. (New assumption formalizing existing practice)

#### Expenditure

1. Personnel expenditures will increase as determined by the Village Board after consideration of the FY 2006 Personnel Report and Pay Plan (No change from FY 2005)
2. Expenditures for employee benefits will increase 6.0% annually. (Plan 2014 assumed 11.8%).
3. IMRF employer contribution rate will increase from 6.88% to 8.90% beginning January 1, 2005, a 29.4% increase (FY2005 Budget increased from 4.34% to 6.88%, a 58.5% increase)
4. Fiscal Year 2006 will be the third year of the existing three-year agreement with Public Works Bargaining Unit (AFSCME).
5. For purposes of analysis and planning, full-time positions authorized by the Village Board will remain at or below Fiscal Year 2005 budget levels of 105. Final staffing requirements will be determined following Village Board review of Fiscal Year 2006 Personnel Report and Pay Plan. (No change from FY 2005)
6. Operational line items will be adjusted per line item review by department heads, subject to Village Board approval. (Plan 2014 assumed 3.0%)

7. Water Fund debt repayment obligation was completed during FY 2004. Revenue designated for payment of debt service now available for payment of capital improvements and pension obligations on a pay-as-you-go basis.
8. Golf Club debt repayment obligation will be completed during FY 2005. Upon completion of that commitment, the Golf Club will begin to repay the General Fund for prior advances.
9. Plan assumes that Chicago Botanic Garden will not resume prior landscape waste service (New assumption).
10. Based upon existing debt schedule, the Village's long-term debt obligation will be completely satisfied and paid by December 1, 2011, during Fiscal Year 2012. (No change from Plan 2013)

VILLAGE OF GLENCOE  
GLENCOE, ILLINOIS

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Village of Glencoe was incorporated on March 28, 1869 and is a non-home rule municipality under the 1970 Illinois Constitution. The Village has operated under a Council-Manager form of government since 1914 and provides services that include police and fire protection, paramedic service, water utilities, garbage collection and disposal, street/sidewalk/sewer/forestry maintenance, and general administrative services.

The accounting policies of the Village conform to generally accepted accounting principles as applicable to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing government accounting and financial reporting principles. The following is a summary of the more significant policies:

A. Reporting Entity and its Services

This report includes the Village government and all related organizations for which the Village exercises oversight responsibility as defined by GASB.

The Village has developed criteria to determine whether outside agencies with activities that benefit the citizens of the Village should be included within its financial reporting entity. The criteria include, but are not limited to, whether the Village (1) selects the governing authority or management, (2) has the ability to significantly influence operations, or (3) has accountability for fiscal matters (e.g., final budget approval, responsibility for funding deficits, management or assets, etc.).

Using these criteria, the Village includes in its Comprehensive Annual Financial Report (CAFR) report the activities of the Glencoe Golf Club (Golf Club), Glencoe Public Library, Police Pension Fund, and Firemen's Pension Fund. These entities have separate boards but are included as part of the Village's appropriation ordinance. In addition, the Glencoe Public Library, Police Pension Fund, and Firemen's Pension Fund have as their primary source of revenue property taxes that are levied by the Village.

In addition, there are other government entities, such as School District #35 and the Glencoe Park District, which are located primarily within the Village's limits. These entities have separately elected boards, power to levy taxes, and authorization to expend funds. The Village exercises no

oversight responsibility in relation to these entities, and they are therefore not included in the Village's financial statements.

B. Basis of Presentation – Fund Accounting

The accounts of the Village are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into six generic fund types and three broad fund categories as follows:

1. Governmental Fund Types

Governmental funds are those through which most governmental functions of the Village are financed. The Village's expendable financial resources (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the Village's Governmental Fund Types:

General Fund – The General Fund is the general operating fund of the Village. It is used to account for all financial resources except those required to be accounted for in another fund. Although treated as separate funds for budget reporting, the Capital Reserve Fund and the CIP (sales tax) are treated as part of the General Fund for the purposes of financial reporting (CAFR).

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of special revenue sources that are legally restricted to expenditures for specified purposes. The Village has five (5) Special Revenue Funds:

Garbage  
Enhanced 9-1-1  
Motor Fuel Tax  
Illinois Municipal Retirement Fund (IMRF)  
Social Security

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The Village Debt Service Funds provides principal and interest payments on the 1997 G.O. Bonds, 1999 G.O. Bonds, 1999SR G.O. Bonds, 1999IEPA G.O. Bonds, 2001R93 G.O. Bonds, 2001R94E G.O. Bonds, 2001 G.O. Bonds, 2003 G.O. Bonds and Hogarth Lane Special Service Area Bonds.

2. Proprietary Fund Type

Enterprise Funds - Enterprise Funds are used to account for operations that (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The Village Water Fund and Glencoe Golf Club Fund are Enterprise Funds.

3. Fiduciary Fund Type

Fiduciary funds are used to account for assets held by the Village in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds.

Trust and Agency Funds - Trust and Agency Funds include Pension Trust and Deferred Compensation Funds. Operations of the Pension Trust Funds are accounted for and reported in the same manner as proprietary funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Village Police Pension Fund and the Firemen's Pension Fund are Trust Funds. The Public Employee Deferred Compensation Section 457 Plan is the Village's Agency Fund. The Village includes in its CAFR the activities of the Trust and Agency Funds.

C. Budgetary Data

The operating budget includes proposed expenditures and the means of financing them. The Village Board can amend the operating budget as long as the amended budget remains within the legal expenditures ceiling set forth by the appropriation ordinance. The preparation of the budget follows the following schedule:

- (1) The Village Board updates the Long Range Financial Plan and Long Range-Capital Improvement Plan;
- (2) All Departmental budget requests are submitted to Village Manager for review;
- (3) Manager review and completes proposed budget with Department Heads;
- (4) Budget delivered to Village President and Board of Trustees for review;
- (5) Public hearing is conducted to obtain taxpayer comments; and
- (6) Prior to April 15 the budget is legally enacted, and prior to May 15 the appropriation ordinance is legally enacted.

The budget is prepared on a basis consistent with general accepted accounting principles (GAAP). Budget appropriations lapse at year-end. Encumbrance accounting is not used by the Village.

D. Property Taxes

The Village's property taxes are levied each calendar year on all taxable real property located in the Village. For governmental funds, property taxes that are due within the current fiscal year and collected within 60 days subsequent to year-end are recorded as revenue. Taxes for the 1997 levy collected in February 1998, prior to their due date, have been recorded as deferred revenue. Property taxes for Pension Trust funds are recorded on the accrual basis.

The County Assessor is responsible for assessment of all taxable real property within Cook County (County) except for certain railroad property that is assessed directly by the state. One-third of the County is reassessed each year on a repeating triennial schedule established by the County Assessor.

The County Clerk computes the annual tax for each parcel of real property and prepares tax books used by the County Collector as the basis for issuing tax bills to all taxpayers in the County.

Property taxes are collected by the County Collector and are submitted to the County Treasurer, who remits to the units their respective shares of the collections. Taxes levied in one year become due and payable in two installments in March 1 and August 1 during the following year. The first installment is an estimated bill, and is one-half of the prior year's tax bill. The second installment is based on the current levy, assessment, and equalization, and any changes from the prior year will be reflected in the second installment bill. Taxes must be levied by the last Tuesday in December for the following levy year. The levy becomes an enforceable lien against the property as of January 1 immediately following the levy year.

Based upon collection histories, the Village has not provided an allowance for uncollectible real property taxes for the current year's levy.

E. Process for Amending the Budget

The Board meets throughout the year and has an opportunity to review and amend the budget. Typically, such changes are driven by unforeseen circumstance or emergency. Once a year (February), the Village Board will adopt an ordinance making supplemental appropriations (if necessary) and amend the budget.

## GLOSSARY OF TERMS

Appropriation: The authorization by the Village Board that permits the Village to incur obligations and make expenditures for specified purposes.

Appropriation Ordinance: The legal document enacted by the Village Board, which lists appropriations for a given fiscal year.

Budget: A financial plan for a specified period of time that matches all planned revenues and expenditures with various municipal services. The terminology "Submitted Budget" is utilized throughout the budget document to indicate the budgetary totals and concepts as presented by the Village Manager. The terminology "Adopted Budget" refers to the official budgetary totals adopted by the Board of Trustees.

Budgetary Accounts: Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

Budget Calendar: The schedule of key dates that the Village follows in the preparation and adoption of the budget.

Capital Expense: Any item or project costing over \$10,000. Included as capital expense are expenditures for equipment, vehicles or machines that result in an addition to fixed assets.

Capital Improvement Program (CIP): A plan for major capital expenditures to be incurred each year, and over a five-year period.

Capital Project Fund: These funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment.

Depreciation: That portion of the cost of a capital asset which is charged as an expense during a particular period reflecting expiration in the asset's service life. Only capital assets of the Village's enterprise funds are depreciated.

Equalized Assessed Valuation (EAV): "The assessed valuation multiplied by the equalization factor." (Source: Cook County Assessor's Office)

Equalization Factor: "A factor determined by the Illinois Department of Revenue each year to ensure an equal assessment among all 102 counties in the state. State statute requires that the aggregate value of assessments within each county much be equalized at 33 1/3% of the estimated Fair Market Value of real property in the county." (Source: Cook County Assessor's Office)

Federal Insurance Contributions Act (FICA): This act allows for the collection of social security taxes. FICA and social security are used synonymously.

Fiscal Year (FY): A twelve-month period designated as the operating year for an entity. The Village's fiscal year begins March 1 and ends February 28(29).

Letter of Transmittal: The opening section of the budget, which provides the Village Board and the public with a general summary of the most important aspects of the budget.

Operating Expense: Any item that cannot be defined as a capital expense. Operating expenses are typically incurred annually. While some expenses cost more than \$10,000, they are excluded from the capital budget because they are generally incurred every year (e.g. service charges, maintenance costs).

General Fund: The general fund is used to account for all revenues and expenditures of the Village, which are not accounted for in any other fund. It is an operating fund from which most of the current operations of the Village are financed.

General Obligation Bond (G.O. Bond): A long-term security where the general taxing power of the Village is pledged to pay both principal and interest.

Illinois Municipal Retirement Fund (IMRF): This retirement fund, established under statutes adopted by the Illinois General Assembly, provides employees of local governments and school districts in Illinois with a system for the payment of retirement annuities, disability, and death benefits.

Infrastructure: The basic installations and facilities on which the continuance and growth of a community depend. Examples of this include sewer and water systems, roadways, communications systems and public buildings.

Inter-Fund Transfer: A planned movement of money between funds to offset expenses incurred in the receiving fund due to the operation of the sending fund. This is sometimes also referred to as overhead transfer.

Levy: The imposition and collection of a tax.

Line-Item Budget: A form of budget, which allocates money for expenditures to specific items or objects of cost.

Motor Fuel Tax (MFT): "Under this tax, a tax is imposed on the privilege of operating motor vehicles upon the public highways and recreational-type watercraft upon the waters of this state." (Source: Illinois Department of Revenue)

Other: This includes operating charges primarily of a fixed charge nature that cannot properly be classified as personnel services, contractual services, commodities, capital outlay, or capital improvements.

Personnel Services: Expenditures directly attributed to Village employees, including salaries, overtime and health insurance.

Special Revenue Fund: A fund that is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Solid Waste Agency of Northern Cook County (SWANCC): "A joint municipal action agency incorporated in the State of Illinois." (Source: Solid Waste Agency of Northern Cook County Fiscal Year 2004 Annual Report)

# VILLAGE OF GLENCOE

## Miscellaneous Statistical Data

### A. General

Date of incorporation and adoption of present charter:	March 29, 1869
Form of Government:	Council-Manager
Population:	
1970	10,542
1980	9,200
1990	8,499
2000	8,762
Area:	3.86 square miles
Mean Family Income (1990 estimate)	\$ 165,536
Median Family Income (2000 census)	\$ 223,725
Per Capita Income (1990 census)	\$ 60,012

### B. Municipal Facilities

#### Streets and Sewers:

Miles of streets:	46
Miles of sidewalk:	70
Miles of sewer:	
Storm	70
Sanitary	40

#### Water System

Metered accounts:	3,100
Average daily pumpage:	1,710,000 gallons
Water Plant rated daily capacity:	8,000,000 gallons
Miles of water mains:	51 miles
Storage capacity:	2,500,000 gallons
Fire hydrants:	460

C. Municipal Services:	<u>2004</u>	<u>2003</u>	<u>2002</u>
Ordinances Adopted:	31	19	25
Resolutions Adopted:	28	33	23
Meetings Held:			
Village Board	22	22	20
Historic Preservation Commission	12	12	12
Plan Commission	10	13	12
Economic Development Committee	-	5	3
Zoning Board of Appeals/ Zoning Commission	16	16	11
Appearance Review Committee	7	6	11
Public Safety Commission	1	7	5
Human Relations Forum	11	11	12
Glencoe Golf Club Advisory Committee	9	10	6
Senior Housing Task Force	1	9	-
Public Works Services: (streets, sewer, forestry)	<u>2004</u>	<u>2003</u>	<u>2002</u>
<u>Streets: Repairs:</u>	17,510 sq. ft.	35,574 sq. ft.	38 miles
Plowed (times)	18	1	5
Salted (times)	23	10	10
<u>Sidewalks: Repaired (sq. ft.):</u>	380	554	800
Plowed (times)	13	1	9
<u>Sanitary Sewers: Cleaned (ft.):</u>	95,775	113,041	94,411
Repaired (ft.)	73	116	74
<u>Storm Sewers: Cleaned (ft.):</u>	24,498	60,734	29,410
Repaired (ft.)	628	1,061	589

	<u>2004</u>	<u>2003</u>	<u>2002</u>
Manholes/Catch Basin: Cleaned	746	1,248	1,097
Repaired	42	97	22
Refuse/Landfill (cubic yards)	8,745	9,262	9,774
Parkway Trees: Trimmed	435	304	481
Removed	260	163	151
Private Elms Removed	23	19	13

**Building Permits:**

Year	Issued	Permits Value of Buildings
1992	162	10,914,941
1993	156	16,389,306
1994	171	20,306,629
1995	135	15,127,409
1996	142	16,180,646
1997	143	26,946,626
1998	141	24,382,367
1999	165	34,688,014
2000	140	40,544,328
2001	122	40,987,669
2002	121	38,363,914
2003	121	53,742,886
2004	127	54,470,340
AVERAGE for 2004		\$ 428,900

Building permits include new building and additions, major structural remodeling of a house, and new garages or accessory buildings.

**Construction Permits:**

Year	Permits Issued	Value of Construction
1998	153	1,606,800
1999	159	1,824,350
2000	145	2,553,600
2001	155	3,125,600
2002	139	3,063,750
2003	137	4,647,300
2004	168	6,307,450
AVERAGE for 2004		\$ 37,544

Construction permits include interior remodeling such as bathrooms and kitchens, electrical and plumbing upgrades, and re-roofing and siding.

Public Safety Services:	<u>2004</u>	<u>2003</u>	<u>2002</u>
Fire/Paramedic Service Calls	2,052	2,236	2,203
Motor Vehicle Accidents	272	311	332
Animal Complaints	521	443	536
Driving Violations	1,609	1,650	1,193
Local Ordinance Violation	5,962	6,630	7,406
Part I Offenses	126	96	123
Part I Arrests	13	11	25
Part II Offenses	434	401	428
Part II Arrests	192	180	141

#### Property Values

Stolen	466,458	534,170	327,051
Recovered	160,715	96,755	145,176
Destroyed	13,309	38,353	23,937

Fiscal Year 2006  
Budget Calendar

**\*Topics identified from Long Range Financial Forecast**

<b>Meeting Date</b>	<b>Topic</b>	<b>Due Date</b>
N/A	Prepare and Deliver Budget Workbook to Executive Staff	10/1/2004
10/21/2004	Schedule 2004 Tax Levy Public Hearing	10/15/2004
N/A	Review and Consideration of Alternative Sources of Revenue Generation  Identify New Revenue and Expenditure Line Items for Consideration  Fiscal Year 2004 Projected Actual Expenditure Analysis  Fiscal Year 2004 Projected Actual Revenue Analysis	10/20/2004
N/A	Fiscal Year 2005 Fund Balance Analysis	10/22/2004
10/22/2004	Review Fiscal Year 2006 Draft Budget Guidelines with the Finance Committee	10/20/2004
11/4/2004	Review Fiscal Year 2006 Draft Budget Guidelines and Assumptions  Review Golf Long Range Plan*  Review Garbage Collection Services*  Review Potential New Revenue Items*  Review Policy for Funding Capital Improvements*	10/29/2004
11/18/2004	Continued Review of Items from 11/4/2004 Meeting (If Necessary)	11/12/2004

Fiscal Year 2006  
Budget Calendar

<b>Meeting Date</b>	<b>Topic</b>	<b>Due Date</b>
12/2/2004	Fiscal Year 2006 Preliminary Revenue Budget  Fiscal Year 2006 Preliminary Capital Budget  Fiscal Year 2006 Preliminary Operating Budget  Initial Consideration of Proposed 2004 Tax Levy  Review Fiscal Year 2004 Actuarial Valuation Reports for the Police and Firefighter's Pension Fund	11/19/2004
12/16/2004	Meeting and Consideration of 2004 Tax Levy Ordinance (Public Hearing)	12/10/2004
1/20/2005	Consideration of 2004 Tax Levy Abatement Ordinance  Continued Review of Preliminary Fiscal Year 2006 Budget  Distribution of Fiscal Year 2006 Pay Plan	1/14/2005
2/3/2005	Consideration of Fiscal Year 2006 Budget (Final Document)	1/28/2005
2/17/2005	Consider Supplemental Appropriation Ordinance (If necessary)  Final Consideration of FY2006 Budget by Village Board	2/11/2005
3/3/2005	Adopt FY 2006 Budget	2/25/2005
3/17/2005	Consideration of FY2006 Appropriation Ordinance	3/11/2005